

Austria	Switzerland	Indonesia	Sri Lanka	Palestine	Russia
Bulgaria	Djibouti	Iran	Kazakhstan	Philippines	Russia
Cambodia	Burkina Faso	Iceland	Korea	Poland	Russia
Chad	China	Malta	Lithuania	Portugal	Russia
Denmark	Djibouti	Montenegro	Latvia	Ukraine	Russia
Egypt	Djibouti	Norway	Ukraine	Uzbekistan	Russia
Finland	France	Poland	Ukraine	Venezuela	Russia
Germany	France	Portugal	Ukraine	Yugoslavia	Russia
Greece	Germany	Qatar	Ukraine	Zambia	Russia
Hungary	Germany	Qatar	Ukraine	Zimbabwe	Russia
Iceland	Germany	Qatar	Ukraine	Zimbabwe	Russia
India	Germany	Qatar	Ukraine	Zimbabwe	Russia

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Friday February 7 1992

FRANCE

A political crisis
of irresponsibility

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Weekend FT



Tomorrow: Barry Riley (right) on Tax, Lies and Electioneering — the shameful truth

Feasting in Naples: Italy's secret treats

World News Business Summary

Germany to target telecoms for privatisation

The German Finance Ministry has targeted Deutsche Bundespost Telecom, the state telecommunications monopoly, as a prime candidate for privatisation. Such a move would be the most contentious sale of state assets to date.

It would also mean changing the constitution which says operation of the railways and postal service, including Telekom, should come under federal administration. Page 12

Major seeks Ulster talks

British prime minister John Major is to meet Northern Ireland's political leaders following the escalation in sectarian killings in Ulster. Page 13

How stars over Crimea

Relations between Russia and Ukraine deteriorated over Russian claims to the Crimean peninsula and a counter-attack by Ukraine over nuclear weapons on its territory. Page 2

Yeltsin issues warning

President Boris Yeltsin of Russia warned of a potential new dictatorship if his reform programme fails, and appealed for support from the international community. Page 2

Military aircraft crash

A US military cargo aircraft crashed into a hotel parking lot in Evansville, Indiana, setting buildings on fire and killing at least nine people.

Successor to Haughey

Former Irish cabinet minister Albert Reynolds was a leadership contest to replace Charles Haughey as head of Ireland's governing Fianna Fail party. Page 2

Turkish official shot

Istanbul's state prosecutor was gunned down outside his home in the latest incident of political violence which threatens to derail efforts to improve human rights. Page 2

ANC reconsiders policy

Nelson Mandela, president of the African National Congress, said the organisation would reconsider its policy of nationalisation because of international business opposition. Page 4

Proposal on dam dispute

Czechoslovakia and Hungary are to seek the opinion of European Community experts to help resolve their long-standing dispute over construction of a dam on the Danube river. Page 4

Egyptian court ruling

Egypt's banned Muslim Brotherhood has again been denied legal status by an Egyptian court at a time of concern at an apparent upswing in Islamic militancy across the Arab world. Page 4

Clinton under fire

Democrat hopeful Bill Clinton, whose presidential campaign was set back by allegations of adultery, denied new charges that he dodged the draft during the Vietnam war. Page 5

Reactors found unsafe

Ten nuclear reactors in Czechoslovakia, Bulgaria and the former Soviet Union fail to meet safety standards, according to the International Atomic Energy Agency. Page 4

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Agnelli may make strategic retreat in Perrier battle

ITALY's Agnelli family may be considering a strategic retreat in its bid to gain control of Perrier, the French mineral water group, because of the increasingly bitter battle that has ensued.

The fight for Perrier is thought to have pitched previous Agnelli allies in the French business and banking establishment against each other and brought to the surface deep personal animosities among some French members of the Agnelli camp. "We never expected all this controversy and excitement," said the Agnelli investment vehicle battling for Perrier, said in Paris yesterday. "This was meant to be a quiet, friendly association

fully supported by the management. We thought it was going to be a very smooth deal. We did not anticipate anything like this."

The outcome of the two court cases in France which, barring a behind-the-scenes compromise, will determine the next stage of the battle. They are connected with a claim by Nestlé, the Swiss food group, that Perrier's site earlier this year of 14 per cent of its shares to Saint Louis, the French sugar company associated with the Agnelli, was illegal.

If the courts, which will deliver their judgments this month, rule that the purchase was invalid, Saint Louis

will have to give the shares back to Perrier. This means that Exor, whose president, Mr Jacques Vincent, also owns Perrier would be left to try to stave off Nestlé with just 35 per cent of Perrier's shares.

This could turn the Perrier affair into a repeat of the drama over bid by Mr Carlo De Benedetti for Société Générale de Belgique in 1989 when the protagonists fought over every share. Unlike Mr De Benedetti, however, the Agnelli could come out

with a substantial financial gain even if their ambitions for Perrier fail.

If the court endorses Saint Louis's investment, however, the French stock market authorities may force Exor to mount a public offer for Perrier. The Conseil des Bourses de Valeurs (CBV), one of the regulatory bodies in France, yesterday repeated an earlier ruling that Exor and its allies — Saint Louis and Société Générale, the French bank — should do so.

Exor would then have to decide whether to mount a token bid, or to pitch into direct competition with Nestlé by making a counter-offer.

A token bid appears to be the likeliest option given that, with 49 per cent of Perrier, Exor and Saint Louis could be confident of blocking Nestlé.

Legally, according to Milt,

the SBV's ruling simply by bidding for two thirds of Perrier at the last price paid by Saint Louis, which was FF1.235 (\$22). Given that Nestlé has already offered FF1.475 for each Perrier share, Exor could make its token bid in the knowledge it would fail.

Trading in Perrier and Exor shares

will resume on Monday, but the CBV has instructed all dealings in both stocks to be kept under close scrutiny.

Lex Page 12

Volcker may advise Russia on economy

By John Lloyd in Moscow and Alan Friedman in New York

MR PAUL VOLCKER, former chairman of the US Federal Reserve Board, is considering an offer to serve as an adviser to the Russian government on economic and banking issues.

The 64-year-old Mr Volcker, who was chairman of the Federal Reserve between 1979 and 1987, left Moscow on Wednesday after extensive talks with Mr Yegor Gaidar, the deputy prime minister in charge of economic reform, and other members of the reform group.

Speaking from Princeton, New Jersey, where he teaches part-time, Mr Volcker confirmed yesterday that he had discussed the possibility of advising the Russian government, but had not concluded an agreement.

He said he spent 36 hours in Moscow and called the issue of whether he becomes an adviser "very much open".

Mr Volcker said: "We discussed whether it would make sense for me to go back and give them some advice. I am considering to what degree it seems useful." He added that if he were to become an adviser to the Russian government it would be on a part-time basis.

In his Moscow meetings with Mr Gaidar and with Mr Georgy Matiukhin, chairman of the Russian Central Bank, Mr Volcker discussed several topics on which he might provide advice. These included the banking system, currency arrangements between the republics of the Commonwealth and Moscow's relations with the International Monetary Fund.

POWERGEN, UK electricity generator, chose GEC Alsthom, Franco-British engineering group, as the contractor for its £360m combined cycle gas turbine power station in North Wales. Page 6

OLYMPIA AND YORK, Canadian property company, launched an enterprise zone property trust to raise £215m (\$357m) from small investors to finance a building in Canary Wharf in London's Docklands. Page 12

CONTINENTAL AIRLINES Holdings, indebted parent company of the largest US carrier, filed a reorganisation plan with the bankruptcy courts.

FRENCH stock market is trying to stimulate block trading of shares in an effort to recuperate business lost to London. Page 2

POWERGEN, UK electricity generator, chose GEC Alsthom, Franco-British engineering group, as the contractor for its £360m combined cycle gas turbine power station in North Wales. Page 6

TELECOM, US conglomerate, reported a fourth-quarter net loss of \$28m as its troubled firm equipment business continued to operate in the red. Page 15

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HAFSLUND NYCOMED, Norway's second-biggest listed company, lifted pre-tax profits 26 per cent to Nkr1.310bn (\$211m) for 1991, and said it planned to spin off shipping operations. Page 14

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EUROPEAN NEWS

EC move on state aid angers France

By Andrew Hill in Brussels
ANOTHER rift has opened between the European Commission's competition authorities and the French government, which has complained to the European Court of Justice about Brussels' attempts to glean more information on the financing of state-owned manufacturing companies.

The Commission wants to receive annual reports on financing state-owned manufacturing companies to help it identify illegal government subsidies. The French complaint has surprised Sir Leon Brittan, the competition commissioner, who said last summer when the new reporting system was announced that he had already won round the more sceptical member states such as France and Italy.

A French official said yesterday that Paris objected both to "the form and the substance" of Sir Leon's initiative. He added that as far as he knew the government had not yet responded to Brussels' initial request for back-copies of the relevant companies' balance sheets and profit and loss accounts for 1988 and 1990.

The system was introduced in the form of a Commission communication last October, which France believes should have been presented to member states for approval. The French government is also concerned that the change might discriminate against publicly-owned companies, which have to provide more information than private companies.

The EC says the Commission should leave the question of the best form of company ownership to member states. But Sir Leon argues that state and private companies can only be treated equally if a more systematic approach to the reporting of aid to state companies is introduced.

Brussels competition officials are now concerned that the transparency of French government support for state-owned industry might be further muddied by plans to merge some of the country's most important state-controlled technology companies.

Mr Jacques Delors, president of the European Commission, has written to Mr Giulio Andreotti, the Italian prime minister, to urge him to accelerate the process of transforming EC single market legislation into Italian law.

The Commission said it was not the first time Mr Delors had felt it necessary to chide Italy, which has been a notable laggard in enacting EC directives.

French try to recapture stocks trade

By Alice Rawsthorn in Paris

THE French stock market is taking action to try to stimulate block trading - the buying and selling of large numbers of shares in the same company - which may eventually lead to the introduction of market makers.

One of the main problems for the French market is the drift of block trades - large deals worth between FF20m (\$3.6m) and FF30m - away from Paris to London. Most traders attribute this to disclosure rules in Paris, where regulations were designed to protect private investors. This makes the market less flexible than that of London.

Last year the Conseil des Bourses de Valeurs (CBV), the regulatory body, commissioned a study into block trading from a committee led by Mr François Bacot, the managing director of Bacot Allain, the Paris broker owned by SG Warburg, the London-based securities group.

The Bacot report was studied by the CBV which said that it intends to take immediate steps to make the French market more flexible.

These measures include allowing brokers to take positions on shares by using confidential codes, rather than by giving their own names and greater flexibility in the disclosure of prices. Until now one of the main deterrents for block traders in Paris has been that they had to identify themselves on the face of the deal. By contrast in London, traders are allowed some discretion in the handing of large share deals.

The CBV has also commissioned a study into the feasibility of introducing market makers to fix prices for shares in France.

These changes should, or so the CBV hopes, help to stem the flow of block trades from Paris to London and recapture at least part of the business lost over the years. However, it warned yesterday that its initiative would be futile unless the French government agrees to abolish the tax on securities dealings.

Yeltsin raises spectre of new dictatorship

By Ian Davison in Paris and Quentin Peel in Bonn

RUSSIA'S President Boris Yeltsin yesterday warned of a new dictatorship if his government's reform programme should fail, and appealed for the support of the international community.

Mr Yeltsin, who is on a three-day state visit, has been lavished with ceremonial honour by the French government, which will grant Russia a FF2.2bn (\$200m) loan to buy cereals, as well as a FF1.5bn line of credit to import industrial goods.

However, he warned: "If Russia fails in its reforms, notably its economic reforms, a dictator will appear. Now neither Russia nor the international community can permit the appearance of a dictator. That is why the international community must contribute to the solution of the problem."

"I have confidence in our reforms, which are irreversible," said Mr Yeltsin. "But, if they fail, I can feel already on the back of our necks the hot breath of those who wear red shirts and brown shirts."

The prospects for new injections of western aid are not good, however. Chancellor Helmut Kohl said yesterday that Germany had reached the limit of its capacity in providing finance for the recovery of

eastern Europe and the former Soviet republics.

However, he is convinced that it is essential to provide more financial assistance to the ex-Soviet republics, while linking it directly to controls of nuclear and chemical weapons, and the observance of all existing disarmament treaties.

In an interview with Handelsblatt, the German business newspaper, and the Wall Street Journal Europe, the German leader argued more forcefully than ever that it was up to other countries in Europe, but also in particular Japan, to share the burden of helping the ailing east European and ex-Soviet economies.

• An Ecu500m loan to the former Soviet Union to pay for food imports, held up since last November, is expected to be finalised within a week, EC officials said yesterday. Richard Waters writes from Luxembourg.

The loan had been delayed by confusion caused by the collapse of the Soviet Union. Mr Karel van Miert, EC investment responsible for investments, said yesterday.

The position has been resolved by the issuing of a guarantee by the Russian republic to back the loan. As a result, the entire Ecu500m

would be lent to Russia.

Relations between Russia and Ukraine deteriorated yesterday over Russia's claims to the Crimean peninsula and a counter-attack by Ukraine over nuclear weapons located on its territory, writes Christiaan Freeland in Kiev.

The Crimea always a source of tension between Moscow and Kiev, was yesterday the subject of a resolution passed by Ukraine's parliament which criticised Russian legislation examining the validity of the 1954 transfer of Crimea to Ukraine.

Ukraine's President Leonid Kravchuk later asserted that there was no reason to hold a referendum on independence in the Crimea. Local activists began collecting signatures for a referendum this week.

He also countered a statement by Mr Yeltsin earlier this week about nuclear weapons located in Ukraine.

Contrary to Mr Yeltsin's statement in the Russian press, Mr Kravchuk said that only half the tactical nuclear weapons had been removed from Ukraine and that not all strategic nuclear weapons had been taken off alert.

He criticised Mr Yeltsin for speaking on behalf of Ukraine.

SPD blocks tax reforms

By Quentin Peel in Bonn

THE German government's tax reform package looks set to collapse after the failure of long negotiations with the parliamentary opposition. The package includes cuts in corporate tax, higher family allowances, and a one point increase in value added tax from 1993.

Hopes of persuading at least two Social Democrat-led states to break ranks and support the package next week in the SPD-dominated Bundesrat, the German upper house, faded yesterday after the failure of a reconciliation committee to find a compromise.

The deadlock between the Christian Democrat-led governing coalition and the SPD means that the tax amendment package is almost certain to be rejected in the Bundestag next week, and therefore to be abandoned.

Mr Theo Waigel, the finance minister, accused the SPD yesterday of "trifolous and completely irresponsible" tactics

in opposing the package, and promised that he would bring the same proposals back to parliament by April. That will coincide with state elections in Schleswig-Holstein and Baden-Württemberg, two key polls whose proximity almost certainly reinforced the deadlock.

Even if he does then succeed in dividing the SPD, the amendments would be unlikely to become law before the autumn.

The key issue is the VAT increase, from 14 to 15 per cent, which the SPD rejects as anti-social and inflationary. Mr Waigel insists that Germany is committed to the increase by the European Community, which has set 15 per cent as the floor.

The stand-off on VAT has blocked the other proposals in the package, including an increase in child allowances from DM50 to DM70 a month and a series of enterprise tax cuts, such as a large increase in the tax threshold for com-

pany property tax, and a similar increase in the threshold for the tax on trading profits.

The other key area hit by the deadlock is the transfer of resources from the wealthy western states to the east. The entire yearly proceeds of the VAT increase, DM10.4bn in 1993, were to be devoted to the German Unity Fund. In addition, structural funds for infrastructure projects in poorer western regions were to be transferred entirely to the east.

The Confederation of German Industry accused the SPD of "fiscal egoism" in blocking a tax package designed to make Germany more attractive to foreign investors.

Mr Karlheinz Blessing, secretary general of the SPD,

accused the government of failing to observe social equality and fair burden-sharing in the tax package, favouring business at the expense of the lower-paid.

NEWS IN BRIEF**Denmark will bring forward CFCs ban**

DENMARK's environment minister, Mr Per Stig Møller, said yesterday that chlorofluorocarbons (CFCs) would be banned in the country from 1995, five years earlier than planned, writes Hilary Barnes in Copenhagen.

His statement follows reports this week that the ozone layer over Scandinavia is exceptionally thin this winter. The Energy Agency yesterday advised Danes spending a lot of time outdoors this winter to use protective cream against the risk of sunburn.

Eta blamed for Madrid blast

The Basque terrorist group Eta was blamed for a bomb that destroyed a military van in Madrid yesterday killing the five occupants and injuring seven bystanders, writes Tom Burns in Madrid.

The blast followed a string of police successes against Eta in the Basque country including numerous arrests and the uncovering of a large extortion ring funding the gunmen. It also followed a demonstration in Bilbao, the main Basque city, last weekend that drew tens of thousands in the biggest anti-Eta turnout to date.

US builds offices in Warsaw

Golub and Co, a Chicago-based property development company working with Epstein International, a US construction company, have started work on a new \$15m office building in Warsaw funded by the International Finance Corporation, a World Bank affiliate, writes Christopher Bobinski in Warsaw. The project, which should make 113,000 square feet of office space available next spring, will ease Warsaw's acute office space shortage. Golub and Epstein will also start work soon on a larger 750,000 sq ft office building in Warsaw costing \$120m.

• RJ Reynolds Tobacco is to take a \$33m factory just outside Warsaw with an annual capacity of 8bn cigarettes.

Talks agreed by Bosnian leaders

By Laura Silber in Belgrade

LORD CARRINGTON, the European Community envoy, yesterday said the leaders of Bosnia-Herzegovina, the central republic, had agreed to hold an EC-brokered conference in an attempt to dilute rising nationalist tensions.

After talks in Sarajevo, the capital of Bosnia, Lord Carrington said Slavic Moslem, Serb and Croat leaders had agreed to his proposal for a conference among the republic's main national groups before an independence referendum set for February 29 March 1.

Lord Carrington, chairman of the EC conference on Yugoslavia, said on Sarajevo television, the conference on Bosnia would provide a forum to decide what arrangements in the event of the independence of Bosnia would be satisfactory to all three nationalities.

Moslems and Croats are mostly in favour of the independence referendum, but it is opposed by Serb leaders. Serbs, who make up about 81 per cent of the republic's 4.4m population, insist on the right to remain in a common state with Serbs from Serbia and Croatia.

Such a high hurdle is giving the anti-EC campaign some hope, particularly as a recent opinion poll revealed only 51 per cent in favour of joining and 38 per cent against.



Parents on parade: Soldiers of the 7th British Armoured Division, the "Desert Rats", present their "Gulf babies" nine months after returning from war. Normally their base at Tallingbooth, Germany, sees 12 births a month. But in December there were 60, in January 77 and another 40 are expected this month.

Finns swing in favour of EC entry

By Robert Taylor in Helsinki

FINLAND comes closer to joining the European Community today when President Mauno Koivisto is expected to announce support for entry.

In doing so, he will join most of Finland's political and industrial leaders who have swung in favour of membership in recent months.

This month Prime Minister Esa Aho and his cabinet will decide on an EC application, and parliament will vote on the issue.

The formal application will be made by mid-March, ensuring that Finland can join Sweden and Austria in parallel entry negotiations. These could begin late this year during the British EC presidency.

The only remaining doubt is whether the EC will accept Finland as having a \$7bn-\$8bn deficit on an annualised basis forced on the government to lower unemployment pay and energy subsidies.

The cuts sparked strikes and anger from voters who earlier supported calls for greater state intervention to prop up loss-making state companies.

The parlous state of public finances reflects the depth of the structural decline and the difficulty of reforming the state administration quickly enough to allow new taxes on the fast-growing, and sometimes high-risk, private sector.

More than 85 per cent of government revenue came from so-called "profit taxes" levied on state enterprises under the primitive tax and administrative structures inherited from

Economic ills weigh down Polish coalition

By Anthony Robinson, recently in Warsaw

POLAND's recently formed centre-right coalition government is becoming increasingly frustrated at its inability to honour pre-election promises and ease the burdens of a transition to a market system.

After fiercely criticising Poland's first two post-communist governments for ignoring the social costs of the IMF-backed stabilisation programme, the incoming government was obliged to spend its first weeks shepherding an inherited cost-cutting interim budget through parliament.

Unemployment nearly doubled last year to 2.1m, 11.4 per cent of the workforce. The budget also had to fund a \$600 million increase to 8.3m in the number of pensioners. The government's problem is that higher social spending has further reduced its ability to fund a more interventionist industrial policy, as advocated by Mr Jerzy Buzek, the new minister for economy.

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Church wins Portuguese TV channel

By Patrick Blum in Lisbon

THE Portuguese government yesterday awarded franchises for two private television channels, ending months of delays and controversy including a damaging row with Portugal's powerful and conservative Roman Catholic church which emerged as one of the victims in the contest.

The two channels, which come on air this year, will end the duopoly of two state channels - Canal 1 and RTP2 - which have spent the past year revamping their programmes in preparation for tougher competition.

The strongest competition is likely to come from Sociedade Independente de Comunicação (SIC), headed by Mr Francisco Pinto Balsemao, a former prime minister and founding member of the ruling Social Democratic party, which won the new 15-year franchise for the new third channel. Mr Pinto Balsemao heads Soral, the company that owns Expresso, Portugal's largest and most popular weekly newspaper, and 50 per cent of Expresso, the leading business magazine, among other publications.

SIC includes several other Portuguese newspaper and magazine publishers, and has established links with the Globo of Brazil which represents the bulk of popular Brazilian soap operas screened on Portuguese state television.

The franchise for the fourth channel goes to Televisão Independente (TVI), a group whose main shareholders are Radio Renascença - the Church-sponsored national radio station - various religious organisations and publishers Editorial Verbo.

Turkish political violence threatens rights reforms

By John Murray Brown in Ankara

POLITICAL violence in Turkey is threatening to derail efforts by the coalition government to introduce human rights reforms.

Since last summer virtually all Turkish industrialists have backed EC membership. With nearly half Finland's trade with the EC, exporters realise their prosperity is bound up with western Europe.

Negotiations with Brussels could prove difficult over agriculture, where the Turkish government wants special treatment for its farmers.

Once terms are negotiated Finland plans a referendum on entry terms. After that parliament must vote by a two-thirds majority under the constitution twice, both before and after the 1995 election, if the country is to join the EC.

Such a high hurdle is giving the anti-EC campaign some hope, particularly as a recent opinion poll revealed only 51 per cent in favour of joining and 38 per cent against.

The latest violence represents a serious setback to the reform process. It is also expected to bolster opposition to the proposals presented last week by Mr Mehmet Kahraman, the new human rights minister.

Integration, with some participants wondering if the EC was deliberately dragging its feet on opening to eastern countries that did not share the Judeo-Christian culture.

Croatia and Slovenia stressed their "westernness" in their appeals for admission to western European institutions, and were trying to distance themselves from their neighbours.

This was not lost on the others. "Don't forget the new countries south of the Sava proclaimed the leader of one of the southern Yugoslav republics at one session.

What the

WORLD TRADE NEWS

Uruguay Round in trouble again over deadline

By Frances Williams in Geneva

NEGOTIATORS in the Uruguay Round of trade talks are increasingly concerned that the Easter deadline for completing the Round will not be met.

On January 12, the 108 countries taking part agreed to accept conditionally a 438-page draft package of accords covering all areas of negotiation. But the European Community said "substantial improvements" would have to be made in the agriculture text calling for cuts in farm support.

Nearly four weeks on, the EC has yet come up with proposals for altering the draft. It still leaves open serious negotiations with the US and other trading partners to get changes agreed.

This has in turn held up the detailed country-by-country negotiations now underway on lowering tariffs and other barriers to trade in goods. Other countries dissatisfied with the agriculture text, notably Japan which does not want to open its closed rice market, are refusing to budge over farm products on the grounds guidelines have not yet been fixed.

Countries are committed to reducing overall tariffs, including those on agricultural items, by one-third. By March 1, all 88 countries (the EC counting as

one) in the tariff negotiations must submit complete item-by-item tariff schedules showing how they propose to meet that objective. After a final balancing of concessions, definitive schedules would be ready by March 31. Failure by any country or bloc to include farm products on its proposed tariff schedule would make it almost impossible to complete the negotiations on time.

Today's informal stocktaking of intensive bargaining over the past week will also indicate little progress on Washington's "zero-for-zero" proposals to scrap completely tariffs on particular products. Negotiators have more or less agreed zero rates for pharmaceuticals and steel, with construction machinery and related equipment also under discussion.

The other problem is that the capital's old bakeries, which together produce 2,400 tons of bread for 10m people per day, are far away from retail outlets. Andersen is recommending the setting up of private, small bakeries near residential areas.

A team of UK bakers is now working in a Muscovite bakery to see how recommendations can be adapted to reality, instead of coming up with half-baked ideas.

UK's cure for Moscow bread queue

THE delegation from Moscow that arrives in New Delhi tomorrow to discuss the future pattern of Indo-Russian trade must attempt to tackle the growing problem of Russian indebtedness to India as a result of Moscow's failure to export sufficient goods.

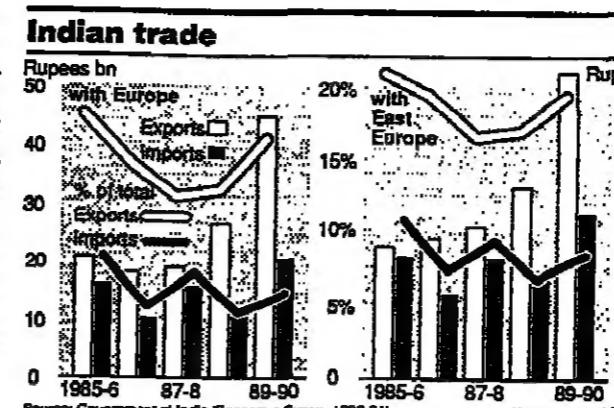
Trade between India and the former Soviet Union, conducted through annual agreements to provide balanced trade, has been badly disrupted following the collapse of Soviet communism. This has left Moscow owing Rs2bn (569m) in "technical credits".

The Russians plan to switch to dollar-denominated trade with India, ending the 30-year-old rupee trade, a complex system of balancing two-way exports and imports. Enthusiasm for rupee trade has already waned in eastern Europe, where some countries have already changed to convertible currencies for trading.

The Soviet Union has long been an important trading partner with India, with the latter's exports to the former at one stage accounting for a fifth of India's total exports. This approved-in-advance trade enabled India to finance machinery exports and to service the credits extended for import of Soviet armaments and military aircraft. In what

Indo-Russian trade stuck in credit trap

K K Sharma in New Delhi and R C Murthy in Bombay report on life after barter



were effectively barter deals, the country which failed to export sufficient goods gave technical credits.

The increasing decline in Soviet exports left Indian imports from what is now the Russian-dominated Commonwealth. India's latest imports stand at only Rs15bn, far below the Rs40bn envisaged in last year's Indo-Soviet pact.

The technical credits India gave to Moscow reached a record Rs2bn with another Rs2bn worth of Russian orders left in the Indian pipeline. The Indo-Soviet trade protocol provides for annual technical credits of Rs1.5bn, which is to be adjusted by exports the following year to balance trade.

Moscow wants New Delhi to roll over the credits, to ask its banks to accept letters of credit already opened, and to resume consumer goods exports. But the Indians say that they can ill-afford to roll over nearly Rs20bn of credit because of budgetary problems.

This has created many problems. Last year, for instance, India received only 1m tonnes of oil from Russia, less than two-thirds of the agreed level. Steel imports were impossible, and supplies of non-ferrous metals stopped altogether.

These had to be made good by imports from hard currency areas, adding to India's payments. Exports from India were also down by more than 50 per cent on protocol levels,

causing surpluses in the Indian factories that had for years geared for the Soviet market.

Traditional industries such as tea, textiles and shoes were all badly affected.

The budgetary problems are also serious for India, which has promised the International Monetary Fund that it will cut its fiscal deficit for 1991-92 to 6.5 per cent of gross domestic product (GDP).

Technical credits are charged to the Indian government for budgetary purposes and could become an important reason why IMF requirements will not be met. Moscow is not reneging on the debt but it is not liquidating it immediately as India wants.

For India, technical credits earn only 4.5 per cent interest, and Russia indicated recently that it will take at least three years to liquidate the debt.

Meanwhile, the 1992 protocol has not been signed, and Moscow's desire to switch from barter to convertible-currency trade is being complicated by a disagreement over the rupee-dollar exchange rate. Heavily weighted in favour of Moscow, India wants this reviewed.

In the interim, both countries have agreed to value their goods in dollars for at least two years. Another thorny issue relates to the fixing in rupees of the value of outstanding Soviet credits for military equipment supplies, which is now denominated in rubles.

The Russians estimate these credits at Rs8.9bn, but no official figure is available.

And, even while this trade was in rupees, the two countries had multiple rupee-ruble exchange rates: one for tourists, another for merchandise trade settled annually, a third for military equipment credits.

India also feels that there are contractual obligations from which Moscow, as the successor to the Soviet Union, cannot back out. India thinks that Russian commitments in four areas defence equipment, aid to power projects, coal and steel must be paid in rupees.

Indo-Russian trade will in all probability switch over from barter to convertible-currency trade.

Moscow has said that trade, unlike in the past, when a pact could be drawn up with a central Soviet authority, will have to be through agreement with individual enterprises. Moscow is also proposing that 40 per cent of the value of Russian exports to India should be used for purchases from India and the balance remitted in hard currency within 90 days if the private enterprises do not want to use it to buy Indian goods.

Whatever the outcome of the talks starting this weekend, there will still be difficult times ahead.

Eximbank chief clarifies policies in east Europe

By Nancy Dunn in Washington

MR JOHN MACOMBER, chairman of the US Export-Import Bank, yesterday said export financing to Poland could reach \$800m (£422m) this year or next, but US government support for sales to the Commonwealth of Independent States must wait until crucial decisions are made about who is in charge.

The republics of the former Soviet Union have enormous assets in terms of people and natural resources, but are in an economic freefall," said Mr Macomber. "We need to know who has the authority to contract? Who controls the foreign currency? Who decides if foreigners can invest in their oil and gas business?"

Once the answers are clear, Eximbank will "most likely" begin disbursements for short- and medium-term transactions. "I also hope we can channel support into hard currency-generating projects," said Mr Macomber.

NEWS IN BRIEF

Prague to construct oil pipeline from Germany

THE CZECH GOVERNMENT has approved the construction of an oil pipeline between Germany and the Czech Republic which will diversify Czechoslovakia's near total dependency on oil supplies from the ex-Soviet Union in the future, writes Ariane Gouillard in Prague.

The pipeline will join two oil refineries in the Czech Republic with an oil terminal in Ingolstadt, Germany, which is linked with the Mediterranean port of Trieste.

The Czech government said it will encourage local banks to invest in the building of the 320km-long pipeline. It will also seek international financing for the project which is expected to cost up to DM450m (£156.7m), according to Mr Victor Jakoubek, adviser at the federal Ministry of Economics.

Elf deal for Russian exploration

ELF AQUITAINE, the French oil and chemicals group, became the first western company to agree an oil exploration arrangement with the Russian government yesterday when it signed a production-sharing deal, writes Deborah Hargreaves. The agreement covers 20,000 sq km to the east of the Volga river between Saratov and Volograd. Interneft, the Russian state oil exploration company, has drilled several promising exploration wells, but the area currently produces no oil.

Before the break-up of the Soviet Union, Elf was negotiating for exploration acreage straddling the Russian-Kazakhstan border. The company expects to sign a deal with Kazakhstan before the end of February.

British Gas seeks Pakistan stakes

BRITISH GAS is bidding for a substantial stake in Pakistan's two state-owned gas distribution concerns and is also planning expansion of its existing exploration activities. Mr Robert Evans, the company's chairman, said here yesterday, writes Gerald Bourke in Islamabad.

Negotiations for the purchase of Sui Northern Gas Pipelines (SNGP), one of more than 100 companies up for sale, are at an advanced stage, executives said. SNGP, which supplies 800,000 consumers in northern Pakistan, posted a gross profit of almost \$1m in 1991 on sales of £147m. Sui Southern, the other company being targeted, is of a similar size.

Brussels warns on Japanese cars

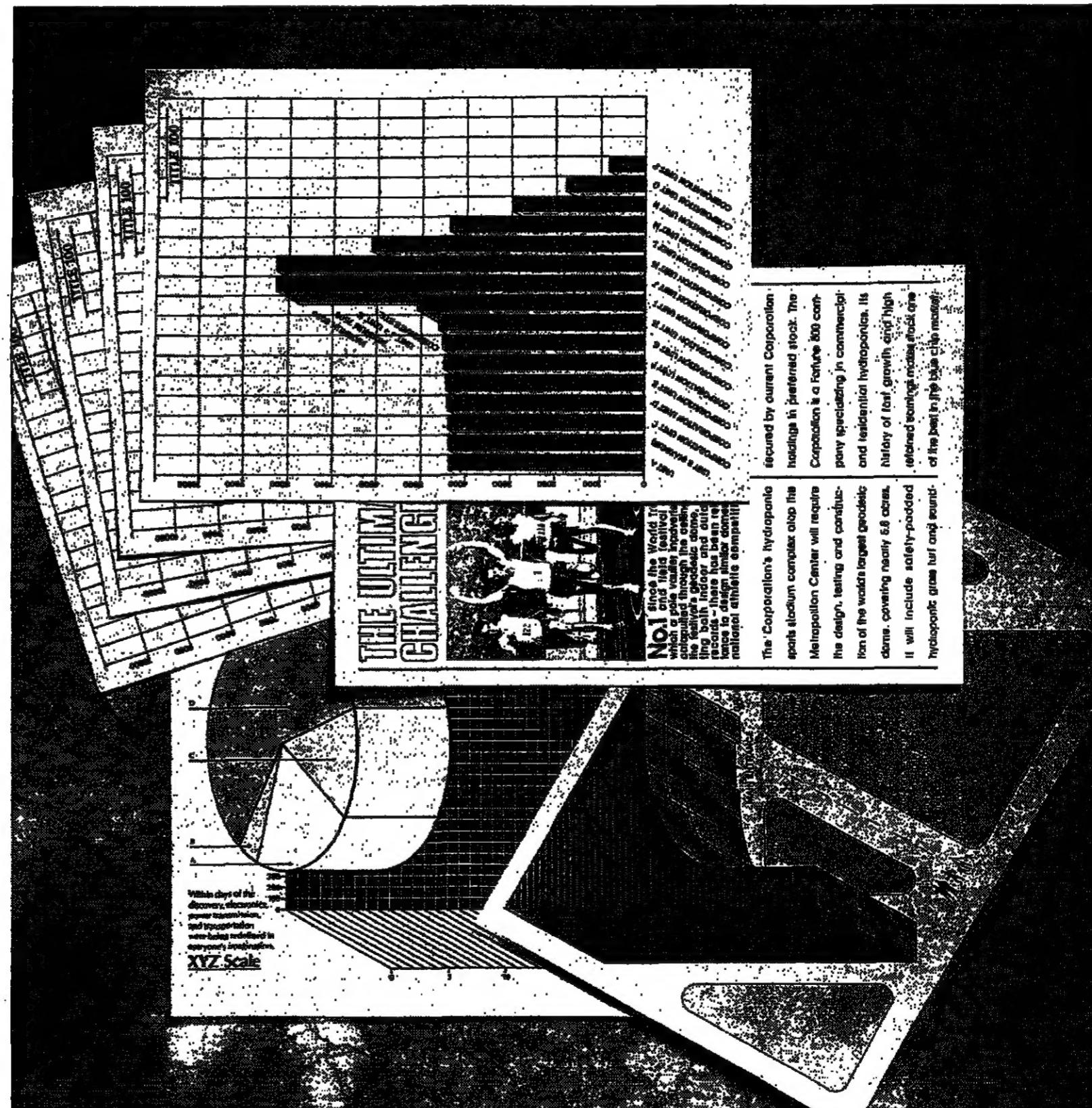
ANY UK GOVERNMENT move to remove restrictions on Japanese car imports into Britain could put pressure on the EC's fragile political consensus on the agreement to open up the EC market to Japanese imports by the year 2000. Commission officials said yesterday, writes David Buchanan in Brussels.

Mr Peter Lilley, the UK Trade and Industry Secretary, said yesterday that the British government "will be considering whether to move to an unrestricted market before 1998", after a UK Monopolies and Mergers Commission report called for the scrapping of import curbs and other measures to give British car-buyers better value.

US cigarette plant for Poland

RJR REYNOLDS Tobacco International, part of the RJR Nabisco food and tobacco group, has announced plans to build a cigarette factory in Poland, writes Nikki Tait in New York. The plant, expected to cost around \$35m (£16.2m), will cover 132,000 sq ft and should see production begin in mid-1993. It will initially produce RJR's "Camel" cigarette brand, but eventually extend to other brands. The eventual plant capacity is put at 8m cigarettes.

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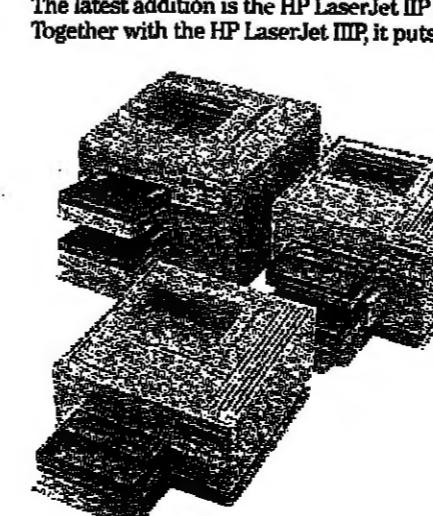
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INTERNATIONAL NEWS

Mandela to reconsider nationalisation

By Patti Waldmeir in Johannesburg

MR Nelson Mandela, president of the African National Congress, said yesterday the organisation would reconsider its policy of nationalisation because of opposition from potential investors.

"Nationalisation is our policy," Mr Mandela told business leaders during a visit to Pretoria. "But there's a shift in our thinking. We have observed the hostility and concern of businessmen towards nationalisation, and we can't ignore

their perceptions," he said. "If we want to create a climate where investors will not fear losing their investments, their dividends, we have to take a decision on the question of nationalisation."

Mr Mandela for months has insisted that the ANC is not "committed" to the idea of nationalisation, but has threatened that the movement would resort to nationalisation unless business came up with an alternative which would

improve distribution of income and wealth in South Africa.

He repeated this demand only four days ago and is likely to revert to threats of nationalisation if it is not met.

The ANC leader's latest moderate line contradicts views of hardline members within the organisation, some of whom are very influential. His speech last weekend to the World Economic Forum in Davos had originally included a section obviously prepared by hard-

liners, in which he promised nationalisation of key enterprises as "a major step towards overcoming the huge inequality in the ownership of our country's wealth" and accused South African business of illegally transferring huge sums abroad. Mr Mandela dropped these sections.

A further sign of dissent came on Wednesday when the ANC repeated its threat to renegge on foreign loans made to the current government, contradicting assurances made by Mr Mandela at Davos.

Yesterday he said he had been struck by the concern over the ANC's nationalisation stand expressed by the 2,000 business leaders present at Davos. He had also been told that whereas countries emerging from war had previously been able to nationalise to provide jobs and stimulate economic growth, this was no longer feasible in a world of inter-linked economies.

World Bank builds bridges to S Africa

Patti Waldmeir looks at Pretoria's bid for international financial respectability

After a quarter of a century's estrangement, South Africa and the World Bank are well on the way to reconciliation. Mr Lewis Preston, the Bank president, is to visit South Africa next week, his first trip to Africa since he took up the job last September.

For months, World Bank officials have pursued informal contacts with the various political parties and groups in South Africa. Several teams have been to research an economy which has been virtually unknown to the Bank since lending was suspended for political reasons in 1967. Now, relations seem set to assume a higher profile.

Immediate access to Bank funding is not in prospect, however. The Bank is expected to resume lending only when a multi-party interim government is in place. Even then, there will be room for dispute within the Bank's board over what constitutes an interim government. Would a multi-racial executive with only limited powers (one option) qualify for renewed access, or will the board demand more fundamental change? In practice, it seems likely that the board will follow the advice of the African National Congress on the issue.

Once formal relations are restored, debate will begin in earnest over whether South Africa should qualify for heavily subsidised loans from the International Development Association (the Bank's soft loan agency which lends to the world's poorest countries), or only for the mildly concessional loans available to middle-income countries.

Income per capita in South Africa, at \$2,520 a year in 1990, far exceeds the limit of \$740 normally imposed on IDA recipients. However the grossly unequal distribution of income between whites and blacks might mean that South Africa could be treated as a special case for soft loans.

But with the IDA's funding already under serious pressure from claimants worldwide, officials in Pretoria seem resigned to doing without heavily subsidised finance. The size of any World

Bank programme for South Africa would thus be determined by demand from Pretoria: how much would a new government wish to borrow, given that the terms are only mildly concessional?

South Africa could benefit indirectly from IDA finance by participating in regional projects aimed at low income countries such as neighbouring Mozambique. South Africa's electricity utility Eskom, is keen to develop a regional electricity grid and various energy projects involving South African companies are under discussion. But the recipient government in such cases would be Mozambique, not South Africa.

Government officials say no project plans have yet been drawn up for South Africa itself, nor have amounts been discussed. But World Bank lending is likely to focus on education and urban development; the two areas already researched by Bank officials. With 7m people living in informal settlements countrywide – including millions in squatter shacks – urban development will be a high priority for the new government.

Education, too, is in crisis, with black schools desperately overcrowded, facilities

poor and teachers poorly qualified.

Already, the Bank is ready to provide informal technical assistance to black South Africans, with plans afoot to train those who might be officials of a future government through the Bank's Economic Development Institute.

The ANC, for its part, remains deeply suspicious of international financial institutions such as the Bank and the International Monetary Fund, with some officials adopting the rhetoric of the 1980s to condemn them as neo-imperialist organisations. But ANC officials have met previous World Bank teams, and two of the movement's senior leaders are to see Mr Preston during his visit.

The International Finance Corporation (IFC), another World Bank finance affiliate, is likely to be active in the South African private sector. Once lending resumes, the IFC is expected to focus its efforts on helping non-white entrepreneurs, selling management consultancy services and setting up an "enterprise fund" aimed at small businesses, as it has done elsewhere in Africa. Eventually, the IFC could become involved in project finance in areas such as mining and chemicals.

Argentine prices increase by 3% in January

By John Barham in Buenos Aires

ARGENTINA'S ambitious anti-inflation strategy has received a body blow with the announcement of a 3 per cent increase in prices in January.

The policies of Mr Domingo Cavallo, economy minister and architect of Argentina's economic revival, hinge on lowering inflation to international levels.

Mr Cavallo forecast inflation of 6-7 per cent this year, but January's surprisingly heavy increase makes that target almost unattainable.

Although January's inflation is low by Argentina's standards, it came as a bitter disappointment after monthly inflation sank to a 20-year low of 0.4 per cent in November, rising slightly to 0.6 per cent in December.

January's increase brings the 12-month inflation rate to 7.6 per cent.

Mr Cavallo must hold price increases down to 0.35 per cent a month for the rest of the year to meet his inflation target and avoid placing insuperable strains on the fixed exchange rate.

Earlier, Mr Cavallo had warned that heavy, sustained inflation would automatically lead to a recession.

Argentina's peso is now pegged to the US dollar after floating at the outset of free convertibility last April.

Since April inflation has risen by 2.5 per cent while the

peso has lost only 2 per cent of its value, making the currency increasingly overvalued. Nonetheless, export competitiveness has been maintained by reducing internal taxes.

Officials emphasized that January's increase was due to seasonal factors.

They stressed that fiscal and monetary policies were fully on target and warned against a return to indexing wages and prices to the inflation rate, a move that would be guaranteed to re-ignite steep inflation.

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Last year the economy grew an estimated 5 per cent while the government projects 6 per cent growth in real terms this year.

Brazil blocks Eletrobras accounts

By Christine Lamb in Rio de Janeiro

THE Brazilian economy minister has frozen all the accounts of Eletrobras, the state electricity company, for not honouring its foreign debts and has warned that it will do the same to any other state company which fails to make payments.

The crackdown comes after repeated failure by Eletrobras to meet payment due dates to the World Bank and other international creditors. Eletrobras (the southern electricity company) and Cemig (the São Francisco hydro-electricity company) have also had their bank accounts blocked. Over the last year the three companies ran up \$300m in arrears.

Last month the Treasury paid a \$45m instalment due from Eletrobras to the World Bank when the company again failed to deposit the money and economy ministry officials say the accounts will remain frozen until this is repaid.

The electricity companies' failure to meet payments is an embarrassment to the Brazilian government, which is in the midst of an offensive to renegotiate its foreign debt.

Mr Marcelo Marques Moreira, the economy minister, is in Europe meeting members of the Paris Club group of official creditors to whom Brazil owes \$25bn.

He will present an official proposal which will then be discussed at a meeting on February 24.

Fujimori seeks UK help on terrorism and trafficking

By Ken Warr

PERU'S President Alberto Fujimori yesterday called on Britain to assist his country with its economic reconstruction and in the fight against terrorism and drug trafficking.

The support of the United Kingdom is very important to us – perhaps they could participate even in a symbolic way at the moment to show solidarity for our situation," Mr Fujimori said in an interview with the Financial Times.

Mr Fujimori, on his first visit to London, met Mr John Major, the British prime minister, for talks on Wednesday at which he described Peru's economic reconstruction and stabilisation programmes.

Mr Fujimori suggested Britain might provide training to assist in the fight against terrorism.

Britain did not participate in the support group of nations, led by the US and Japan, which eased Peru's gradual re-entry into the world financial system following the election of Mr Fujimori in 1990.

Peru's economic programme won IMF approval in September last year.

Mr Fujimori, who is also using his unofficial visit to Britain to highlight the environmental damage caused by the drugs trade, vigorously defended his anti-drug and anti-terrorism campaigns.

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Peru produces at least 80 per cent of the world's coca leaf, the raw material for cocaine.

The surprise resignation last month of Mr Hernando de Soto as adviser on drug trafficking would not change Peru's policy, Mr Fujimori said.

Mr de Soto, the architect of the shift in emphasis from enforcement to economic development as the key to battling drugs, cited the high level of official corruption as one reason for his resignation.



Fujimori: UK help 'very important to us'

Mr Fujimori admitted that corruption continued to be a problem. "Without corruption you could not explain how drugs continued to arrive in the US. But the level of corruption has been reduced."

He also claimed progress against the Maoist Sendero Luminoso (Shining Path) guerrillas and the MRTA (the Tupac Amaru Revolutionary Movement), which have waged a long and bloody struggle against the Peruvian state.

"I am completely sure that will leave Peru completely pacified," he said, switching briefly into English "to make matters absolutely clear."

Noriega gains ground

Henry Hamman focuses on the former Panamanian leader's attempts to fend off US drugs charges

FORMER Panamanian leader General Manuel Antonio Noriega's defence against drug trafficking charges in Miami gained ground this week. A Drug Enforcement Administration agent acknowledged that a man identified by the prosecution as a major Medellin cocaine cartel money launderer had been arrested on the basis of information from forces commanded by Gen Noriega.

The testimony by Mr James L. Bramble, in charge of the DEA's Panama operations from August 1982 until August 1979, read a cable he had received from the then-chief administrator of the DEA, Mr Peter Bensinger, in which Mr Bensinger asked that Gen Noriega be congratulated for his role in an "impressive seizure" of cocaine being smuggled to the US via Panama.

The defence, by calling current and former government officials and requiring them to read documents they wrote concerning Gen Noriega's efforts in drug law enforcement, is attempting to counter the prosecution's claim that Gen Noriega essentially turned Panama into a safe haven for Colombian cocaine dealers.

Both Mr Bensinger and another former DEA chief administrator, Mr John Law, will get their chance to testify who and what to believe.

Mr Frank Rubio, the lead defence counsel, said in an interview that showing the extensive co-operation was a central element of the defence strategy.

Another defence witness, Mr Jon May, confirmed that he had to require testimony from Col Oliver North, House official of the Iran-Contra affair, and other celebrity witnesses before his had been subpoenaed.

Mr May and Mr Bramble expect to finish presenting their case in a few weeks before the prosecution is expected to offer a rebuttal. Then the jury will get its chance to decide who and what to believe.

Punjab election campaign begins

By K K Sharma in New Delhi

A FORTNIGHT'S election campaigning in Punjab began quietly yesterday in the shadow of guns wielded by both militants and the troops that have been deployed in the state to keep them at bay.

Candidates were under heavy military escort and there was little of the enthusiasm associated with the start of an election process. Polling will be held on February 19 to elect 13 members of parliament and 17 members of the Punjab legislature.

For the last nine years, the state has been torn by violence by Sikh militants seeking independence. Initial election rallies were held not to propagate the contestants' policies but to urge the voters either to boycott the election or to get them to vote at all.

The election is being boycotted by the main factions of the Akali Dal, the Sikhs' main political party, under instructions from the militants. The Akalis held rallies throughout the state urging the people not to vote. Anti-boycott rallies

were held by the authorities. The Indian government claims it has made sufficient arrangements for a fair and free election and is urging voters to turn out in large numbers.

One small faction of the Akali Dal is, however, contesting the election, led by Mr Amritinder Singh, a former prince of the Patiala royal family. Mr Singh was elected to the Punjab legislature on Wednesday.

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Chalker coy of making aid commitment

By William Keeling

Mrs Lynda Chalker, the UK's minister for overseas development, refused yesterday to give a timetable for increasing Britain's overseas aid to levels

when all his opponents with drew from the contest.

This is seen as part of moves being made by the contesting political parties to ensure an Akali presence in the new legislature to give it respectability.

The other main parties contesting the election are Congress, which also forms the federal government, the Hindu

revivalist Bharatiya Janata Party, which is the official opposition in parliament, and the Marathas.

The period of campaigning has been cut to a fortnight because of security problems in Punjab. The state has been under president's rule (direct administration from New Delhi) for 56 months after the last Akali government was dismissed for failing to check the violence by the militants. The situation has got worse under president's rule.

Mrs Chalker urged the EC to work the criteria of good government – sound economic policies, competent and accountable management, and respect for human rights – into its dialogue with developing countries.

tribunal of the defendants' guilty.

Westinghouse said yesterday it was disappointed by the judgment, but that it was confident it would win the case. Total value of the civil action is put at more than \$1bn, most of this relating to the contract performance aspects being reviewed in Geneva. It is understood that the damages being sought in the US are between \$100m and \$300m.

According to officials, the trial committee has accelerated discussions on an out-of-court settlement.

□ Frank Gray is Editor of Power in Asia, a Financial Times energy newsletter.

US court rejects Westinghouse N-plant appeal

By Frank Gray

A US FEDERAL court has rejected an appeal by Westinghouse Electric to drop bribery and corruption charges against it in connection with a nuclear power project in the Philippines.

Westinghouse and Burns & Roe, consultants to the deal, will as a result have to face a jury trial in Newark, New Jersey, to start on March 2.

The decision is a blow to Westinghouse, which last month made a final attempt to quash the allegations brought more than four years ago by the Philippine government and the National Power Corporation (NPC), the state power company which signed the

initial contract in 1976.

The original deal, negotiated by the former chairman of President Ferdinand Marcos, called for construction of a 620 megawatt nuclear power station on the Batangas peninsula.

The plant was completed in 1986, but was mothballed before start-up by the government of Mrs Corazon Aquino following Mr Marcos' exile.

The NPC and the government filed suit in the US in December 1988, claiming the contract was won as a result of \$17m in bribes paid to Mr Marcos. The alleged bribes took the form of a \$17m special sales representative consultancy payment to Mr Herminio Dis-

ini, a Marcos associate, who now lives outside the Philippines.

Many of the technical counts involved in the deal were referred by the US court to the International Chamber of Commerce (ICC) in Geneva, while the US court presided over by Judge Dickinson Debevoise, commuted the companies to a jury trial on the bribery and corruption allegations.

AMERICAN NEWS

Bush's defensive game-plan is primary concern

The stubborn US recession may turn the president's ragged advance into a battle, writes Lionel Barber

SHORTLY before Christmas, one of President George Bush's closest advisers offered a glimpse of the game-plan for halting the president's slide in popularity and laying the groundwork for winning the 1992 election.

First, Mr John Sununu, the abrasive White House chief of staff, would be dumped; second, the president would unveil an economic recovery plan in his State of the Union address in late January; third, Mr Bush would steal the Democrats' clothing by outlining plans for health care reform.

"We have a plan," said the adviser, "and it is a good one."

Today, the White House plan looks threadbare. Mr Bush's popularity is more than 40 points lower than a year ago during the Gulf war. The president sounds defensive. And the presidential election campaign is about to begin, in earnest.

On Monday, in the mid-west

farm state of Iowa, several thousand registered voters, Republican and Democrat, will gather in schools, churches and other public places to select delegates for their party conventions which in turn nominate the presidential candidates.

These meetings – called caucuses – mark the official opening of the 1992

campaign. In many senses, 1992 is a landmark election. It is the first of the post-Cold War era anti-communism, which has defined the political terrain in every election since 1948, has seen its enemy vanquished in its own citadel.

Almost four out of five voters say domestic issues matter more to them than foreign policy. After the vacuous 1988 campaign – where Mr Bush missed a chance to win a mandate for change – there may be some hope of a serious debate about the future of the country.

Certainly, voters worried about the recession and the security of their jobs are looking for more than empty slogans.

Democratic candidates such as Governor Bill Clinton of Arkansas and former Senator Paul Tsongas of Massachusetts, each of whom can spell out a five-point plan faster than one can say "Mike Dukakis", are attracting attention and support. Mr Bush, singularly unadventurous on the domestic front, has been forced to respond.

In previous years, Iowa held the attention of the rest of the nation.

Mr Jimmy Carter's surprisingly strong showing in 1976 turned him into a serious presidential contender overnight; then-Vice President George Bush suffered a humiliating third-place finish in 1988, tempting some commentators to write him off until his spectacular come-from-behind win in

US Presidential candidates



William Clinton (Democrat)
Governor of Arkansas, Age 45



Tom Harkin (Democrat)
Senator for Iowa, Age 52



Paul E. Tsongas (Democrat)
Former Senator for Massachusetts, Age 50



Edmund G. Brown (Democrat)
Former Governor of California, Age 53



Robert Kerrey (Democrat)
Senator for Nebraska, Age 48

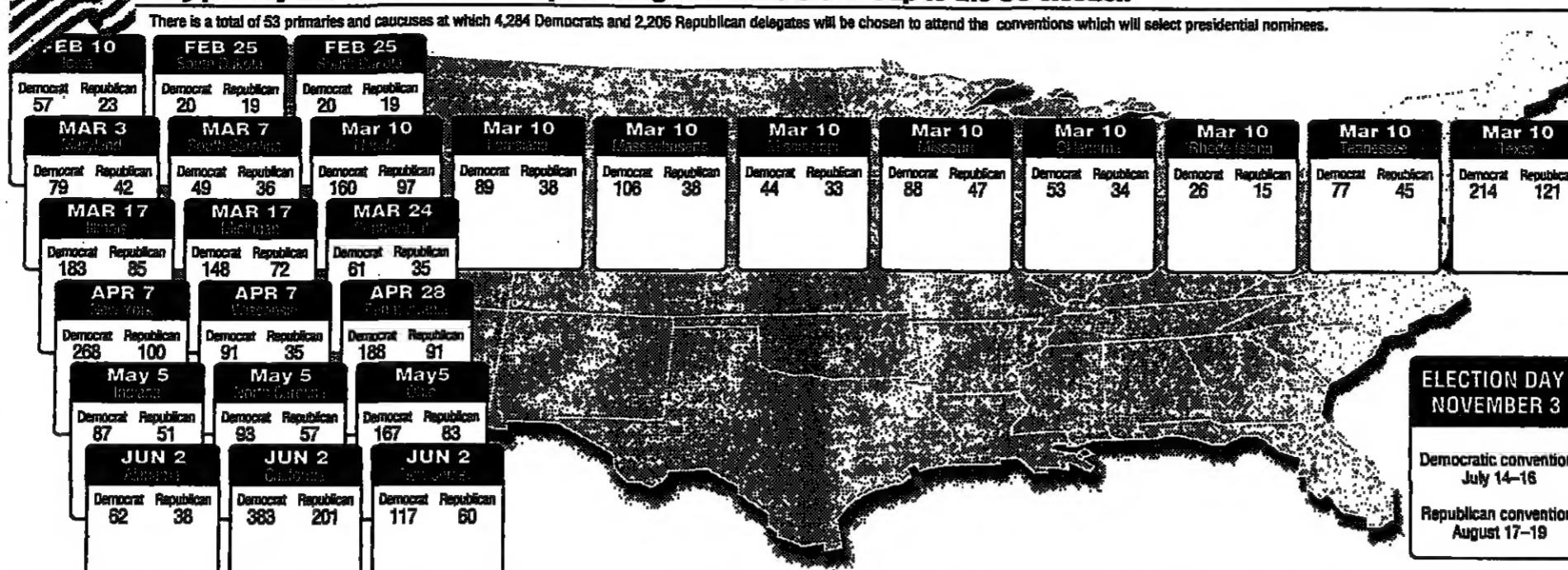


Patrick Buchanan (Republican)
Newspaper columnist and TV commentator, Age 53



George Bush (Republican)
President, Age 67

Key primary and convention dates plus delegate numbers in run up to the US election



end of the decade that voters were deeply hostile to Congress, angry about the perks and privileges of incumbency, and worried about the apparent paralysis of national government.

The November election, which also includes the wholesale re-election of the House of Representatives and one-third of the US Senate, will be a testing ground for a voter reaction against incumbents.

The political process in the US has been a slow-moving affair; the Founding Fathers wanted it so. But in recent years, the inertia has become more serious because Americans have tended to vote increasingly for "divided government", where Democratic majorities in Congress counterbalance Republican presidents. The formula seemed simple: leave Republicans to handle foreign affairs and national security and let the Democrats dole out the money for domestic programmes at home.

A year ago, a complacent Mr Bush believed that this formula would hold good in 1992. The crushing victory in the Gulf war seemed to guarantee him re-election; certainly, it was enough to scare off heavyweight Democratic challengers, leaving the field to a handful of candidates who remain little known on the national stage.

The stubborn US recession has forced Mr Bush to recalibrate; like his advisers, he senses that it will not be enough to simply defend the status quo.

That is why he offered his national health care plan yesterday, and why Americans will be hearing a good deal more talk about the "caring President" who is interested in domestic – rather than foreign affairs – in the coming months.

In reality, Mr Bush is banking on an economic recovery by late spring or early summer. Without an obvious upturn, Mr Bush could be vulnerable to a Democratic challenger. The problem for the Democrats is that no single candidate currently in the field, with the possible exception of Mr Clinton, looks capable of bridging the "stature gap" with the president.

Clinton accused of draft dodging

By Lionel Barber
in Washington

GOVERNOR Bill Clinton of Arkansas, whose presidential campaign was thrust on to the defensive by allegations of draft evasion, yesterday faced charges that he dodged the draft during the Vietnam War.

Although Mr Clinton dismissed the charges as "old news", similar charges dogged Vice President Dan Quayle during the 1988 election campaign and may not be so easily brushed aside.

The Arkansas governor is the front-runner for the Democratic presidential nomination, and the latest controversy comes less than two weeks before the February 18 New Hampshire primary election, the crucial first test of the 1992 campaign.

The Wall Street Journal reported yesterday that Mr Clinton promised in 1989 to enter a reserve officers' training programme (ROTC) at the University of Arkansas, enabling him to secure a deferment from the draft.

However, Mr Clinton, then a Rhodes Scholar at Oxford and one of the outstanding students in his state, backed away from his promise, failing to enter either the University of Arkansas or the ROTC. On his return from England, he entered Yale University.

By that time, the draft laws had changed and a draft lottery existed. Mr Clinton's number, based on his birth day, was 311; since no-one with a higher number than 195 was called to service in Vietnam, Mr Clinton, like many privileged young men of his generation, escaped combat duty.

Most economists say the root cause of low investment is a low rate of domestic saving. Net savings by the private and public sectors combined is estimated to have fallen to about 2 per cent of net national product by the end of the 1980s – a decline of about 75 per cent relative to previous decades. The growth of federal budget deficits accounts for a large portion of this decline in savings. This is a dog that many analysts believe should have barked loudly in Mr Bush's report.

The 1992 Economic Report of the President is available from the US Government Printing Office, Washington, DC 20402-3226.

Battle lines drawn on health care

By George Graham in Washington

WITH the publication of President George Bush's "Comprehensive Health Reform Program" yesterday, the lines have been drawn for a fierce political battle over the US medical system.

Mr Bush's proposal is based on providing vouchers of up to \$1,250 per person to help low income families pay for health insurance, as well as allowing middle income families expanded tax deductions for their medical expenses.

"I think the President's plan is one that is comprehensive and compassionate," he said for the first time, a vehicle to finance health insurance for the poor as well as to help those with incomes up to \$30,000. "That's 90 Americans who will be benefited," said Mr Louis Sullivan, secretary of health and human services.

The US can in many ways claim unparalleled medical excellence. It also spends more money on health care than any other nation – an estimated \$677bn this year, yet leaves many of its citizens without access to this care.

Most Americans believe the system needs reforming. A recent Gallup poll showed 91 per cent agreed there was a health care crisis, but 78 per cent were satisfied with the treatment they received.

This paradox helps explain why politicians have for so long regarded health as a no-win issue: any reform proposal was bound to irkate powerful lobbies such as doctors, medical insurance companies or retired people – an influential

group who vote in far greater numbers than their younger compatriots.

Nevertheless, two glaring problems have at last driven health to the top of the political agenda.

The first is that over 350 Americans, most of them employed by businesses which cannot afford coverage for their workforce, have no health insurance and are bankrupted or reduced to charity to obtain medical treatment.

The second is runaway inflation in medical costs that has placed an ever-growing burden both on businesses which provide insurance for their employees and on the US government.

The government foots an increasing portion of the US medical bill through Medicare, the federal insurance plan for over-65s, and Medicaid, under which all states except Arizona provide basic health services to the poor.

Businesses have long complained about the costs they have to bear. Recently, however, their employees, too, have begun to complain, as companies have boosted the amount of any ill patients must pay themselves and excluded more and more medical services.

Three main types of solution have been proposed:

• A national health insurance system similar to that in Canada. This is proposed notably by Senator Bob Kerrey, one of the Democratic presidential candidates. Its drawback is that it would create a new bureaucracy that would

have to be funded by taxes, and would put the private health insurance industry, with an estimated 174,000 employees, out of business.

• It is viciously attacked by Republicans as "socialised medicine," a charge which ignores the fact that 44 per cent of all health spending already comes from government, through Medicare, Medicaid, veterans' hospitals and other programmes.

• "Play or pay," where employers would choose between providing insurance for employees or paying into a state pool, which would provide basic coverage. This is advocated by many Democrats, including Senator George Mitchell, Senate majority leader, but is criticised by the administration for imposing new costs on business.

The voucher system proposed by President Bush to allow low income families to buy their own insurance, coupled with increased tax deductibility for medical expenses to help middle income families. The Bush plan also includes arrangements to help small businesses pool their insurance buying in health insurance networks (HINs).

All of these approaches would address the problem of those with no medical coverage. The administration argues that everyone is entitled to basic care, through encouraging "co-ordinated care" such as health maintenance organisations (HMOs). In their simplest form, HMOs involve a clinic or group of doctors undertaking to provide all of their members' medical care for a flat annual fee, thus reducing the incentive to order expensive and redundant tests.

However, President Bush has ducked the question of how to pay the immediate costs of reform.

The administration also hopes to reduce unnecessary medical procedures by encouraging "co-ordinated care" such as health maintenance organisations (HMOs). In their simplest form, HMOs involve a clinic or group of doctors undertaking to provide all of their members' medical care for a flat annual fee, thus reducing the incentive to order expensive and redundant tests.

The decision to backpedal on funding is viewed by many as a signal that Mr Bush has no intention of pressing hard for health care reform before the election. He would not be alone among politicians in continuing to view health care as a no-win issue.

BOSSIN'S silence on fiscal trends speaks volumes

By Michael Prowse in Washington

IN ONE of Sir Arthur Conan Doyle's detective stories, Sherlock Holmes draws attention to the dog that failed to bark in the night. Readers of this year's Economic Report of the President may find themselves perplexed by an equally singular omission: the absence of detailed discussion of budgetary trends.

The 428-page report is the annual showcase of the President's Council of Economic Advisors, headed by Mr Michael Boskin, an economist from Stanford University. The administration distributes about 45,000 copies, many to Congress. Economists regard it as one of the most authoritative sources of information about US economic trends.

Most economists regard the shortage of national savings as a key problem facing the economy. This is exacerbated by huge budget deficits, which count as negative saving by the public sector. Mr Boskin ignores the deficit, presumably because trends have deteriorated badly during his three-year tenure. This year's deficit is expected to hit \$400bn (\$20.9bn) or 6.7 per cent of

gross domestic product – bigger than the largest deficits during the Reagan years.

For the first time in memory, the White House is not forecasting a return to budget balance in the medium term. After allowing for the cyclical state of the economy and exceptional items (such as the cost of bailing out bankrupt savings and loan institutions), the "structural" budget deficit is forecast to fall from \$285bn this fiscal year to a trough of \$195bn in 1993. It then begins rising again, driven by rapid growth of spending on "entitlement" programmes such as health care for the elderly.

This outlook – similar to predictions by independent groups such as the Congressional Budget Office – is probably too optimistic. The administration has repeatedly underestimated growth of spending and exaggerated its ability to raise tax revenue.

Many economists may feel shortchanged by Mr Boskin's failure to address the principal problems facing the economy.

By glossing over adverse fiscal trends, he is encouraging complacency in Congress, which

is often quoted which appear to show that the incomes of middle-class families have stagnated since the early 1970s. Mr Boskin's report attempts to debunk such claims.

But he concedes the central point that a rapid slowdown in productivity growth in the past two decades has caused incomes to rise much less fast than immediately after the Second World War.

Most economists say the root cause of low investment is a low rate of domestic saving. Net savings by the private and public sectors combined is estimated to have fallen to about 2 per cent of net national product by the end of the 1980s – a decline of about 75 per cent relative to previous decades.

The growth of federal budget deficits accounts for a large portion of this decline in savings. This is a dog that many analysts believe should have barked loudly in Mr Boskin's report.

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UK NEWS

Warning for press after politicians' revelations

By Richard Evans, Raymond Snoddy and Neil Buckley

LORD McGREGOR, chairman of the Press Complaints Commission, appealed to newspapermen yesterday to exercise restraint in the wake of the revelations about the private life of Mr Paddy Ashdown, the Liberal Democrat leader.

His plea came as the Labour and Liberal Democrat parties launched inquiries into break-ins at offices at Westminster and throughout the country to discover whether they were simple burglaries or had a more sinister motive.

Scotland Yard said it would consider setting up a "dirty tricks" squad to investigate whether the spate of break-ins had been politically motivated as soon as a formal request for an inquiry was received.

In a personal statement, Lord McGregor warned newspapers of "the dangerous consequences in the pre-election period of mixing political reporting with irrelevant commentaries upon the private lives of political figures".

He reminded the press that, following the Calcutta Committee report on privacy, it had been given 18 months to prove that self-regulation could work and that the 18 months ran out in July. "A return to the pre-Calcutta performance will certainly result in a law of privacy and a statutory body with legal powers to enforce sanctions against the press."

Lord McGregor's warning came as concern mounted that the willingness of some newspapers to pay large sums for material that compromises public figures might have led to more theft of personal papers and computer records.

Most politicians incline to believe that the break-ins were unrelated rather than a conspiracy by a political party or the security services.

The theft of damaging personal papers last month from Mr Ashdown's solicitors lent initial credence to the conspiracy theory, but police said they regarded the thief's discovery of the papers as a fluke. A man was arrested in Brighton yesterday in connection with the burglary.

The Liberal Democratic published a list of burglaries at party offices and plan to call for a police inquiry when more details have been collated.

At least seven Labour MPs have had their Westminster offices burgled in the past six months. These include the theft of computer disks, party documents and private correspondence by Mr John Cunningham, Labour's campaign co-ordinator, and Mr John Prescott, transport spokesman.

Conservative Central Office listed 35 constituency office burglaries in the past 18 months, including one in Bath, where Mr Chris Patten, party chairman, is MP.

Joe Rogaly, Page 11

SFO chief takes public prosecution job

By Robert Rice, Legal Correspondent

MRS BARBARA MILLS QC, director of the Serious Fraud Office, is to be the new director of public prosecutions (DPP).

Mrs Mills, 51, the first woman to hold the office, replaces Sir Allan Green QC, who resigned in October after he was stopped by police for alleged kerb crawling in the red-light district of King's Cross, London.

Announcing the appointment three months after Sir Patrick Mayhew QC, the attorney general, decided to advise him the 27,000-a-year post for the first time, the Crown Pro-

secution Service (CPS) said yes-

terday Mrs Mills would take up her job after her successor at the SFO had been appointed.

In a brief statement issued by her office Mrs Mills said: "I am honoured to have been appointed as DPP. I have a very high regard for the work of the CPS and am proud to have been chosen to head it."

Mrs Mills said that she was sorry to be leaving the SFO, which had proved itself to be a valuable part of England's prosecution structure.

She leaves the SFO after only 18 months, at a time when

it is facing mounting criticism for its handling of the alleged conspiracy arising out of the 1987 failed \$237m Blue Arrow rights issue.

Her successor, the SFO's third head in its 3½-year history, will inherit three of the biggest fraud investigations undertaken: the collapse of the Polly Peck fruits and electronics empire; the Bank of Credit and Commerce International; and the Maxwell affair.

Her move also comes at a difficult time for the CPS, which is under scrutiny by the Royal Commission on Criminal

Justice which was set up after the release of the Birmingham Six last year. The Commission is widely expected to recommend an enhanced role for the CPS in police investigations.

Her appointment was welcomed by solicitors and barristers. The Bar Council said she was the right person to carry on the task begun by Sir Allan of enhancing the morale and standing of the CPS and of attracting graduates of quality into the legal service.

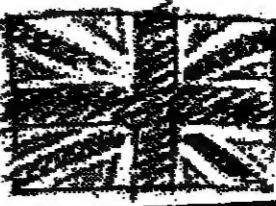
Mrs Mills arrived at the SFO in September 1990 in time to bask in the glory of the suc-

cessful first Guinness prosecution in which she appeared as second Crown prosecutor – the SFO's only significant success to date.

Her appointment as DPP is likely to raise again questions about her husband's business career. He resigned in 1987 as deputy chairman of the London Docklands Development Corporation after it was disclosed that a company with which he was connected had been convicted under trading standards law.

Mrs Mills arrived at the SFO in September 1990 in time to bask in the glory of the suc-

BRITAIN IN BRIEF



Conflict likely on maternity benefits in EC

Mr Michael Howard, the employment secretary, looks set for a new battle with the European Commission and other European Community countries over EC plans to improve minimum standards for maternity benefits.

The European Parliament, backed by several member states, could overturn an Anglo-Dutch compromise which entitled women to a minimum of 14 weeks pay at the same level as workers unable to work for health reasons.

The Strasbourg parliament is expected to amend the compromise to give pregnant women entitlement to 15 per cent of average earnings for 14 weeks.

Electricity bills likely to be cut

Eight regional electricity companies are to return a total of £3m to their domestic customers because of overcharging last year. The money will be returned in the form of lower tariffs rather than in cash.

The overcharging resulted from the sharp fall in the rate of inflation last year. Electricity companies have to announce their tariffs in advance using assumptions about the likely level of inflation, and these turned out to be too high in many cases.

The agreement to refund customers followed action by Prof Stephen Littlechild, the director general of electricity supply, who regulates the industry.

Those theories were being aired along the Ormeau Road yesterday. A friend of Mr McGee, the betting shop victim, said: "People here are talking about a cover-up. I would feel safer with the RUC protecting us than with the RUC."

UK retailers under threat

UK retailers have been warned about the threat posed by the US warehouse clubs which have had a "disastrous" impact on the traditional supermarket industry in their home market.

Mr Tony MacNeary, an analyst at stockbrokers County NatWest, told a retailing conference in London that Coles, one of the biggest US clubs, planned to open two stores in the UK within the next 18 months. Warehouse clubs, dubbed the "silent enemy" in the US, sell a limited range of deeply-discounted goods from enormous but rudimentary stores.

Morita queries executive policy

Mr Akio Morita, the chairman of the Sony Corporation, has questioned the way senior executives are promoted in British industry by declaring that accountants should not run manufacturing concerns.

Speaking in London, Mr Morita contrasted Japan, where almost every major manufacturing group is run by an engineer or technologist, with the UK, where a significant proportion of manufacturing companies are run by executives with a background in accountancy.

Mr Morita said the senior executives of a company had to be committed to technology and engineering to promote innovation in management.

New car sales fall by 6%

UK new car sales fell by 6 per cent in January to 153,682, the lowest January total since

1982. Sales have fallen by 36.2 per cent in the last three years.

As the recession in the UK new vehicle market deepened further new commercial vehicle registrations fell in January by 17.3 per cent to 16,677. Commercial vehicle sales have dropped by 50 per cent in the last three years.

Brussels gives aid to Ulster

The European Commission has approved £16m to support the Northern Ireland economy.

The move came despite the continuing row with the British Government over the use of funds from the EC's regional policy. Commissioner Bruce Millan, responsible for allocating cash support for Community regions, has already blocked more than £100m in assistance to British coal-mining areas.

But the Commission cleared a total of £16m to boost small businesses, telecommunication services and research and technology in Northern Ireland.

Editorial Comment, Page 10

London house values fall

Falling prices have meant that the value of London's housing stock has dropped by £27bn since 1985, according to figures published by the Association of London Authorities.

The association's figures are based on average prices paid by Halifax Building Society customers. In London as a whole, average house prices fell from £164,900 in late 1985 to £59,300 in late 1991, a decline of 15 per cent representing an average loss of £15,700 per house.

Power group gets train order

The long-delayed order for Channel tunnel sleeper trains is to be awarded to GEC Alsthom, the Franco-British power group, British Rail said yesterday.

The decision to place the contract – thought to be worth £15m – clears the way for night trains to start running from Britain's regions to Paris and Brussels from late in 1994.

There will also be two continental sleeper services from London each night: one to Amsterdam and the other to Cologne, dividing into portions for Dortmund and Frankfurt.

More directors disqualified

The number of directors disqualified in criminal proceedings brought by Department of Trade and Industry's investigations division doubled in the final quarter of 1991.

A total of 28 directors were disqualified following reports from Official Receivers on bankruptcies and company liquidations, compared with 14 in the previous quarter. Four were disqualified for ten years, two for seven and 12 for five years.

Stewart on form

Alec Stewart, the England batsman pictured below, made 107 before being bowled out in the Third Test against New Zealand. Stewart's century helped his side reach 289 for five before the close of play. England already lead three match series 2-0.

GEC Alsthom wins contract for £580m gas power project

By Andrew Baxter

GEC Alsthom wins contract for £580m gas power project

By Paul Cheeseright, Midlands Correspondent

FOUR MEN were jailed and another was fined yesterday at the end of the UK's longest criminal trial, on charges connected with the 1985 collapse of the Britannia theme park at Shipley, central England, with debt of £3.34m.

Mr Peter Kellard, whose company built the theme park, was sentenced to four years imprisonment and disqualified as a director for five years after being found guilty of 19 fraud charges.

The case covered charges of fraudulent trading, theft, deceit in order to

obtain bank loans and project finance, and the shuffling around of assets to keep them out of the hands of a receiver and to provide funds for the directors of KLF (UK), Mr Kellard's company, and its subsidiaries.

The trial lasted 17 months, the jury heard 153 prosecution witnesses and 26 defence witnesses.

The crimes occurred between 1980, soon after KLF negotiated a lease with Derbyshire County Council for the site, and September 1985, when merchant

Nelson was jailed for 10

BAe announces further job cuts at guided weapons plants

By David White, Defence Correspondent

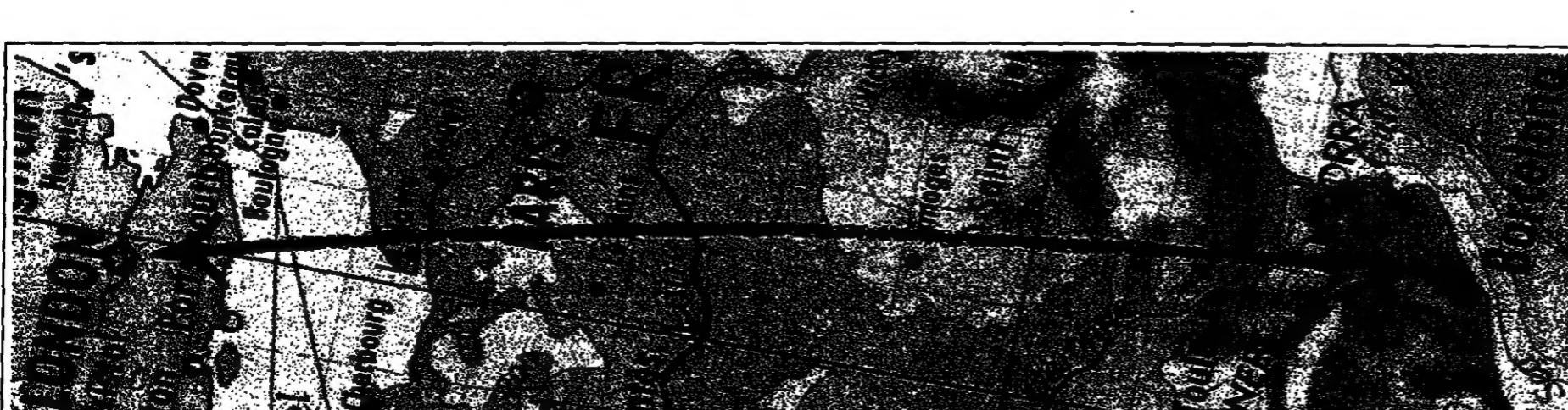
BRITISH Aerospace (BAe) is to shed a further 450 jobs in its Dynamics division, which makes guided weapons, to 6,000 compared with 16,500 three years ago. Details of the job losses were circulated to company employees yesterday in a document asking for volunteers to join an early-release plan.

All three of its main remaining sites are affected, with the principal Stevenage plant in Hertfordshire losing 300 of 4,000 jobs. A further 130 will be lost at Luton, Bedfordshire, and Bracknell, Berkshire, already closed.

Mr David Laybourn, the division's managing director, said

and-a-half years and disqualified for five years on six charges. Mr John Wright was jailed for six months and disqualified for three years on five charges. Mr Kenneth Page, who pleaded guilty at the start, was jailed for six months on five charges and Mr Saled Sobhikhi, who changed his plea to guilty last year, was fined £7,500, with £3,000 costs, on two charges.

Britannia Park was devised to honour British invention. Now it exists as the American Adventure Theme Park.



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For further information contact the Joint Administrative Receiver, Mike Blake, KPMG Peat Marwick, Abbotts House, Abbey Street, Reading RG1 3BD. Tel: 0734 505555. Fax: 0734 589285

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The Joint Administrative Receivers offer for sale, as a going concern, the businesses and assets of Tiger Holdings Limited.

The company, based in Victoria, London was established in 1972 and has become one of Britain's leading railway wagon hiring operators.

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For further information contact the Joint Administrative Receiver, Roger Oldfield, KPMG Peat Marwick, 20 Farnham Street, London EC4A 4PP. Tel: 071 236 8000. Fax: 071 249 1790.

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The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of Malcolm West Plant Hire Limited, a leading distributor and operator of Forklift trucks incorporating associated service and repair activities.

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For further information contact the Joint Administrative Receiver, Julian White, KPMG Peat Marwick, 1 The Embankment, Neville Street, Leeds LS1 4DW. Tel: 0532 313000. Fax: 0532 313183.

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The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of Adapta Units Limited and Steel Building Systems Limited, major manufacturers of Steel and Timber modular and portable buildings.

Principal features include:

- Freehold property of approximately 2.4 acres.
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- Combined turnover of approximately £3m.
- Skilled and experienced workforce.
- In house steel design team.

For further information contact the Joint Administrative Receiver, Julian White, KPMG Peat Marwick, 1 The Embankment, Neville Street, Leeds LS1 4DW. Tel: 0532 313000. Fax: 0532 313183.

Elgie Plant Limited

The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of Elgie Plant Limited.

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- Established Plant Hire business.
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For further information contact the Joint Administrative Receiver, Geoff Adams, KPMG Peat Marwick, Maybrook House, 27 Grainger Street, Newcastle upon Tyne NE1 5JT. Tel: 091 232 8815. Fax: 091 232 8815.

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- Owns 13,500 square feet of freehold offices at Sealand, Chester.

For further information, please contact:
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TECHNOLOGY

Genetic search for CF cure

Two new approaches to the genetic treatment of cystic fibrosis, Britain's most common inherited disease, will be developed at St Mary's Hospital Medical School in London.

Bob Williamson, professor of biochemistry and molecular genetics, yesterday announced details of a £1m research programme, funded by a gift to the Cystic Fibrosis Research Trust from the late Leopold Muller, a London hotelier.

US scientists are planning to use genetically engineered human viruses (either adenoviruses or retroviruses) to carry correct copies of the CFTF gene, which is defective in cystic fibrosis, into the lungs of CF patients.

The St Mary's group will develop a different type of virus - bacteriophages which normally infect bacteria rather than human cells - to carry the CFTF gene into the lungs. A potential advantage of the bacteriophage approach is that it removes some safety concerns associated with genetically altered human viruses.

For the long term, the St Mary's scientists are working on a second, more radical approach. They will construct artificial "mini-chromosomes" to add to the complement of 46 chromosomes, which contain the natural genetic material in human cells.

The mini-chromosomes would be large enough to carry the CFTF gene and all its associated control sequences, to ensure that the cells produce the missing protein in the right quantities. Some of these control sequences have to be removed if the viruses are used, because there would otherwise be too much DNA for the virus to carry.

If mini-chromosomes can be made to replicate alongside all the normal human chromosomes when cells divide, gene therapy would treat the disease once and for all; viral techniques, on the other hand, will almost certainly require repeated treatments. And mini-chromosomes could in theory expand to carry more than one human gene, to treat multiple genetic disorders including heart disease.

Clive Cookson

Every day in London some 2,000 calls are made to the accident and emergency ambulance service.

Each caller has the same motivation - to get the victim of a sudden serious illness or accident transported to hospital as quickly as possible. For some patients, however, the prospects of recovery will depend on the quality of treatment received before they reach the hospital gates.

The speed with which a patient begins getting appropriate medical attention after a life-threatening incident often influences the chances of survival. This means beginning treatment at the scene rather than in hospital, and Britain's ambulance services are upgrading both their technology and training to make them better equipped for this task.

Stage one of any treatment involves the ambulance service reaching the scene of an incident in London: this is not always easy.

The London Ambulance Service, the biggest in the world, is currently investing heavily in new equipment and extending the technical skills of its crews. But it has some of Britain's poorest response times. This is caused by the capital's traffic problems and in a service which serves 7m people, a huge element of unpredictability in demand.

While 2,000 emergency calls is the daily average, there were 500 during a single hour of a recent icy morning.

Computerisation of the control room at the service's Waterloo headquarters, which begins this month, should improve the speed and efficiency with which ambulances are despatched to incidents.

Under the existing manual system details of emergencies are written down by telephone operators and then passed across the control room to despatch clerks. The clerks locate an ambulance from a manually-updated file of available vehicles and relay details of the incident by radio to the ambulance or telephone to its local station.

In future the precise location, direction of travel, speed and availability of each of the capital's accident and emergency ambulances will be pinpointed on computer screens in the control room which display street maps of London. The information will be updated every 13 seconds.

This moving picture of available resources will make it much easier for controllers to identify the ambulance nearest to an incident, and create a more flexible and mobile service in which the fixed-location ambulance station will decline in importance. A controller receiving a call will type the details into the computer. They will then be transmitted to a terminal in the ambulance.

The computer will prompt controllers to ask telephone callers reporting incidents a series of simple questions - Is the patient conscious? bleeding? - which will help to ensure that the most highly trained crews attend incidents where their skills are required.

London Ambulance Service

managers also plan an experiment in giving first-aid advice over the telephone while the ambulance is on its way to an emergency. A few basic steps to prevent choking or stem profuse bleeding may preserve life until qualified help arrives.

Other measures are also being used to get emergency medical assistance to serious incidents more rapidly. Paramedics patrolling central London on motorcycles are proving their worth at overcoming traffic jams, in some cases beginning stabilisation of patients within a few minutes of a call.

Managers also plan an experiment in giving first-aid advice over the telephone while the ambulance is on its way to an emergency. A few basic steps to prevent choking or stem profuse bleeding may preserve life until qualified help arrives.

Technological advances will continue to increase the range of life-saving equipment which it is possible to load into ambulances. But ultimately the decision-making skills of the paramedic are as important as knowing how to carry out procedures and use equipment.

The person on the spot must decide what action to take in what is always a unique situation. It means paramedic training and experience must be of the highest quality.

Quick response: ambulance location updated every 13 seconds

Accident and emergency ambulances are being redesigned, with fewer windows to provide more storage space for high-technology equipment like cardiac defibrillators, resuscitators and traction splints, and give paramedics a better-designed working-area.

London's new Leyland DAFs, converted by Customline, carry only one stretcher case rather than the traditional two - it is demanding enough for a single paramedic to care for even one patient while speeding through traffic, says Barry Home, the London Ambulance Service's special services manager.

Mobileid, as it is called, weighs less than one pound and can be connected to any PC with a standard serial port. It then transmits data at the rate of 8 kilobits per second over the Mobitel packet-switched data network operated in the US by Ram Mobile Data and in Canada by Rogers Cable. This eliminates the need for PC users to find a phone socket in which to plug their "wileline" modems.

In addition, the Mobileid acts like a radiopager by constantly scanning the network for incoming messages which it can store when the PC is turned off. The Mobileid will sell for \$1,795 (£1,000).

Relief in sight for asthma sufferers

A BREAKTHROUGH in the treatment of severe asthma could open up the way for a new range of anti-asthma drugs.

Doctors at the Royal Brompton National Heart & Lung Hospital in London and Hospital have found that cilostazol A, a drug used to suppress organ rejection after transplant surgery, produced a marked improvement in chronic asthma sufferers.

Before attending the initial seven-week paramedic training course ambulance staff must have at least two years' accident and emergency experience and then, after qualifying as paramedics, face periodic re-testing.

Medical procedures are usually most successfully carried out by people who perform them regularly. Some ambulance managers believe it could prove counter-productive to have too many paramedics, since they would spend much of their time attending routine incidents which did not require their expertise.

Equipment is being evaluated which would enable London paramedics to carry out electrocardiograph tests, possibly transmitting the images by telephone to hospital doctors for advice on what action to take.

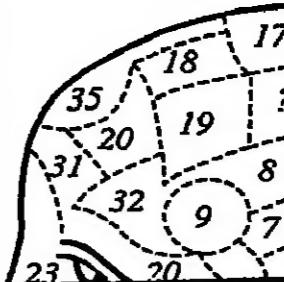
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WORTH WATCHING



WORTH WATCHING

by Delta Bradshaw

In many continental European countries, but in the fragmented UK and the US retail optical market the cost of the coating equipment has hampered the take-up.

Applied Vision, of Leicestershire, was set up to tackle this problem. The result is a coating machine which costs £20,000 to buy, less than a fifth of most existing models. It is also less expensive to operate.

The machines uses a technique called ion sputtering, in which the surface to be coated is excited electro-magnetically, attracting the ions in the coating. The ions bombard the lens and stick to it.

Each lens takes about one hour to coat, making this technique suitable for high street opticians who promote themselves on the speed of their service.

PC mini-modem switches to radio

A MINI modem which could enable users of palmtop and notebook PCs to send data across radio networks has been launched in North America by Ericsson GE, New Jersey.

Mobileid, as it is called, weighs less than one pound and can be connected to any PC with a standard serial port. It then transmits data at the rate of 8 kilobits per second over the Mobitel packet-switched data network operated in the US by Ram Mobile Data and in Canada by Rogers Cable. This eliminates the need for PC users to find a phone socket in which to plug their "wileline" modems.

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Voice recognition gets into gear

A PROFESSOR at the University of Ohio is using voice recognition technology to cut production times for small- and medium-sized manufacturers, writes Larry Donovan.

To make a mechanical gear, for example, the software developed by Dinesh Dhamija is loaded on to the computer and a user vocabulary is built up. Then the gear is sketched on a screen by voice commands.

The monologue is straightforward. "I want a gear which works on a reduction ratio 2 to 1 and to transmit 150 horsepower."

After prompting questions about size, stress factors and materials, the computer analyses the request and comes back with some options. The model that is chosen is then open for further modifications.

When the sketch is done, the data is sent to a computer

numerical control unit to make the part on site. Alternatively the data can be sent almost across a data network to a plant nearly anywhere in the world. The system costs between \$30,000-\$40,000 (£17,000-£22,000).

Infant formula like the real thing

ALGAE is proving the answer to finding an infant milk formula which is as close as possible to breast milk.

Powdered baby milk lacks a long-chain fatty acid called docosahexaenoic acid (DHA) which is the primary structural lipid in human brain tissue. So far there has been no satisfactory source of DHA available to the manufacturers of infant formula - one of the few sources is fish oil, but this contains other fatty acids which can retard infant growth.

Marie Corporation, of Columbia, Maryland, has found a way of extracting the compound from an algae which has a biomass content of 35 per cent DHA.

The resulting orange oil is extremely stable and, say the producers, has generated enormous interest among companies producing infant formula.

From battlefields to theme parks

TURNING its expertise in military simulation systems into products for the consumer market, Rediffusion Simulation, of Crawley, Sussex, has developed the ultimate in entertainment systems for children and adults alike.

The Commander, priced between £40,000-£45,000, is intended for the theme park rather than the back garden. It has enough space for two players to sit inside the sleek red machine. Using buttons and joysticks the two players interact with the scene being played out on the graphics screen.

By changing the software, under development by LucasArts Entertainment, in California, the Commander can become a spaceship, fighter plane or submarine. Compact disc quality sound intensifies the experience.

Contracts: Royal Brompton Hospital, UK, 071 382 6121; Ericsson GE, US, 201 266 8800; Applied Vision, UK, 0822 304900; University of Ohio, US, 614 292 7000; Marie Corporation, UK, 0292 581155; Rediffusion, UK, 0292 581155.

MANAGEMENT

Kidnapping

Hostage to fortunes

Neil Buckley looks at the role played by insurers

The abduction of estate agent Stephanie Slater has aroused fears that kidnapping and extortion could become one of the biggest commercial crimes in Britain.

As companies tighten security, protecting premises with closed-circuit television and installing safes that are impossible to crack or blow open, criminals may be turning to abduction and blackmail as more effective routes to a company's assets.

Insurance brokers which arrange cover against such incidents - so-called kidnap and ransom insurance - are predicting growth in what remains one of the least-publicised and most sensitive sectors of the market.

Slater's case has provoked widespread publicity because a £175,000 ransom was paid and the kidnapper - so far - has not been caught. But it was not an isolated incident. Control Risks, a company specialising in corporate security, has reported that recorded kidnaps increased 42 per cent in 1989 and 65 per cent in 1990.

Of the 4,890 kidnaps that have been recorded by Control Risks since 1975, however, only 109 were insured. Kidnap and ransom insurance has yet to catch on, possibly because of its low profile. Annual premium income is only £70m

conditions are always attached. Policies provide only for reimbursement after a ransom has been paid. No insurer would pay or fund a ransom payment.

Confidentiality is paramount, and the existence of an insurance policy is never disclosed. Insured parties must always co-operate with law enforcement agencies.

Tony Colla, managing director of the risk benefits division at Sedgwick, another broker offering K and R policies, says clients range from multinational companies to wealthy individuals and small family businesses.

He advises companies to cover all employees: it is a popular misconception that the most likely targets for kidnapping are company directors.

The subject of kidnap insurance remains a sensitive one. Italy, where commercial kidnapping has been a serious problem for many years, has moved to outlaw such cover. In the 1980s the EC considered doing the same, following a call for a Europe-wide ban by Garret Fitzgerald, the former Irish prime minister.

The charge is that the availability of such cover may act as an incentive to kidnappers.

Colla counters that kidnapping has been happening for hundreds of years, while insurance policies have been available only since the early 1970s.

Stephanie Slater: released after a £175,000 ransom was paid

Christopher Lorenz

Chameleons in their true colours



How times change. To be branded as either a "chameleon" or a "collaborator" always used to be an insult. The first epithet meant you were unreliable, trying to be all things to all people. The second meant you were consorting with the enemy.

But both words have suddenly become compliments, in the corporate world, at least. They indicate not only that your organisation has an above-average chance of surviving the intense competitive battles of coming decades, but also that it is a rewarding place for people to work.

So says a stimulating new study on strategies and structures for fast-moving markets, which attempts to synthesize and demystify leading-edge theory and practice in virtually every walk of management.

Under the straightforward title of "Building Flexible Companies", it condenses into admirably simple English its discussion of some of the most jargon-ridden fashions and practices of the day: "customer focus"; total quality management (TQM); flat hierarchies and "value-driven" networks; teamwork; time-based competition; and strategic alliances.

The competitive environment of the 1990s and beyond requires companies to become two things above all, argues the report. First, they must be "change-based and adaptive" - hence the "chameleon" image. Second they must be alliance-based, rather than fortress-minded, both externally towards other companies, and internally between different departments and disciplines - hence the emphasis on collaboration.

Both images are more approachable formulations of management styles advocated by various academics and gurus. The "collaborator" notion is close to the Harvard concept of the "boundary-less" company, while the chameleon approximates to "living with

ambiguity and paradox", or just "reconciling opposites".

Thus the chameleon company must shift from being product-driven to customer-led, but without going too far, as Ford of Europe did with the design of its latest Escort car - which was based over-literally on the apparent desires of mid-1980s customers, and has proved too bland for today's.

Likewise, the chameleon company must dismantle much of the corporate hierarchy in order to be flat and fast, yet it must not abandon all co-ordination and strategic control. One company that did so, a Swedish information technol-

ogy consultancy called Enstar, ended up confused, undisciplined and directionless. It has since had to install various central functions, while retaining much of its decentralisation.

This theme of Yin and Yang runs through most of the report - except, oddly enough, in the sections on collaboration with other companies. Here, the authors are so intent on persuading organisations out of their traditional fortress mentalities, and into the new world of shifting alliances on almost every front, that they go to for overkill.

They are right that the traditional model of a company is of knowledge, capital and skills in a stable world, where such attributes are at a premium.

In today's world, however, knowledge (including technology) and capital are widely available, as are most skills. In addition, markets are becoming ephemeral and liable to sudden change. Otherwise, the study says, it is not merely uneconomic, but dangerous, for a company to try to do everything itself.

Instead, the report argues that companies must themselves learn to become ephemeral, and to exploit ad hoc alliances of knowledge, skills and capacity.

ARTS

Don Giovanni

COVENT GARDEN

A stark, ever-changing skyscape dominates this Stygian-black Seville. The inhabitants seem dwarfed and panned by the severity of the town enclosures; but one man walks free of all confining late-18th-century rigidities and proprieties.

Greying at the temples, snake-like in sinuous control of movement, eyes flashing atop immaculate white ruff and black doublet, he stalks the streets with relaxed purpose when not poised motionless in corners, watching his victims (actual and potential) with insouciance. He has a trove of heavens out of Goya at his command, money to burn, and Sade-like determination to explore the farthest extremes of sensual pleasure. "La libertà" for him means, among other things, freedom to impawn Zenobia for a bout of bondage sex (from which she is rescued only just in time) and eat dinner off a naked woman's body. When he dies, the sky glows blood-red – and then the town relaxes back into bourgeois security: the final homily is smugly offered over a cup of coffee.

This, crudely summarised, is the dramatic rationale of the new Royal Opera *Don Giovanni* (sponsored by the Foundation EIF and the Jean Sainsbury Royal Opera House Fund). It is conducted by Bernard Haitink and produced by Johannes Schäaf in the effective and practical designs of Peter Paher; and as one might reasonably guess after Schäaf's previous Mozart stagings in the house, it is contentious, at times fussy over-detailed – this producer has a mania for decking soliloquies with extraneous activity – and open to general reproach in its need to find plausible formulas in which to "fix" a mighty and untameable masterpiece.

But this time, it seems to me, the pluses definitely outweigh the minuses: the unfolding is swift and free of hitches, a notable Mozart cast and conductor have been engaged to vitalise his premises into music-drama, and the title role is won with thrilling magnetism. If this *Don Giovanni* grasps the attention in spite of every objection against it, that is above all because of the tremendously powerful focal point at its centre.

Thomas Allen, already a nonpareil Don Giovanni at Glyndebourne ten years ago (when Carol Vaness was also his Anna and Haitink his conductor), has waited a long time for a London

production in which he might freely concentrate all his Mozartian gifts. The previous Covent Garden show on which he twice appeared, in 1984 and 1988, was a poor vehicle; this new one marks his 20th anniversary on this stage, and does so fittingly and well, since it unfolds at least a cogent line of thought for this most remarkable of modern singers-actors to follow through.

The pleasures of the performance start with the fact that Mr Allen, after a recent patch of unevenness, has rediscovered his best vocal form; the ability to make words and tone-colour part of a single dramatic impetus can again exert its mastery unimpeded. He is always wonderful to watch (and, as Schäaf introduces him as a prying eye on scenes from which Da Ponte intended him removed, this gift is a special blessing); he is witty, agile in his responses, unfailingly elegant in bearing, unfazed by passing crisis and utterly repellent. No other Giovanni of my experience exposes the cruelty, violence and egoism at the character's core with such freedom and economy of means. At Glyndebourne Mr Allen formed part of Peter Hall's much more finely controlled production; here, his achievement in the role stands out the more strikingly.

For the cast only young Bryn Terfel, making a brilliant house debut as a lovably chunky, tough-tender Masetto, comes near to matching him in completeness of vocal and dramatic command; elsewhere, the hampering effect of production details has yet to be fully counteracted. But the quality of singing is extremely high; the performance can boast a feeling of voices carefully matched, that gives it a distinct patina, particularly in ensembles. The three sopranos all share a vibrancy of delivery, a sultry warmth of vocal texture. Miss Vaness's Anna magnificently majestic in full sail; the delightful Puerto Rican soprano Marta Marquez (Zerlina) as full of zestful, sensual colour as a latter-day Conchita Supervia; and an unusually touching, distinctively passionate Elvira from Patricia Schumann. (Miss Schumann's vocal suitability is a stroke of fortune rather than of planning: she comes as a late replacement for the indisposed Karita Mattila.)

Hans Peter Blochwitz's Ottavio, blander in timbre, is expertly delivered; a lovely "Dalla sua pace" competes for our attention with a band of furniture-removers. Robert Lloyd is luxury casting as the Commendatore. Only Leporello disappoints: for all Claudio Desderi's Italianate verbal relish and comic keenness, the voice simply fails to carry sufficient weight at Covent Garden.

At Glyndebourne, Haitink proved himself a *Don Giovanni* conductor of shattering intensity and muscular force. On Wednesday's evidence the re-thinking process for the larger house is still a little way from completion. His



Thomas Allen and Marta Marquez as Giovanni and Zerlina

tight (but never suffocating) grasp on Act 1 loosened after the interval; Act 2 felt like a succession of beautifully shaped discrete parts rather than a continuously flowing whole. In sum, then, this is neither a "classic" account of the opera, nor an unarguably convincing re-thinking; but, with Mr Allen at its apex, it is full of interest and excitement all the same.

Max Loppert

La Bête

LYRIC, HAMMERSMITH

The first half of this thoroughly unusual piece, which has the financial backing of Andrew Lloyd Webber, absolutely glitters with promise and performance; the second half is considerably less good, so one cannot yet feel certain that it will achieve the transfer from Hammersmith to the West End.

La Bête is a first play by a young American, David Hare. It had a short run on Broadway last year, but failed to catch on. Lloyd Webber backed it then and is sticking to it now. One can see why. The piece is full of pretty rhymes and pretty devices. It is allusive to this that and the other, just like Lloyd Webber's music.

The title is misleading, for there is nothing stupid about it. *La Bête* is set in the 17th century France of Louis XIV: the playwrights and actors are quarrelling about who should provide the court entertainment, and thus receive the royal subsidy. Chief among them is Elmire (an anagram of Molière), who is challenged by the remarkably fluent performer and versifier, Valere. The play is really a challenge about who can produce and speak the best rhyming couplets.

That is why the first act is so good. Valere, superbly played by Alan Cumming, wins hands down. He can not only produce the couplets; he can also act. This is a very camp perfor-



Alan Cumming and Sarah Crowden

mance. Note a piece of mime where he imitates a star, presumably in Naples, receiving the applause and the bouquets at the end of the show. See, too, his response to Elmire's very fierce "Don't call me darling ever: 'Oh sorry, dear.'

Valere is so fluent with his words that he has to invent new ones of his own. "My word for table is 'carabumba' and for chair 'Francesca'. The delight at this virtuoso performance is

abounding.

The trouble is that the rest of the play can't quite keep up. Valere is challenging for Hare's place at court. Prince Conti, the patron of the arts, arrives to judge. What happens is a contest that does not come off. It is never really clear what Valere's style is: it is substantially different from Elmire's. What we do get, however, is a summing display of how flexible and effective English rhyming couplets can be.

Malcolm Rutherford

They Might Be Giants

BLOOMSBURY THEATRE

There are two of them, both called John. One plays the piano accordion (rather well) and the bass clarinet; the other brandishes a home-made guitar and occasionally launches brutal attacks upon an unsuspecting drum kit. They take turns to drum their short, sharp songs, favouring an adrenoidal New York whine which despite itself is sometimes blended into Eurythmy Brothers sugar-sweet harmony.

Like all genuine eccentrics, They Might Be Giants defy sensible categorisation; they seem at the same time determinedly anarchic and perfectly self-conscious. Contemporary rock is not short on artists who take themselves too seriously, so it is sheer delight to find an act so determined to send up everything in eight, themselves included.

It is all made to seem so utterly guileless; hard to believe that the duo learnt their trade busking on Brooklyn's East River and yet still managed to keep their wide-eyed freshness intact. The meanings of their songs come shrouded beneath coatings of nursery-rhyme lyrics and hand-me-down pop riffs; only rarely are their teeth bared. A number like "Your racist friend" seems shocking for the directness of its message, especially when surrounded by "Birdhouse in Your Soul" ("I'm not your only friend, but I'm a little glowing

friend").

Andrew Clements

Rare prints to thrill

It is tempting to ask which is the more remarkable print dealer. Nicholas Stogdon's latest exhibition or the highly idiosyncratic catalogue that accompanies it. Stogdon lays before us an unusual feast. On offer is a group of some 60 15th- and 16th-century German and Netherlandish woodcuts of striking quality, from unique early devotional images of exceptional freshness to fine impressions of well known woodcuts by Dürer, Burgkmair, Wechtlitz, Baldung Grien and Goltzius.

The show opened at the Salander-O'Reilly Galleries in Berlin in December, and continues at Michael Simpson Ltd, 11 Saville Row, London W1, until February 21. It is probably no exaggeration to say that nothing quite like it has been seen in a commercial gallery.

Stogdon addresses the problem of attribution and dating, as well as technique, in a catalogue in which his enthusiasm continually bubbles to the surface, despite the the scholarship. The prints, however, have a vigour and physical presence that speak for themselves.

That presence is felt in both "high" and "low" art. Arguably more compelling than the sophisticated cuts that rival illumination are the bold and crudely coloured devotional images probably made for sale at a shrine as souvenirs, humble blockbooks made for the poor clergy, religious and secular broadsides, and odd survivals of printed ephemera.

Dürer was the first artist to fully realise the potential of prints. Woodcuts and engravings, cheap in relation to painting, proved ideal media for an artist brimming with invention and who wanted to make a name in the world. He revolutionised the graphic arts by developing a new graphic vocabulary, and a system of hatching very fine lines that could yield large numbers of woodcut impressions. Grien lacked Dürer's innate sympathy with the woodcut, and set

his blockcutters near impossible tasks. That explains why the highly eccentric *Madonna and Child* here is one of only five impressions.

Technical innovations and anomalies crop up throughout. From the 1470s comes an unique dotted print of a type that only seems to have been produced by goldsmiths for 50 years. The image of the Madonna is at once ugly and moving, made with a metal plate punched and engraved. A more satisfactory development of that technique is illustrated by an early white-line woodcut of a monk reading at his desk in a wattle-fenced meadow.

Here the image is produced by cutting finely hatched lines rather than the area between them, allowing the white ground to provide the design. From there, argues Stogdon, it was a natural progression to the chiaroscuro woodcut, where a traditional black-line woodblock is used with a white-line woodblock to provide tone.

Of great interest too is the trial layout for a page of *Der Weisskunig*. With another proof in the Fitzwilliam, it reveals the publisher's preoccupation with the look of the page and the type of the text and its layout. Burgkmair's woodcut of around 1515 is set on the page with type below borrowed from something else.

If this is a precursor of the

modern publisher's dummy, the three outstanding and rare proofs of his chilling "Lovers Surprised by Death" of 1510 are the ancestors of modern four-colour printing. This is the first dated colour print to be made using separate but interdependent blocks. Each of the blocks is printed by three shades of chocolate brown; black and two shades of red; black, eggshell blue and silvery grey. The white ground is exploited as highlight. This new tonal subtlety significantly enhanced the illusion of three dimensions.

Burgkmair's ink and wash drawing of five drummers on horseback and engravings by Dürer, Schongauer and Goltzius, are among the highlights of a small show at the Strangani-Rosen University College. London's holdings score 4,000 prints and drawings, one of the country's least known university collections. As a means of introducing it to a wider public, this first of a series of displays focuses on its major benefactions.

The Print Room, located to the right of Wilkins' dome, is open weekdays 1.2.15pm, Tuesdays and Thursdays, 1.5pm. This show, which ranges from Mantegna to John Singer Sargent, continues until March 27.

Susan Moore

Grien's highly eccentric *Madonna and Child***Outside of Heaven**

THEATRE UPSTAIRS

The most exciting moment of Mihail Sadofski's first play is the realisation, at the start of the second act, that his characters are sharing the stage with a real, dead Dobermann. The sleek carcass is used symbolically by Sadofski to underscore his vision of wasted life. It also provides a comic disposal problem, while adding its bit to the pickle in which his characters find themselves: their futile attempts to sink its body lands with a £200 fine.

Try so much in this play, it is a good idea which is scuppered by a lack of consistency. It is hardly likely that a couple of squatters would have put an identity tag on a dog they had picked up a couple of months previously – and such a literal reading is invited by a staging which constantly moors metaphor to concrete images. It is

almost as if the writer and the director, Penny Clineworth, are speaking different languages: he talks of fishing and dead dogs, and she provides a rod and a stuffed Dobermann.

Their combined efforts give us two childhood friends from Southport and two triangular relationships. In the first act, John – white, neurotic and beautiful – falls in love with a girl who drowns herself after a fling with his best friend, Paul, cocky and black.

In the second act, five years later, the tables are turned. Paul (Lennie James), now a tatty London nut, loses his girlfriend to a platonic relationship with the smart, sensible and respectable John. Sadofski offers situations but declines to provide explanations. We are never

told why the truculent Lori (Connie Hyde) drowned herself, nor why the lively Paul of the first act should have become an violent emotional cripple of the second. What could be a stylish obliqueness becomes a frustrating failure to follow a line of thought through.

The result, theatrically, is that the characters fail to grip or engage: there is no sense that they have something to communicate, about life, or friendship or anything else. The abstraction of the script demands a more abstract staging if it is to become anything more than a tatty footnote to the urban disinheritance drama of so much fringe theatre in the 1980s.

Claire Armitstead

INTERNATIONAL**ARTS PREVIEW & EXHIBITIONS**

London's Barbican Centre celebrates its tenth anniversary with a series of special events over the next month. The actual birthday is March 3, when George Solti and Michael Tilson Thomas will share conducting honours in a London Symphony Orchestra concert with soloists James Galway, Barbara Hendricks and Fabio Bidini, a prizewinner in last year's World Piano Competition. The anniversary programme also includes a recital by Kiril Kondrashin (Feb 24), BBC Symphony Orchestra concerts conducted by Pierre Boulez and Oliver Knussen (Feb 26 and March 5), a performance of Mahler's Third Symphony conducted by Tilson Thomas (March 1) and Verdi's *Requiem* with the LSO and Colin Davis (March 7 and 8). The Barbican is also hosting the Lloyd Rank Young Composer of the Year Award on March 16, when the Nash Ensemble will play works by 12 finalists. Feb 25 to March 5, the Barbican cinema will be presenting Barry Norman's Top Ten, a selection of films that have

been shown at the Barbican since 1982.

Following the temporary closure of the Barbican Theatre for backstage refurbishment, the Royal Shakespeare Company opens its new London season at the end of March. The repertory will include some of last year's most successful productions at Stratford, beginning with Henry IV Parts 1 and 2 and Thomas Shadwell's Restoration comedy *The Virtuous* (Barbican box office 071-838 8891).

This month Berlin hosts its annual film festival, culminating with the Golden Bear Award (Feb 24). The festival opens with The Inner Circle, Andrei Konchalovsky's new movie about Stasi's private film projectionist (Feb 13), and will include screenings of Emma and Baba, Istvan Szabo's study of the changes in East Europe, Martin Scorsese's *Cape Fear*, Kenneth Branagh's *Dead Again* and a film by the Russian director Marien Chuziev (25/4890). From tonight till Feb 27, the Comédie in Geneva hosts Le Temps et la Chambre, the latest play by Boileau-Strauss, one of Germany's leading playwrights. The production was premiered in Paris last October (205001).

EXHIBITIONS GUIDE

BARCELONA Museu Picasso Pablo Picasso 1905-1906: an exhibition tracing the revolutionary changes in Picasso's style at a time when contemporary influences in Paris were making him abandon representational art in favour of the semi-abstract form of

Demoiselles d'Avignon. Ends April 15. Closed Mon

Fundació Joan Miró Paseo de Vaca: Moving. The latest in a series of exhibitions entitled The Vigor of the Ephemeral explores the process of evolution in the act of artistic creation. Ends March 1. Closed Mon

Fundació Caixa Modest Urgell (1839-1919): 70 drawings and paintings by the pre-Symbolist artist whose favourite subject was the rural landscape of his native Catalonia. Ends April 5. Closed Mon

BERLIN

Brücke-Museum Karl-Schmidt-Rottluff (1864-1926): more than 140 watercolours spanning the career of one of the leaders of German Expressionism. Ends Feb 23. Closed Mon

LIVERPOOL

Tate Gallery Lucian Freud: the only UK stop for this British Council touring exhibition of 59 oils and 20 drawings by one of Britain's most highly acclaimed living artists. Ends March 22. Closed Mon

LONDON

Victoria and Albert Museum Green Images: the role of graphic design in the way institutions and pressure groups have campaigned for protection of the environment and its wildlife. Ends May 25. Also Creativity and Industry: 25 years of the Queensberry Hunt Design Group. An exhibition devoted to a company renowned for its success in bridging the divide between commercial success and good design in the field of ceramics, tableware and household objects. Ends May 1.

Also the Art of Death: the

response to death from the 16th to 19th centuries, when people acknowledged their own mortality more openly than today. Ends March 22. Daily

Altes Museum Martin Schongauer:

marking the 500th anniversary of the death of the first great engraver of German art. Ends Feb 16. Closed Mon and Tues

FLORENCE

Kunstmuseum La Caricature: the complete, full-bound edition of the satirical French-language magazine from 1830-35, with 200 lithographs by Honoré Daumier. Ends March 22. Closed Mon

FLORENCE Palazzo Pitti Caravaggio: an exhibition marking the centenary of the birth of the Italian critic Robert Longhi, who spearheaded the current vogue for the Baroque master

FINANCIAL TIMES

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Friday February 7 1992

How to grab the EC money

BRITAIN'S attempt to place itself "at the heart of Europe" is failing for a second time. The European Commission is threatening to withhold funds for hard-hitting industrial areas unless the Treasury comes up with more transparent accounting procedures for regional spending. The long-running row has already heated up £100m earmarked for depressed coal-mining areas, with a further £200m potentially blocked.

The sums form a sizeable component of the money the UK is entitled to receive from Brussels to reduce its considerable net contribution to the Community. Since the dispute has already intruded into the general election campaign, the government has every incentive to get itself off this particular EC spending hook as quickly as possible.

At one level, the wrangling is about whether the UK Treasury needs any advice from Brussels on where to direct British public spending. This is not, however, an argument about the Commission intervening in every "nook and cranny" of British life. The Treasury is being asked, after all, to adapt its public spending regime to conform with EC regulations on good budgetary housekeeping, to which Britain gave its assent in 1988.

Greater control

More fundamentally, the disagreement raises the question of whether the highly-centralised British system for distributing public-sector funds really serves the country's best interests. There are good arguments in favour of Britain's giving local councils greater control over raising the resources which they are responsible for distributing.

This would allow them to forge constructive links with Brussels, under guidelines worked out with Whitehall, to gain maximum advantage from the single market. Excessive British centralisation runs counter to developments in other more successful EC countries, above all Germany.

In the short term, the issue is whether the Treasury can prove to the satisfaction of the Commission that EC regional funding adds to money which would have been spent any-

way. The Commission says that this "additionality" principle is necessary to ensure that aid is channelled towards genuinely eligible regions, rather than simply used to stimulate spending which would otherwise be financed domestically. Britain has always agreed with the argument in theory. But it claims that identifying the supplementary nature of funding on a project-by-project basis raises intractable difficulties for control of public spending.

Pedantic rules

Britain may have a case in pointing out that the Commission's pedantic spending rules are more applicable to countries such as Italy or Greece with less developed internal financial procedures. But this argument misses the main point: Britain is failing to avail itself of resources available under a scheme originally set up, at least in part, to defray the costs of Britain's EC membership.

The Department of the Environment has put forward several possible solutions. The simplest - redefining public spending planning totals to exclude Regional Development Fund grants - may prove too radical for the Treasury. The government should still be able to provide a spending breakdown which would satisfy most of the Commission's requirements - even though this might require reallocation of funds among other British regional programmes.

Yesterday's news that the EC has cleared £18m in aid to Northern Ireland appears encouraging. The Commission says that the particular system for allocating funds in the province provides the necessary "transparency" - raising the question of why the Treasury cannot adopt such a system for the rest of the UK. Failure to end the impasse would cause hardship and disillusionment in the local authorities involved. More widely, it would be a setback for Britain's overall commitment to get value for money from the EC. A country which has laboured for years to achieve greater financial equity in its dealings with the Community should not now stumble over self-imposed hurdles.

Maxwell's pensions

The ruthless and systematic looting of pension schemes in the Maxwell business empire by the late Mr Robert Maxwell was deplorable enough. Yet many of the 30,000 employees and pensioners whose retirement prospects have already been jeopardised now face a further threat, arising from the considerable legal uncertainty that surrounds the status of pension fund members in a winding up.

Under existing insolvency legislation, it is far from clear where a pension fund deficit ranks in relation to other creditors once the receivers and liquidators move in. While the Fourth Schedule of the 1990 Social Security Act contained a provision for a pension fund deficit to be treated as a debt due from the employer to the scheme, it has not yet been brought into force.

Small wonder that trustees of the Maxwell pension schemes were yesterday tramping into Whitehall to bend the ears of social security secretary Mr Tony Newton. Mr John Maples of the Treasury and corporate affairs minister Mr John Redwood. They risk finding themselves trampled in the stampede, as the big banks lay prior claim to those assets that remain. Yet it was the banks who magnified the damage wreaked by Mr Maxwell when they encouraged him in his reckless expansion - this, despite powerful anathemas pronounced on him by department of trade inspectors.

Dismal pittance

The government will, of course, meet its statutory obligation to stump up the equivalent of the guaranteed minimum pension provided under the state scheme for the Maxwell pensioners. But that is a dismal pittance, and the government's dilatory behaviour in implementing the relevant provisions of the 1990 Act means that the trustees' only obvious recourse is in the absence of constructive Whitehall intervention is to embark on a time-consuming test case. That would create further uncertainty for the pension fund members as well as running the risk that heavy legal costs might further reduce the resources of the funds.

This underlines, once again,

the way in which the odds in occupational pension schemes have been unduly tilted against the employees. Even if the relevant legislation had been in place, the members of the Maxwell pension funds would merely have ranked as unsecured creditors. Yet most of them probably regarded their stake in the fund as a form of remuneration for work that they had already done.

Questionable value

The pensions lobby, in contrast, argues that pensions are not deferred pay because the employer has to meet the balance of the cost of providing pensions after employees have made a fixed contribution. Yet in practice this apparent guarantee of solvency is of questionable value since most trusts permit the employer to discontinue the scheme unilaterally. This leads to a situation where the employer enjoys disproportionate benefit from any pension fund surplus, while the employee loses most of the benefit of the guarantee if the employer chooses not to implement it or the company goes to the wall.

The government must bear substantial responsibility both for the Maxwell pensions debacle and the wider shortcomings of the occupational pensions system. Had ministers heeded the calls for the rapid introduction of tighter regulations governing pension funds, Mr Maxwell might, at the very least, have found it harder to plunder and loot. The role of IMRO in providing a seal of approval to Mr Maxwell's in-house fund management group also raises questions about the effectiveness of the Financial Services Act.

Pension fund members both in and out of the Maxwell group have been singularly ill-served and their reasonable expectations have been needlessly frustrated. It is inevitable that they will be frustrated again, unless the government is prepared to confront the problems of the underlying conflict of interest. That means that it must recognise that the whole point of a pension fund is to provide pensions. Membership of occupational pension schemes should be made part of the employees' contract of employment.

French president François Mitterrand has said the Habash affair is over. Yet the political crisis in France caused by the brief hospitalisation in Paris last week of the Palestinian leader Mr George Habash will not quickly be forgotten. Today, the government faces an opposition censure motion in a one-day session of parliament called by the president to try to put the crisis to rest.

Mr Mitterrand has dismissed the Habash incident as a minor failure of political judgment by a few civil servants. The harsh truth is that the episode has exposed serious weaknesses in the "Mitterrandian" state, and has inflicted more damage on an already seriously discredited administration.

The summary dismissal last week of four top-ranking officials at the foreign and interior ministries failed to silence the controversy. All the political parties were incredulous that the decision to admit Mr Habash could have been taken without ministerial authority, and any scandalised that civil servants should be made the scapegoats for their political masters.

Some leading politicians, and not just in the conservative opposition, demanded that ministerial heads should resign. The most spectacular such demand came from Mr Michel Rocard, the former Socialist prime minister, long an open challenger of Mr Mitterrand's position and the Socialist party's most likely candidate in the 1995 presidential elections. In a television interview, he dismissed as "highly implausible" the claim that ministers had not been kept informed, and went on: "We are not at the end of this affair, and I am not satisfied. There is an eminent political responsibility behind this error."

Mr Rocard's open repudiation of the government's handling of the Habash affair is obviously intended to strengthen his presidential credentials. He was clearly voicing the moral dismay of many other leading party members, and distancing himself from a president whose administration looks alarmingly accident-prone.

His open disloyalty to the president could yet harm him in the long run. But in the short run, President Mitterrand had already decided not to sacrifice any of his ministers.

Some French commentators have protested that Mr Roland Dumas, the foreign minister, and Mr Philippe Marchand, the interior minister, ought not to have been able to work their personal responsibilities and allow their civil servants to carry the can. The fact is, however, that the France of the fifth republic does not appear to recognise the principle of personal ministerial responsibility.

Very occasionally, a political power may resign from office on grounds of personal principle. But in general, loyal ministers are expected to place their portfolios absolutely at the disposal of the president; if they resign, it is only because they have been dismissed.

In the notorious Greenpeace scandal of 1985, it quickly became obvious, in spite of denials, evasions and an elaborate whitewash report, that the sinking of the Greenpeace ship Rainbow Warrior was the work

Ian Davidson on the mounting political crises of President Mitterrand

L'état — c'est lui



of French secret service agents. When the facts could no longer be denied, there was a struggle behind the scenes between Mr Laurent Fabius, the then prime minister, and Mr Charles Fiterman, the then defence minister, to decide which of them would take the blame. This struggle lasted more than two months before Mr Fiterman was forced to resign.

In the Habash affair, no such political sacrifice has been demanded. Indeed, even the exemplary sanctions meted out to the civil servants may be largely illusory, and have more to do with the theatre of politics than with real punishment. Mr Roland Dumas, the foreign minister, declared on Tuesday that his great esteem for these "exemplary" public servants was undiminished, and that he would not rest until they were restored to positions of equivalent rank.

According to Mr Serge July, editor of the newspaper Libération, the Habash scandal epitomises a crisis of political irresponsibility which is inextricably from the pronounced personal idiosyncrasies of the Mitterrand regime. In an editorial this week, he traced this crisis to Mr Mitterrand's "freemasonry of friendship" and his habit of filling key political positions with personal friends and loyal associates, such as Mr Dumas and Mr Marchand.

The corollary is that none of

Mrs Georgina Dufoix, president of the French Red Cross, was also an adviser and long-time associate of Mr Mitterrand, and they may have assumed the endorsement of the president.

After today's debate, President Mitterrand no doubt hopes that he can resume his previous medium-term plan of campaign. This was to keep the present government in office at least until after next month's regional elections. If the results turned out to be really bad for the Socialists, he could appoint a new prime minister, who might still have enough time, and above all sufficient popular appeal, to regain ground for the Socialists before the general elections in the spring of 1993.

The one man who is regularly canvassed as such a potential white knight for the Socialists is Mr Michel Delors, president of the European Commission. He has strong European credentials, and he is right at the top of the popularity charts. But even were he prepared to throw up everything at a call from President Mitterrand, he could not reasonably abandon his responsibilities in Brussels at a moment's notice.

The earliest plausible moment for a measured change of government, therefore, would be in the late spring. This means that Mrs Cresson can almost certainly expect to have to soldier on for six weeks or more, until after the March 22 elections; indeed, it is not impossible that she may have to stay on as prime minister until the general elections next year. If Mr Mitterrand concludes that a better candidate is not available.

This mid-term scenario helps to explain why Mr Rocard and his allies in the Socialist party were suddenly so keen for an immediate government reshuffle, or even for a new government, in response to the Habash affair. If Mr Delors were able, in suitably measured circumstances, to become prime minister some time in the spring, he might also be able to use the office to challenge Mr Rocard's position as the presidential candidate of the Socialist party. If, on the other hand, President Mitterrand could be bounced by the Habash affair into making a sudden government reshuffle now, he could not realistically make a second reshuffle six weeks after the regional elections. Mr Rocard had ethical and political reasons for demanding a reshuffle, but he also saw it as a way of blocking a potential challenge from Mr Delors.

For the time being, however, Mr Rocard and Mr Delors are figures on the sidelines. The central lesson of the Habash affair is that, ultimately, only one person in the whole of the constellation of government has any power, and only one person is really responsible for anything, and that is the president himself. He created the conditions for the Habash debacle through the presidentialisation of power; and he turned the affair into a crisis, first by treating it as a scandal, and then by attempting to stifle the scandal.

Of course, he cannot himself be punished when things go wrong; but in the end he cannot escape responsibility, and one day there will be a reckoning. This practice of obfuscation ("Elysée-ology") offers the most plausible explanation for the Habash affair. The foreign and interior ministries knew that the request to hospitalise Mr Habash came through the French Red Cross; they knew the corollary is that none of

President Mitterrand's ministers has any personal authority except through him. Mr Dumas and Mr Marchand have no political power of their own, because they owe their positions solely to the grace of the president. Therefore they have no personal responsibility.

The principle of political importance may also apply to prime ministers. When Mr Rocard was prime minister, he submitted to President Mitterrand's will; but he remained a figure of political weight and authority, since he controlled a large faction of the Socialist party. By contrast, Mrs Edith Cresson, his successor, has no independent power base, and is thus little more than the creature of the president.

The first result of the "presidentialisation" of political power is that ministers cannot, or at least should not, make any significant policy innovation without the endorsement of the president. The second is that their ministries are far more sensitive to the policy indications which emerge from the Elysée Palace than to the views of their own titular ministers.

This practice of obfuscation

"Elysée-ology" offers the most plausible explanation for the Habash affair. The foreign and interior ministries knew that the request to hospitalise Mr Habash came through the French Red Cross; they knew

force to what National Power surrealistically terms its "invisible image".

Nevertheless, her appointment once again raises the question of why women are so rarely given executive directorships, as distinct from the non-executive variety.

The response of Newbold and Ferguson, as loyal

corporate types, is to say that it won't be long before ICI and Hanson appoint women to fully fledged directorships. But Observer is fast growing tired of waiting.

Going a bomb

Kuwait looks to have developed its own variant of Russian Roulette in the shape of the "170 Rule" being bandied around by Kuwait City residents' anxiety over renewed Iraqi attack.

Hence the rule, based on the idea that if you hit the mines fast enough, you are safely past them before they explode.

"Anything over 170km a hour and you can watch them go off in your rear view mirror," says one expatriate.

He has not yet tried it personally, however. Nor is it clear whether the rule includes allowance for 10 per cent speedometer error.

Mixed-up

Bizarre though psychologists' minds may be, they are clearly not of the one-track variety, to judge by the agenda for the British Psychological Society's annual conference at Scarborough in April.

Topics up for discussion include, among numerous others: athletes and labour pain, nine-year-olds and body shape, sexual abuse of clients by therapists, and... the future of the Royal Air Force?

Back into the public arena

Anthony Harris on a potential new role for Paul Volcker



Volcker: public servant

York to his contacts in government.

The useful paradox is that his five years in the private sector have made Mr Volcker much more pliable, without in any way smudging his Caesar's wife intellectual reputation. The report was hardly a best-seller, though, and after five years of high pay but low profile, the offer of a post of real international importance must be irresistible.

The negative sign is simply that he did not mention the invitation to his New York partner, Mr James Wolfensohn, when he landed in New York from his flying visit to Moscow. The two spent the evening discussing Russian problems - "You name it, and they've got it," as Mr Volcker summarises the case - but still no mention of any personal involvement. The discretion learned as a public servant is still an almost Pavlovian response to anything important. If Mr Volcker did not take the offer seriously, he would have talked about it, at least to his partner.

However, Professor Jeffrey Sachs, a leading Yeltzin adviser, has the more gaudy habits common on university campuses. So yesterday Mr Volcker was prepared to admit that he had been approached, to be warmly non-committal about it - and somewhat amused. "You know I was only there as an extension to a European trip - just 36 hours to see my old friends. And now this. The first thing I mean to do is to go back there, and for at least three days."

There could be quite a difficult day or two. It is clear that Mr Volcker wants to make the most of his new role, and his financial acumen, thanks to his experience in the US Treasury (which manages US government funding and foreign exchange) and in the New York Fed (which monitors the markets and imposes prudential rules). He is likely to be at least as relevant to a Russia striving to invent as it was to a capitalist past.

Mr Volcker has become such a lofty figure of monetary rectitude that it is easy to forget that like everyone who has ever done the New York job effectively, he is an operator and a negotiator. He may yet be able in the right circumstances to do for Russia what his New York predecessor Mr Charlie Coombs once did for Britain - buy vital time at wholesale prices. Time, among other things, to try to implement any advice he offers.

Les Français über alles

While Treasury officials do not want to be accused of being economical with the truth, they feel a duty to back Norman Lamont's rosy view of the next few months. And with the election coming up, there's an even more pressing reason not to let spirits sag. This explains why the Treasury has been turning to its blue pencil even more assiduously than usual to suggest amendments to the parts of the bulletin dealing with economic prospects.

Bank officials always find it tedious having to submit their finely honed words to the scrutiny of their colleagues on the other side of London. On this occasion, however, Observer understands sparks have flown. At least the Treasury has not so far objected to the Bank's plan to change the bulletin's publication day to Tuesday, instead of Thursday, because the Old Lady thinks this will lead to greater publicity for the contents.

Liberal gesture

English politicians apparently strike a kindly, avuncular chord in the heart of Graf Otto Lambsdorff, chairman of Germany's liberal free democrats. For instance, he accused Nicholas Ridley's and German trade by saying the "Old Lady" must have been either drunk or unbalanced by England's defeat in Germany in the World Cup.

Now the Prussian aristocrat has calmed his sympathies to an Englishman politically more in tune with his own philosophy. "Dear Paddy, don't worry, be happy - and go on," his message says. Also, while knowing about soldiering on, Lambsdorff's own career is hardly a propitious example. Forced out of the economics ministry in 1986, he has an impressive record.

She has been responsible for modernising ICI's public persona. So her experience should certainly help to add

OBSERVER



"Thank God we've never been burgled"

in 1984 after embroilment in the Flick affair (alleged party donations for tax concessions, rather than amateur dalliance), it took him four years to make his political comeback.

Waiting on

Friday February 7 1992

German telecoms earmarked for sale

By Christopher Parkes in Bonn

THE GERMAN Finance Ministry has named Deutsche Bundespost Telekom, the state telecommunications monopoly, as a prime candidate for privatisation.

If approved by the cabinet, this would be the government's most ambitious and contentious sale of state assets in the seven years since the sell-off began.

Mr Theo Waigel, finance minister, said problems facing Telekom could not be solved by leaving it as a state-owned concern and undertook to remove obstacles to the sale as quickly as possible.

These include persuading parliament, particularly the

Bundestag (upper house), to change the country's constitution. This lays down that operation of the railways and postal service, including Telekom, "shall be conducted as matters of direct federal administration".

The upper house, dominated by the opposition Social Democratic party (SPD), has shown its power by blocking tax reforms,

including an increase in value added tax and cuts in corporate levies.

Mr Waigel, who said he had found wide support for privatisation in other ministries and state authorities, said he had detected signs from the SPD that parliamentary agreement

SPD blocks tax reforms.....Page 2

might be possible. However, suggestions of less radical changes have been met by strong resistance.

A proposed partial privatisation in 1990, to raise funds for rebuilding the east German telephone network, disappeared without trace.

Now, however, with demands for government participation rising on all fronts, Telekom has just started a seven-year, DM300m (US\$125m) investment programme — and the Bundesbank squeezing state

borrowing, there is fresh urgency in the search for new resources.

Mr Waigel's scheme emerged a day after Mr Günther Krause, transport minister, proposed merging east and west German railways into a public limited company, to reduce demands on state subsidies.

Telekom's telephone business makes profits of around DM10m a year, but these are swallowed up by losses such as tele, telegram and directory inquiries.

The government's main privatisation moves so far have been limited to small disposals and the sale of holdings in

groups such as Volkswagen, Veba and Viasat.

Mr Waigel flatly rejected SPD and trade union suggestions that the state should take over the 6,000 east German companies still under the control of the Treuhand privatisation agency at the turn of the year. About 5,000 had fewer than 250 employees.

West German groups have been noticeably reticent to back Bonn's plan to join forces to take over the companies, restructure them and then float them on the stock exchange.

Mr Waigel suggested that Treuhand might continue in a privatised form.

THE TEN COLUMNS The logic of the contrarian

The world seems to have taken on a particularly bearish tone just lately. A few days ago, the head of one of the UK's biggest companies suggested privately that economic recovery, in the sense of a return to the good days of the 1980s, was not going to happen at all. Yesterday, the chief central bankers of both Japan and Germany said that they saw no reason to ease interest rates. James Capel, normally one of the chirpiest London brokers, has just published a circular dwelling on the dire hypothesis that the next big Tokyo earthquake is overdue. It is enough to make the contrarian buy anything on sight.

The first step might be to look at what has fallen furthest in the past year. In the UK market, this produces the usual suspects: contracting, property, composite insurers and metal-bashers — or among FT-SE stocks, Tarmac, British Aerospace, Lougher, Royal Insurance and British Steel.

Some of the stocks might be worth considering for their takeover potential. When it comes to the sectors, there is a broader question: what are the economic conditions which would make them cheap?

The obvious answer is the traditional one: a fall in real interest rates, produced by the usual combination of lower nominal rates and rising inflation. This is just the solution the German and Japanese central bankers were explicitly rejecting yesterday. In the UK's case, it would also involve a strong inflationary rise in asset prices — houses especially — and of course devaluation. There is a theoretical alternative, consisting of real productivity-led growth in output. But that would take time, and would also involve the UK outpacing its international competitors. It all comes back to a familiar conclusion: the only quick fix for the UK economy is to leave the ERM, and end in sight.

One of the Olympics' main sponsors is credit card agency Visa, which with 12 other sponsors is paying around £170m towards the cost of staging the games.

Mr Pound said yesterday that "the longstanding war between Visa and Amex continues, just like a Russian novel — no beginning and no end in sight".

American Express has taken

magazine space and billboard posters in Albertville, with slogans such as "Amex at the Games". Mr Pound said that by its advertising campaign Amex was "trying to undercut Visa".

Mr Pound said: "Amex is big enough and experienced enough to know what it is doing and it's a shame that such a company is using such tactics."

According to Mr Pound, American Express was offered sponsorship rights by the IOC for the 1988 Winter Olympics but declined; Visa then took up the option and it was given first refusal this time.

Mr Pound declined to comment on how much Visa was paying to sponsor the games but it is believed to be around £50m.

Mr Frank Vaccaro, American Express's director of public affairs (international), said yesterday that the company was "aware of reports of legal action being taken by the IOC but as yet we have not seen anything and have not been officially informed of any pending legal action".

Mr Vaccaro accused Visa of having conducted a "month-long" comparative advertising campaign in the US, attacking American Express by suggesting that visitors to the games should leave their Amex cards at home because, according to the Visa campaign slogan, "once again the Olympics are not using American Express". He suggested that the IOC was unhappy with the Visa advertising campaign.

Mr Vaccaro said Amex's response was simply to set the record straight, aimed at telling Amex cardholders that the French Alps were not out of bounds for them, and "in no way implies that Amex has any official affiliation with the Olympics". He said that Visa's behaviour was "outrageous"; no other official sponsor has been conducting a destructive comparative advertising campaign in this fashion.

The Winter Olympics now derive about half of its income from sponsoring and the other half from television rights; among the other big sponsors of this year's games are Kodak, Coca-Cola, Murex, Minnesota and Simeon.

The Visa-Amex battle is likely to become an issue later this year, during the Barcelona Olympics, where Visa is once again the official credit card sponsor.

give undertakings to dispose of clay roof tile and brick plants in a way that makes their deals acceptable.

In both cases it is possible to make a regional case for and against excessive concentration in bricks. But it is hardly strong. Continued overcapacity and record stockpiles mean that there is little danger of big price jumps even in the medium term. Given the chance, the OFT's outgoing director general, Sir Gordon Borrie, should for once set aside his suspicitions of the building materials industry and let both deals be decided by shareholders.

Electricity

The striking thing about the price deal announced yesterday between eight of the UK's regional electricity companies and their regulator was the ease with which it was reached. Clearly the RECs could teach the generators a thing or two about keeping on the right side of the Office of Electricity Regulation (Ofer).

Granted, Ofer adopted a moderate position from the outset last October, so the odds were always on the companies avoiding a damaging confrontation. Yesterday's modest settlement on next year's price increases means they will not have to compromise their progressive dividend policies. Consumers have less reason to be pleased. But at least the settlement means they will pay £20m less next year in compensation for having been overcharged before.

Neither do the RECs have much to fear from Ofer's remarks on the general need to reduce the role of inflation forecasts in setting prices. The implication seems to be that Ofer would prefer to impose its own central forecast. That might prove awkward if Ofer were to err persistently on the low side; but if so, it would bear the blame for subsequent price increases.

True to form, the RECs' shares barely reacted yesterday. Over the last year, the shares have been moved principally by political sentiment. Steetley has up its sleeve, looks the probable winner. But since the competitive issues in the two bids are broadly similar, it obviously matters a good deal whether they are won with in the same jurisdiction, namely the UK. If so, it is equally crucial whether they are referred to the Monopolies and Mergers Commission without disposal conditions, or whether they are allowed to correspondingly cheap.

Major calls meeting over Ulster

By Ralph Atkins in London and Tim Coone in Belfast

MR JOHN MAJOR, the British prime minister, is to have a meeting with Northern Ireland's main political leaders following the escalation in sectarian killings in the province.

The meeting will be the first of its kind in Downing Street. It marks a recognition by the government that it cannot allow Northern Ireland policy to stagnate before the general election, even if local politicians fail to agree on starting "round-table" political talks.

The prime minister wants local politicians to take more of a leadership role in Northern Ireland following the government's failure to restart round-table talks on the province's political future.

However, Mr Major looks set to return Unionist demands for the internment of terrorist suspects.

The Downing Street meeting, expected early next week, is specifically on security issues. But Mr Peter Brooke, Northern Ireland secretary, portrayed it as part of a wider process of building a dialogue.

Last month, when he shelved his attempts to start formal political negotiations until after the general election, Mr Brooke said local political leaders would continue to meet to discuss matters of common concern.

In a House of Commons statement yesterday, Mr Brooke was forced to defend the government's handling of security in the province following the outbreak of terrorist violence in which 26 people have been killed there so far this year.

In Belfast the recent killings have created a sense of shock and foreboding about the future, even in a community which has become hardened by two decades of violence.

The security situation "is not and will not be allowed to get out of control," Mr Brooke said. But he met with protests



Peter Brooke leaves No.10 Downing Street after meeting John Major yesterday

Climate of fear settles on sectarian Belfast.....Page 6

from Unionist MPs, anxious for the government to take a tougher measure, who argued that 20-years of "direct rule" meant responsibility for security lay with ministers.

When one Tory MP warned that the province was "quite close to sliding into civil war," Mr Brooke replied that it was essential for the government, like the local community, "to keep its nerve".

He described the recent inci-

ents — the latest of which saw five Catholics killed in a Belfast betting shop — as "part of a wider tragedy in which the whole community shares."

Mr Brooke gave no indication that internment was being considered, although it remains on the statute book. Northern Ireland Office officials said that the circumstances of strife and breakdown in law and order which would justify such a drastic measure were "a long long way off."

Although Mr James Molyneux and the Rev Ian Paisley, leaders of the two unionist par-

American Express accused over Winter Olympics

By Gary Mead in London

AMERICAN EXPRESS, the US financial services group, may face legal action from the organisers of the year's Winter Olympics for allegedly "ambush marketing" the event. The Games open tomorrow at Albertville in France.

Mr Dick Pound, chairman of the International Olympic Committee's marketing commission, yesterday accused American Express of conducting an advertising campaign implying it was an official sponsor of the games, which is not the case.

One of the Olympics' main sponsors is credit card agency Visa, which with 12 other

sponsors is paying around £170m towards the cost of staging the games.

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Counter-attacking, Mr Pound replied that Labour's policies would replace low taxation and low inflation for high tax rates and high inflation and would reverse the best industrial relations record Britain had enjoyed for half a century.

Mr Jack Cunningham, Labour's campaign co-ordinator, cited the government's increasing use of the parliamentary guillotine to curtail debate on bills as a further indication the election would take place on April 9.

Countering, Mr Kinnock said Labour's policies would replace low taxation and low inflation for high tax rates and high inflation and would reverse the best industrial relations record Britain had enjoyed for half a century.

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Bush health package

Continued from Page 1

but will do nothing to make health coverage affordable or ensure that all working Americans have access to quality health care," Mr Gephardt said.

Mr Bush's advisers began drafting an emergency health care reform plan in November, after Senator Harris Wofford, campaigning principally on the issue of universal access to health care, won a surprise victory in a Pennsylvania by-election.

One American in seven — for the most part employed by small businesses which cannot afford corporate health coverage — lacks any form of medical insurance.

The administration and its Republican backers have both opposed both options proposed by the Democrats: a nationalised health insurance system similar to Canada's or a "play or pay" system where businesses would have to choose between providing health insurance for their workers or paying a payroll tax into a central state scheme.

UK parties still close in polls as election nears

By Ivo Dawney and Ivor Owen in London

FRESH evidence of the closeness of the political struggle in Britain emerged last night as two new opinion polls gave contrasting views of the state of the main parties.

A general election must be held by July, with April 9 a favourite among many commentators as the likely date.

A Gallup "snapshot" poll for the Daily Telegraph, conducted between January 29 and February 3, gives the ruling Conservatives 42.5 per cent, five points ahead of the opposition Labour party.

This is a sharp turnaround on last week's 1.8 point Labour lead but a close reflection of the same poll's findings in mid-January.

But in the much larger Gallup 9000 poll, carried out throughout January from a sample of nearly 11,000, Labour has pulled ahead by a statistically insignificant 0.2 points to 32.2 points — its first lead in this survey for four months. That second verdict

appeared to be reflected in a Harris poll for the Daily Express. Conducted over the last two days, it has Labour in a one-point lead on 40 per cent, unchanged on last month, with the Tories dropping back from 41 to 39.

In a separate telephone poll, Gallup found 32.6 per cent believed Mr Paddy Ashdown should continue as leader of the Liberal Democrats with only 4.8 per cent arguing that he should resign. Mr Ashdown revealed on Wednesday that he had an affair with his secretary five years ago.

The poll came as Labour launched a series of blistering onslaughts on the government's economic record, casting doubt on Conservative claims that Britain's recovery is being held back by a worldwide downturn.

Professor Richard Layard of the London School of Economics and Professor Anders Aslund of the Stockholm Centre for Research into East European and Soviet Economics, serving as chairman of James D. Wolfensohn, a New York investment bank.

Since leaving the Federal Reserve Board, Mr Volcker has divided his time between teaching at Princeton's Woodrow Wilson School of Public and International Affairs and serving as chairman of James D. Wolfensohn, a New York investment bank.

Volcker may advise Russian government on economy

Continued from Page 1

standing with the Russian Central Bank and believes it has sharply reduced credit and money emission. The acquisition of Mr Volcker, with his experience and contacts in US

and international financial circles, would lend support and prestige to the Russian economic team at a crucial time. Mr Volcker would work alongside other advisers to the Russian government — Professor Jeffrey Sachs of Harvard, since leaving the Federal Reserve Board, Mr Volcker has divided his time between teaching at Princeton's Woodrow Wilson School of Public and International Affairs and serving as chairman of James D. Wolfensohn, a New York investment bank.

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FINANCIAL TIMES

COMPANIES & MARKETS

Friday February 7 1992

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INSIDE

UK engineering group expands in US

SENIOR

Senior Engineering Group is to pay \$40m for Flexonics, which the UK group describes as the leading manufacturer in the US of flexible tube and metal hose, expansion joints and bellows. Mr Don McFarlane, managing director, said the purchase of Flexonics would make Senior, which specialises in ductwork, heat treatment and tubes, a leading international force in one of its business areas. Page 18

Dealers angry at dealing system

Teething troubles with the government bond dealing system introduced last month in Italy have left traders fuming. Sluggish price reporting and slow response times are just two of the complaints levelled at the new system. Page 18

Conroy under pressure

Mr Richard Conroy (left), the man in the middle of an unprecedented Irish corporate saga, is a man of many achievements. He has proved his worth as an academic, politician and entrepreneur. But the odds seem very much against him retaining his chairmanship of Conroy Petroleum and Natural Resources, a company he founded and which is now under siege by its two biggest shareholders. Page 17

Bankers act against erosion

The image of Swiss banks being as solid as the Matterhorn has taken a bit of a beating lately, but the country's bankers are already taking steps to prevent any further erosion. The country's image as a secure haven for capital has been a source of economic growth, so bankers are understandably eager to preserve that image. Page 14

Every cloud has a silver lining

Anxious grain-traders are having lessons in the weather. The Chicago Board of Trade will offer a seminar later this month on El Niño, the weather phenomenon that develops in the equatorial Pacific every three to five years and can cause global climate upsets. Grain traders are keen to know if they can expect this year's El Niño to disrupt the US weather pattern sufficiently to make a dent in crop output. Page 20

Masters of all they survey

Surveyors often make much of "knowing the market". Yet "knowing the market" — potentially the key to success — is an all-encompassing catch-phrase that can be a poor substitute for analysis. A client's ignorance of the surveying business is often matched by the surveyor's ignorance of its client's business. Page 19

Bombay on a bull run

After a brief pause earlier this week, the Bombay bourse has continued the extraordinary bull run which started in January, and achieved its second record high in less than a week yesterday. Page 22

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Chief price changes yesterday

FRANKFURT (Contd)		PARIS (Finex)	
Alcatel	+ 20	BIC	+ 22
Atos Int'l	+ 20	Deutsche Meig Ce	+ 157
Autos	+ 11	Ecker Int'l	+ 225
Philips	+ 8	Imme de France	+ 32
Siemens	+ 28	Radefon	+ 38
Stora Enso	- 26	Telecom	- 26
Telekom	- 118	TELE	- 107
Volkswagen	- 337	TELE	- 38
		TELE	
YOKO (Yen)			
Deutsche	+ 1	Derry	+ 200
Deutsche	+ 3	Elf Ato	+ 200
Deutsche	+ 34	Fiat Alfa	+ 48
Deutsche	+ 55	Fujitsubo	+ 100
Deutsche	+ 125	Marine Reser	+ 100
Deutsche	+ 14	Michelin	+ 47
Deutsche	+ 15	Telekom San-i	+ 100
		Vickers	+ 10
New York prices at 12.20.			
LONDON (Pfco)			
Alcatel	+ 4	Giese	- 18
Atos Int'l	+ 4	Honeywell	- 5
Autos	+ 4	Imre Tel Jay	- 45
Deutsche	+ 15	Joan & Firth	- 51%
Deutsche	+ 7	Kirk Sane	- 32
Deutsche	+ 15	Lloyd's Abey	- 14
Deutsche	+ 2	Opney Com	- 20
Deutsche	+ 4	P.E. Int'l	- 9
Deutsche	+ 15	Standard	- 11
Deutsche	+ 3	Steelid	- 4
Deutsche	+ 18	Vickers	- 2
Cable & Wire	- 13		

Salomon Inc reports loss of \$29m

By Martin Dickson in New York

Salomon Inc, the US securities house reeling from a bond trading scandal, yesterday reported a fourth-quarter net loss of \$25m, due to disappointing securities trading results and a one-time charge at its oil subsidiary, Phibro Energy.

The figures contrasted with the strong profits increase being reported by many Wall Street businesses but were in line with a warning the firm gave in the middle of January.

The final sum produced a loss

of 41 cents a share, against a loss of \$16m, or 28 cents, a year ago.

Salomon Brothers, the firm's securities house, made pre-tax profits of \$27m in the quarter, against a loss of \$50m a year ago.

Wall Street analysts said the figures appeared to reflect in part the continuing impact of last year's Treasury market scandal, which forced Salomon to shed \$50m in assets and led to the temporary loss of some clients.

The firm is also going through a restructuring which has led to

redundancies and poaching of staff by Wall Street rivals.

Salomon declined to elaborate on the securities trading figures, although it has often stressed the volatile nature of its quarterly figures. For the full year Salomon Brothers reported pre-tax income of \$1bn, up from \$416m, with profitable trading across all leading products. The increase was due mainly to strong revenues from arbitrage and derivatives and fixed income securities trading.

Revenue from equities and

foreign exchange trading fell.

Salomon Inc reported net income of \$507m, or \$3.90, up from \$303m, or \$2.03, in 1990, after taking a \$20m third-quarter charge to cover potential costs from the Treasury scandal.

In 1990 the company reported

\$1.2bn in special charges.

Its Phibro Energy unit recorded a fourth-quarter pre-tax loss of \$80m, against profits of \$62m last year. The figures included a \$80m charge to write down the carrying amount of its

minimum refining and marketing inventories because of lower oil prices. For the full year it lost \$34m, compared with 1990 earnings of \$180m.

Salomon Inc's fourth-quarter revenues from principal transactions rose from \$215m to \$261m, while investment banking was up from \$30m to \$106m.

However, interest and dividend revenues dropped from \$1.58bn to \$1.05bn. Compensation and employee related expenses were up sharply, from \$242m to \$300m.

EC may set precedent on Steetley deal with Tarmac

By Andrew Hill in Brussels and Andrew Taylor in London

EUROPEAN Commission merger control experts may set a legal precedent by allowing the UK authorities to examine a proposed merger of the brick, clay tile and concrete businesses of Steetley and Tarmac, two large UK building materials groups.

Sir Leon Brittan, the EC competition commissioner, must rule on the case before the end of next week. Germany has twice asked for the right to examine mergers, but in both cases it has been overruled.

The decision could have a bearing on a rival £600m (\$1bn) bid by Redland for the whole of Steetley. British regulatory authorities are currently considering whether to refer the bid by Redland, another UK building materials group, for investigation by the UK Monopolies and Mergers Commission.

Because of the large size of Steetley's and Tarmac's combined turnover, it has fallen to the European Commission to conduct preliminary investigation into the joint venture plan, rather than the UK authorities.

At the end of last month Mr Peter Lilley, the British trade and industry secretary, asked for the right to examine the Steetley/Tarmac deal in London on the grounds that it might affect a "distinct market" in the UK.

All options under the EC's merger regulation are still open, according to officials, but Mr Lilley's request — taking advantage of a special clause in the merger rules — seems to be receiving serious consideration. Sir Leon has three main options. He could:

- reserve judgment on the case and agree to the UK request that it could be examined in London;
- cancel the British request by clearing the merger;
- override the request and open an investigation into the merger's implications for the EC market.

If the commission chooses the first option, it will be the first time since the rules came into force in September 1990 that Brussels has given up its right to look at a merger which falls automatically under its jurisdiction. Officials are worried it might set a precedent which would encourage national authorities to challenge Brussels' hard-won powers over EC members more frequently.

If the commission decides to allow the merger, the UK authorities will not be able to open a new investigation into the Steetley/Tarmac deal. They could, however, investigate the hostile bid for Steetley by Redland.

Deborah Hargreaves and Norma Cohen on the decisions facing BP's Robert Horton

Chairman beset by doubts and dividends

left some people very unhappy.

Another factor is outside his control: his two years at the top of the company have been ones of extremely unstable oil prices. Mr Horton's tenure from March 1990

has seen oil prices as high as \$40 a barrel during the Gulf crisis and as low as \$18 a barrel today.

He will have to take stringent cost-cutting measures and defer strategic investment if he is to convince investors the company can make a profit at current oil prices.

He is not being helped by persistent City of London rumours of disagreements in the BP boardroom — a rumour strongly denied this week by two of the company's non-executive directors.

On the other hand, it is felt in the City of London that the current mood of the oil company is to blame. Some in the oil industry say that the new structure has isolated top management from other employees and that the company lacks firm direction.

The company said yesterday, however, that there is no substance whatsoever in all these rumours we've heard about rifts on the board over policy or dividends.

"The dividend policy remains to keep up with inflation. That policy has not changed and cutting the dividend is not part of the policy," the company said.

The company's decision earlier this week to classify its nutrition division as a non-core asset undermines the lack of direction, they say. Mr Horton had declared his commitment to the agricultural interests when he took over two years ago.

In the short term, the City of London's fears are concentrated on BP's policy of raising its dividend in line with the rate of inflation.

When it announces its results next week, BP would have to announce a 6.5 per cent increase in the fourth quarter dividend to keep to the policy, say institutional investors.

Anything short of that would be seen in the City of London as backtracking, they say. And because the fourth quarter's divi-

INTERNATIONAL COMPANIES AND FINANCE

Iberia to seek Pta120bn extra state funding

By Tom Burns in Madrid

IBERIA, the Spanish airline, is likely to make a loss in excess of Pta50bn (\$498m) for 1991 and is seeking Pta120bn of extra funds from the government.

The loss estimate compares with an earlier forecast of Pta30bn and losses of close to Pta40bn in 1990.

The airline has been held in check by the Gulf war, escalating labour costs and a series of acquisitions in Latin America that Iberia views as key components in future realignments among European airlines.

The request for state funds will be formally made next week by Iberia's board to the Instituto Nacional de Industria, INI, the public sector holding company which owns the airline.

Sir Leon Brittan, the European Commission vice-president responsible for competition policies, is understood to have discussed Iberia's bid for a cash injection during talks in Madrid last week with members of the Spanish government.

Iberia discounted press reports that the re-capitalisation plan could come under EC

Brokers criticised for breach of code

By Richard Gourlay in London

THE TAKEOVER panel has criticised Smith New Court, Henry Cooke and NM Rothschild for breaching the takeover code ahead of Monday's bid by Petrocan, the engineering and surveying group for James Wilkes.

Yesterday's panel statement follows a 26 per cent increase in Wilkes' share price preceding the January 20 announcement that it had received an approach that could lead to a full offer.

Petrocan's advisers, Henry Cooke and Smith New Court, were criticised for not consulting the panel before approaching "a significant number" of Petrocan and Wilkes' institutional shareholders to establish attitudes to a possible offer.

More than 10 people are understood to have been approached in breach of the panel guideline that the "circle" of those with knowledge of a possible bid should not be expanded beyond six.

The panel also criticised the two houses for not consulting it on January 15, after the Wilkes price had risen by more than 10 per cent above that at which Petrocan bought a 2.8 per cent stake three days earlier.

It also said Rothschild had breached the code by not making a prompt announcement of the possible offer on behalf of Wilkes after the share price had risen 11 per cent by 11am on February 11.

Neither Rothschild nor Robert Fleming, which has since been appointed adviser to Petrocan, believes the panel's criticism will have any impact on the outcome of the offer.

Petrocan's 15-for-3 all share offer valued Wilkes at \$26.8m (£16.4m) yesterday.

Fleming said Petrocan already had non-legally binding written confirmation from holders of 38.1 per cent of Wilkes' shares and that they plan to accept or advise acceptance of the offer.

Hafslund said that, for the time being, it would retain a 25 per cent share in Actinor Shipping and underwrite a limited portion of its debt, to ensure satisfactory loan terms.

Shareholders in Hafslund Nycomed will receive one share in Actinor for every 200 shares in Hafslund Nycomed, resulting in a split of the new class-B shares.

The group, best known for its radiology products, improved pre-tax profits by 26 per cent to Nkr1.3bn (\$211m) for 1991.

Hafslund Transport, the shipping division, is to be demerged through an offer to existing shareholders. The shipping operation, to be

renamed Actinor Shipping, comprises 13 ships and a 50 per cent shareholding in an offshore accommodation rig. It has a combined book value of Nkr2.6bn.

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Also, the company will seek to increase share capital by up to 4.5m class-B shares (corresponding to 29m old shares), to be used for a possible share offering in connection with the plan to accept or advise acceptance of the offer.

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INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Canadian air carriers clash over foreign equity issue

By Bernard Simon in Toronto

A HEATED row with strong political overtones is brewing over the future of Canada's two main airlines.

While Canadian Airlines International is seeking a foreign equity partner as a possible solution to its financial problems, its arch-rival Air Canada has launched a public campaign against increased foreign involvement in the airline industry.

Air Canada, also deep in the red, would prefer a merger of the two airlines. It has lined up one of Canada's most highly regarded lobbyists to press its case in Ottawa. The carrier this week released a public opinion poll showing that the vast majority of Canadians would prefer a domestic merger to greater involvement by a U.S. carrier in the industry.

Canadian Airlines is believed to be negotiating the sale of a 49 per cent interest to Dallas-based American Airlines. Such a deal would require a relaxation of foreign ownership rules, which restrict foreigners to a 25 per cent equity stake in any domestic airline.

The one point of agreement is that the two airlines will not survive in their present form. Mr Ted Laskin, analyst at Banting Waddington in Toronto, estimates Air Canada will suffer a C\$60m (US\$45m) loss this year, while Canadian will lose about C\$80m. Their combined 1991 loss is estimated at C\$140m.

Critics of a deal between the Canadian carrier and a US airline are concerned that even a minority stake would give the much larger foreign carrier effective operational control over Canadian Airlines.

Air Canada would have little choice but to follow a similar route, thus marking the end of an independent Canadian airline industry. On the other hand, a merger would create a cumbersome domestic monopoly which might be forced to lay off thousands of workers.

Reader's Digest in share offer

By Alan Friedman

in New York

READER'S Digest, the New York based magazine publisher, said the two non-profit foundations that together control 96 per cent of the company's voting stock are planning to make a public offer of 4.5m of these shares, reducing their equity stake to 74.5 per cent.

A share listing is being sought on the New York Stock Exchange for the voting shares, known as class B. The pricing of the share offer, according to a Securities and Exchange Commission filing, will be set after the already traded class A non-voting stock. This would imply the share offer could raise more than \$200m for the two foundations.

The reason for the offer is that the foundations are required by US tax law to reduce their ownership of voting stock to a total of no more than 50 per cent by the year 2000.

Reader's Digest said that after the class B share offer it planned to repurchase up to 3m shares of class A non-voting stock that is traded on Wall Street. These shares rose by \$1 to \$47 yesterday.

It also unveiled a 13 per cent increase in net profits for the second quarter to December 31, to \$2.5m. Revenues were 10 per cent higher at \$712.4m.

AT&T sheds jobs

AMERICAN Telephone & Telegraph, the US telecommunications and computer group, is to cut up to 2,000 managerial jobs, about 9 per cent of the total in its division which makes telephone switching gear, writes Martin Dickson in New York.

The company attributed the move to the competitive pressures of the 1990s. It said the cuts would be made over the next few months and expected them to be covered out of operating expenses.

Tenneco set back by poor performance of Case arm

By Martin Dickson in New York

TENNECO, the US conglomerate undergoing a significant restructuring, yesterday reported a fourth-quarter net loss of \$26m as its troubled J.I. Case farm equipment business continued to operate heavily in the red.

Mr Michael Walsh, the group's new chief executive, said the first quarter was likely to continue being difficult, due to lingering recession and because sales of farm and construction equipment were traditionally weak during the period.

However, for the year as a whole, the chief executive expected significantly stronger results because of the restructuring programme and new sources of revenue, which

include income generated by newly completed pipeline projects.

The fourth-quarter loss, which worked through at 24 cents a share, included \$5m of tax-provisions for claims and litigation. The quarterly deficit compared with income of \$13m, or \$1.03 a share, in the same period of 1990.

Revenues slipped from \$3.85bn to \$3.65bn.

For the full year, Tenneco reported a net loss of \$262m, or \$2.03 a share, which included \$55m of restructuring charges, compared with net income of \$65m, or \$0.43, in 1990.

Case, which has been suffering from weak markets for its products and poor inventory control, had a \$22m operating

loss in the fourth quarter, against income of \$5m in the year-earlier period.

The division said that it expected its restructuring moves to improve results significantly in 1992.

Tenneco's pipeline operation had stable operating income of \$95m, compared with \$93m a year ago, but several of its other divisions also reported lower profits.

Mr Walsh said the company had held its total debt to capital ratio, on an industrial basis, to 58 per cent at the year-end, compared with 59 per cent at the end of September, thanks to the restructuring plan. This was just the beginning of plans to improve its credit posture, he said.

US stores turn in better sales

By Nikki Tait

SHARES in retail stocks moved broadly higher yesterday after a number of leading US companies reported relatively healthy same-store sales to a 25 per cent equity stake in a U.S. carrier in the industry.

At Kmart, for example, January same-store sales growth reached 8.2 per cent, compared with 2.9 per cent for the past three-month period.

Mr Joseph Antunaitis, chairman of the general merchandise store group, said that sales had been "quite strong in January", and that low pricing had bolstered sales of fashion lines.

The Gap, the highly successful fashion retailer, reported a 14 per cent advance in same-store sales for the month, compared with a 6 per cent gain in the same month a year ago.

At Woolworth, domestic same-store sales growth reached 8.4 per cent.

However, Mr Harold Sells, Woolworth's chairman, sounded a note of caution:

"We remain cautious in our appraisal of world economic conditions going forward."

Nevertheless, the New York stock market marked up the share prices in most of the US retail companies in yesterday's early trading.

Woolworth rose 5¢ to \$30.

Wal-Mart gained 8¢ to \$55.58 and J.C. Penney rose 32¢ to \$39.4. The Gap gained 3¢ to \$35.4 and K mart was 1¢ higher at \$32.

Mr William Howell, chair-

man, commented that performance had been good across the board, but with the men's and women's divisions leading the way.

Wal-Mart Stores, the fast-expanding discount retailer, saw same-store sales rise by 13 per cent, while its Sams Wholesale Clubs division saw 8 per cent growth.

The Gap, the highly successful fashion retailer, reported a 14 per cent advance in same-store sales for the month, compared with a 6 per cent gain in the same month a year ago.

At Woolworth, domestic same-store sales growth reached 8.4 per cent.

However, Mr Harold Sells, Woolworth's chairman, sounded a note of caution:

Textron shows 5.8% advance

By Nikki Tait

TEXTRON, the US aerospace and insurance conglomerate, which last month acquired Casco Aircraft for \$600m, yesterday announced a 5.8 per cent increase in 1991 after-tax profits to \$294.5m.

Higher earnings from the group's financial services side offset a reduction from the commercial products division.

Earnings per share rose to \$4.42 from \$3.18 a year earlier.

Overall, operating income reached \$797.1m, compared with \$788.4m. Interest charges eased from \$265.8m to \$264.4m.

against \$7.5bn in 1990.

In the fourth quarter alone, net profits improved from \$78.1m to \$83.2m.

Textron acknowledged that its commercial products operations had suffered a "recessionary decline," principally in the first six months of the year. These businesses range from automotive parts to industrial fasteners.

Earnings per share rose to \$4.42 from \$3.18 a year earlier.

Overall, operating income reached \$797.1m, compared with \$788.4m. Interest charges eased from \$265.8m to \$264.4m.

It lifted net profits to

C\$94.4m (US\$61.3m), or 74 cents a share, an advance of 80 per cent on the C\$56.1m, or 44 cents, recorded a year earlier.

Revenues rose 2 per cent to C\$1.36bn.

MacMillan Bloedel posts record loss of C\$93.4m

By Bernard Simon in Toronto

MACMILLAN Bloedel, the Canadian west coast forestry group, has warned that further belt-tightening measures will be needed following record losses last year.

The Vancouver-based company suffered a loss of C\$93.4m (US\$62.5m), or 96 cents a share, in 1990, compared with 1990 earnings of C\$65.5m, or 37 cents. Sales dropped to C\$600m.

Prices for all key products, except lumber, fell last year. Earnings were also hit by the strong Canadian dollar.

The group's pulp mills operated at 76 per cent of capacity and newsprint mills at 72 per cent.

The loss from the group's North American operations was substantially higher than the bottom-line figure. Konink-

lijke Nedlandse Papierfabrieken, the Dutch fine paper and paperboard maker, in which MacMillan Bloedel has a 30 per cent stake, contributed C\$47.5m to net equity earnings. Net equity earnings from all of the group's affiliates totalled C\$37.7m.

Mr Bob Findlay, the group's chief executive, said that "the Canadian industry and Macmillan have never had a tougher year."

He warned that the company "still faces complex problems in the next few years, the most serious of which is that the Canadian industry is no longer competitive with the US. We must face that fact and deal with it quickly."

The nine-month loss was C\$13.7m or 17 cents on sales of C\$321m, against C\$16.1m, or 20 cents, on sales of C\$294m last time.

Macmillan has already announced the closure of one newsprint machine on Vancouver Island.

Anglo-Alpha beats forecast

By Philip Garrow in Johannesburg

ANGLO-ALPHA, one of South Africa's three leading cement producers, did better than forecast to record a 2.6 per cent fall in earnings at the cement division's Duffield operation and a substantial one-off rise in depreciation costs at the stone division.

Turnover was 4.4 per cent up at R728.2m (\$268.6m), reflecting a fall in sales volumes of 10 per cent on average across the group. Net operating income was 19.1 per cent lower at R135.6m. The operating margin dropped to an all-time low for the group of 11.6 per cent from 24.1 per cent in 1990. The performance was better than the 5

per cent decline in earnings forecast at the halfway mark.

The fall in operating income resulted from maintenance costs at the cement division's Duffield operation and a substantial one-off rise in depreciation costs at the stone division.

This represents a stabilisation of the group's performance following the closure in January 1991 by Escom, the national power utility, of the Camden and Komati power stations, which were two of Trans-Natal's main customers. This lead to operating profits

dropping to R75m in June 1991 from R104.4m in December 1990, and sales tonnage dropping to 13.4m tonnes from 14.1m tonnes.

Although coal sold in the first half remained at 13.5m tonnes, the product mix changed substantially.

Thus sales to Escom dropped by nearly 20 per cent to 4.5m tonnes but sales to other local users rose 7 per cent to 2.5m tonnes.

Exports, which account for 67 per cent of revenues, rose to 5.5m tonnes from 5.3m tonnes.

FAI Insurances shows signs of recovery

By Bruce Jacques in Sydney

FAI Insurances, the Sydney-based general insurance group, remained in the red in the first half to December, but showed signs of recovery from its ill-fated 1990's investment binge.

The company reduced its net loss in the half to A\$17.2m (US\$12.5m) from A\$31.7m on a 6 per cent revenue slide to A\$63.6m from A\$64.4m. The dividend has again been passed, and Mr Rodney Adler, chief executive, said yesterday there would be no payout until the group returned to profits.

FAI emerged last year as one

of the main sufferers from Australia's corporate and property collapses with losses of A\$215.2m. The company was particularly exposed to the commercial demise of Perth businessman, Mr Alan Bond.

Mr Adler said there had been a significant reduction in the company's insurance underwriting loss and a marked improvement in operating efficiency in the latest half.

"The underwriting loss for the half year was A\$16.9m as compared with A\$63m for the previous corresponding half

year and A\$12m for the period 1 January to 30 June, 1991," he said. "More importantly, we believe the trend will continue and our budgets indicate that the underwriting loss for the second half of the year... should be lower again."

Mr Adler said the group held cash and liquid securities of more than A\$230m at December 31 and had raised more than A\$30m from property sales in the half.

"Unfortunately, the financial environment is still very tough and there continue to be significant bankruptcies throughout

Provision pulls Waste Management into the red

By Nikki Tait in New York

WASTE Management, the largest US waste disposal company, yesterday reported a fall in 1991 profits to \$105.3m from \$164.8m a year earlier.

Waste's pipeline operation had stable operating income of \$95m, compared with \$93m a year ago, but several of its other divisions also reported lower profits.

Mr Walsh said the company had held its total debt to capital ratio, on an industrial basis, to 58 per cent at the year-end, compared with 59 per cent at the end of September, thanks to the restructuring plan. This was just the beginning of plans to improve its credit posture, he said.

The company warned last month that the clean-up charge would be taken in the fourth quarter, and yesterday's

share price gains reflected the extra charge.

With Fed funds trading at 4 per cent, in line with the Federal Reserve's perceived target for the rate, the Fed refrained from operating in the open market for a second day.

Wednesday's Treasury refunding announcement helped calm a market which is focusing on today's employment data.

GOVERNMENT BONDS

By Christopher Price and Tracy Corrigan

There is some speculation in the market that the Bank of England may announce further top interest rate cuts in early next week following the release of the three top issues which it sold on Wednesday.

Traders said the Little bond futures contract, which opened at \$7.90, traded up to \$8.04 by late afternoon, breaking through an important resistance level. The higher prices helped to entice new buyers into the market.

The benchmark 11 1/4 per cent gilt fell from 116 1/2 to 116 1/4. The Little gilt futures contract traded down from 97.29 to 97.28 on average volumes.

US Treasuries follow the lead of overseas markets

By Karen Zagor in New York and Sara Webb in London

US TREASURIES again tracked the movements of overseas markets yesterday morning, moving slightly higher at the middle of the yield curve with thinner gains at the long end and short ends on unseasonal volume.

At midday, the Treasury's bellwether 30-year bond was 1/2 higher at 103 1/4, yielding 7.72 per cent, while shorter-dated maturities were unchanged to higher. Among intermediate issues, the 10-year note was quoted 1/4 higher for a yield of 7.14 per cent.

With Fed funds trading at 4 per cent, in line with the Federal Reserve's perceived target for the rate, the Fed refrained from operating in the open market for a second day.

Wednesday

UK COMPANY NEWS

Conroy steams into lead-zinc minefield

MR RICHARD CONROY, the man in the middle of an unpreceded Irish corporate saga, is a man of many achievements. He has proved his worth as an academic, politician and entrepreneur. But the odds seem very much against him retaining his chairmanship of Conroy Petroleum & Natural Resources, a company he founded and which is now under siege by its two biggest shareholders.

Outraged by what they suggest is his autocratic style and an unnecessary acquisition, Outokumpu, the state-owned Finnish mining and industrial group, and Dundee Bancorp, a company which sprang from the recent reorganisation of Canada's Corona natural resources company, want to replace the ailing Conroy.

A special meeting to vote on their proposals will take place on Saturday in Dublin and such is the passionate interest aroused, it seems certain that there will be no room for late-comers.

All the sound and fury is about something as unsexy as a lead-zinc ore body. This is located at Gairm in County Kilkenny. Though modest by world standards, it is very significant in the context of Ireland's natural resources. It is also of intense interest to Outokumpu, which already owns Tara, Ireland's biggest lead-zinc mine, and has been scouring the world for more raw material to feed its smelters in Finland.

Outokumpu suggests that Conroy is taking far too long to get Gairm into production — six years after its discovery, planning permission is apparently still months away. It also insists that the recent 27.7% takeover by Conroy of Atlantic Resources, the natural resources vehicle of the ubiquitous Mr Tony O'Reilly, was not

Kenneth Goeding on the upcoming tussle for power on the board of the Irish natural resources group

only at too high a price but was also a diversion from Conroy's primary objective: getting metal out of Gairm.

The rate shareholders say is the only apparent reason for the Atlantic deal was to dilute their stakes in Conroy.

Mr Conroy counters by producing figures to show that Atlantic's assets were worth every penny paid and he says that a cash injection for Conroy from Mr O'Reilly personally, which came at the time of the deal, was also useful and well-timed.

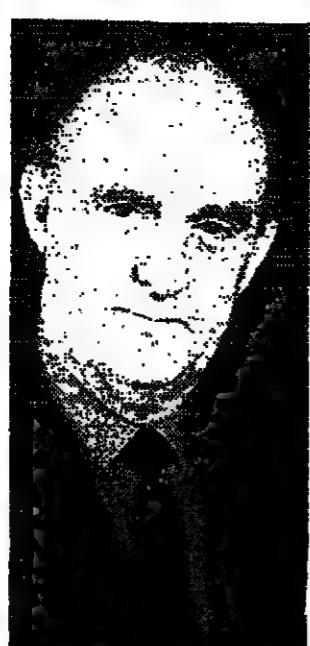
It might seem extraordinary that Mr Conroy did not discuss the Atlantic deal beforehand with Outokumpu, then a 37.6 per cent shareholder, the fact is that he and the Finns have been at loggerheads for some time.

Two Outokumpu representatives on the board quit last year after one of them, Mr Graham Maccoll, made some public comments about the Conroy share price which upset Mr Conroy.

Mr Conroy says his detractors, is impossible to work with. However, that is not immediately apparent from his mild and courteous demeanour. His background certainly equips him to deal with practically anything the world can throw at him.

After winning first place in examinations at the Royal College of Surgeons in Dublin in 1986 he started a successful academic career at Manchester University where he lectured for a number of years.

While in Manchester he experienced the first entrepreneurial stirrings when he saw the need for a medical emergency deputising (docum) service. With his brother, Desmond, also a medical doctor, he set up a service up and it



Richard Conroy: confident about the special meeting

A business with its sights set on gaining new heights

Andrew Baxter charts the growth of Simon Engineering's powered access division

FOR the superstitious, ladders are best circumnavigated. For John Barker, head of the world's largest producer of powered access equipment, they mean competition — along with scaffolding.

Over the past 18 years Mr Barker, managing director of Simon Access, has built up what is now a division of Stockport-based Simon Engineering. Simon Access has grown from virtually nothing to a £150m business. But unlike his products, some of which can soar 200ft in the air, he is keeping his feet firmly on the ground.

In the headquarters building on the edge of a rambling Gloucester industrial estate, Simon Access keeps a database on more than 350 competitors in the world powered access industry, and on all its markets by geography and product sector. "If you asked me for a projection on the utility sector in Peru for 1994, I could give you one," he says.

The meticulous research allows Mr Barker to make a prediction which might look odd to observers of an industry that has been badly hit by the recession — especially in the US and UK construction markets.

A world market worth just £1.2bn in 1990 could grow to £1.7bn by 1995, he says, and Simon plans to raise its share from 15 per cent to between 20 and 25 per cent.

"It's not pie in the sky," Mr Barker insists. Instead, he says, it will require capitalising fully on a 15-year global acquisition and development strategy that has turned the Access division into

Simon's second largest behind process engineering, and an increasingly important part of the company as a whole.

The development of Simon Access has coincided with the growth from infancy of an industry producing hundreds of assorted products ranging from simple powered platforms for industrial use to self-propelled scissor units and fire units for rescuing people trapped in blazing buildings.

Apart from Simon Access, major players are US-based or Japanese, but can be counted on one hand. Behind them comes a second division of strong regional or national producers and the hundreds of niche players. All are serving markets with very different characteristics and business cycles, and customers with contrasting preferences and traditions.

In the US, for example, utilities prefer to work on live wires, whereas the current is normally turned off in Europe, leading to totally different design priorities.

Mr Barker has therefore had to steer a steady course between recognising the necessity of staying close to his diverse customer base while deriving manufacturing, product and engineering synergies from a dozen acquisitions and internal expansion.

The original Simon powered access company, Simon-Dudley, had suffered badly in the early 1970s with fixed-price contracts in an era of 20 per cent inflation, but was also based exclusively on truck-mounted platforms.



Growth strategy "not pie in the sky", insists John Barker

determined to develop powered access as a global market, filling in geographic and product gaps — preferably simultaneously, and by buying market leaders.

A key move came in 1978 with the purchase of a Milwaukee-based company now called Simon Aerials, which had developed a range of self-propelled platforms. Three years later, Mr Barker bought Gala, a Thetford-based company with a complementary range of self-propelled machines.

As Simon acquired companies, it tended to move them up-market, so in 1987 Barker went to Cork in Ireland to buy Eurolift, a manufacturer of smaller self-propelled machines, to

maintain its position at the lower end of the market.

The biggest acquisition came in 1988 with the purchase of Telelect, a leading US manufacturer of digger derricks, telescopic aerials and cranes. Simon paid an initial \$33.6m, plus at least \$7.26m based on Telelect profits over the next three years.

By this time however, Mr Barker was thinking of two important markets he had "put to one side" because of earlier difficulties establishing a presence — Germany and Japan.

In Germany, Mr Barker set up a new company in 1987 after previous acquisition attempts failed. Reunification and the subsequent upturn in construction activity produced "a real

success story" last year, he says. But until 1989 the most important gap was Japan, which accounts for 25 per cent of the world market. Ten years ago Mr Barker tried unsuccessfully to buy the market leader, Aichi Sharyo, but now has a joint venture with Tomen, one of the big Japanese trading houses.

While Aichi and Simon pursue a ding-dong battle in Asia, in Japan the UK company is attacking the newer markets for scissor and self-propelled boom lift rather than Aichi's stranglehold on the truck-mounted sector.

With the Japanese joint venture, Simon Access has all but completed its global acquisition programme. "We've dealt ourselves a hand, now we've got to play it skilfully," says Mr Barker.

But can it match an internal projection which would imply lifting sales to about £340m in 1995 — after a tough year in 1991?

In its favour is its increasing emphasis on product sectors, such as the utilities business, which are less sensitive to recession. The business just about broke even in the 1980/81 recession, and, says Mr Barker, "the whole plan nearly came unstuck."

Mr Barker hopes Simon Access will be able to take the next downturn on the chin, but this time round, profits are down sharply.

Mr Tim Bennett of Albert S Sharp, the Birmingham broker, forecasts profits of £7m for 1991, down from £11.8m in 1990 but plenty more orders like that to meet his targets.

Benson financing for acquisitions

By Angus Foster

BENSON GROUP, the engineering company, plans to strengthen its components and heating businesses with two acquisitions worth a total of £5.8m.

The group will finance the purchases by raising £2.6m after expenses through a placing of 6.8m new shares and an open offer.

Nobis Grossart, the merchant bank, will place the new shares at 13p. Existing shareholders will be offered three new shares for every four held.

Mr Richard Phillips, who-

took over as executive chairman in 1990 and has since returned the company to profitability through disposals and reduced borrowings, said the purchases fitted with the group's existing businesses and its plans for Europe.

Benson will pay £4.28m for three West Midlands-based engineering businesses owned by Thermo Holdings. It will also pay £2.42m for Parkway Hydraulics, a manufacturer of heating and boilers based near Brighton.

The group also announced

sharply increased pre-tax profits of £225,000 for the six months to end-November, compared to £25,000 in the same period a year earlier. Earnings per share emerged at 8.39p (0.39p).

The company intends to pay a final dividend of not less than 0.1p for the current year to end-May, the first distribution since January 1990.

The improved results reflected better margins and a lower interest charge. Following a £2.2m rights issue last July, it has paid off all bank borrowings.

Administrative receivers in at Forwell

By Ivor Dunc

RECEIVERS HAVE been appointed to Forwell Group, the USM-quoted design and technical services company.

Lloyd's Bank has appointed Mr Timothy Harris and Mr Christopher Hughes of Cork Guyley as administrative receivers to Forwell Design and Contracts and Ferndale Contracts.

Forwell had a short career on the USM. It came to that market via a placing at 82p per

share in July 1989 which valued the company at £3.15m. The shares were suspended at 3p on January 31.

In 1989 the group made a pre-tax profit of more than £1m but the following year was forced to pass its final dividend after losses of £1.03m.

In the six months to June 30 1991 the group returned to the black and bank borrowings were reduced by more than

SelectTV shows sharp advance at £178,000

By David Barchard

SelectTV, the USM-quoted independent producer of television programmes, doubled pre-tax profits from £25.000 to £178,000 in the six months to September 30.

Mr Michael Buckley, chairman, said the most significant factor was the award to Meridian Broadcasting, of which the company was a founder member, of the Channel 3 franchise for south and south-east England.

However, SelectTV limited its investment to 15 per cent in order to retain independent producer status for the IMI.

The company will be the sole supplier of comedy and comedy/variety programmes for the Meridian franchise which will lead to more programmes being produced for the TV network, Mr Buckley said.

Turnover rose to £5.48m (£4.28m), with operating profit working through to £17.000 (£0.7m).

Earnings per share came to 0.16p (0.13p).

The plaintiff may not divulge information received in evidence from Mr Nadir to third parties, though this can be passed to the other Poly Peck administrators, Mr Michael Jordan, of Cork Guyley, and Mr Richard Stone, of Coopers & Lybrand Deloitte, provided they respect its confidentiality.

Meanwhile, it has emerged that Mr Nadir recently lost his home at Alford Street in the West End of London because of the bankruptcy action against him and has moved to a relative's house.

He is due to appear at Bow Street Magistrates' court on Tuesday on 72 theft charges and four of false accounting, involving £155m of company funds, when it is expected that arrangements to transfer his case to the crown court will be announced.

Mr Nadir also faces proceedings in the High Court on February 24 from his personal creditors.

They are seeking to have him committed to prison for contempt of court by breaking his undertakings to them.

TOYOTA

£325,000,000 Lease Financing

for a new car assembly plant in Burnaston, Derbyshire

Leases provided by subsidiaries of

National Westminster Bank

Leasee advised by

S.G. Warburg & Co. Ltd.

NatWest Leasing and Asset Finance

AmBrit Intl suffers 26% downturn to £127,000

PRE-TAX profits at AmBrit International, the USM-quoted independent oil and gas company which has recommended a £7.5m offer from United Energy, fell 26 per cent to £127,000 in the year to December 31.

The company said that the figure last time had benefited from higher oil prices at the time of the Gulf war.

However, the company fell into losses of £283,000 (profits

DIVIDENDS ANNOUNCED					
Current payment	Date of payment	Corresponding dividend	Total for year	Total last year	
1.9	Apr 8	1.9	2.9	2.9	
31	May 9	3	4.33	4.25	

Dividends shown in pence per share net except where otherwise stated. 10m capital increased by rights and/or acquisition issues.

NatWest Leasing and Asset Finance					
Lease Advisers to Teesside Power Limited	J. Henry Schroder Wag & Co. Limited	Deutsche Bank AG	Manufacturers Hanover Trust Co. Ltd.	The Mitsui Taiyo Kobe Bank, Limited	London Branch

UK COMPANY NEWS

Tube and hose acquisition funded by £26.6m rights issue Senior pays \$40m for US group

By Andrew Bolger

SENIOR Engineering Group is to pay \$40m (£22.1m) for Flexonics, a leading US manufacturer of flexible tube and metal hose, expansion joints and bellows.

Mr Don McFarlane, managing director, said the purchase would make Senior a good fit with its existing plants in Europe and the Far East.

Flexonics, a private company with headquarters at Bartlett, near Chicago, made pre-tax profits of \$2.4m on turnover of \$28.5m in the nine months to May.

Despite the recession in the US, it continued to operate at a satisfactory level, and was not expected to dilute the enlarged group's earnings.

Senior intends to keep all the operating management within Flexonics. In particular, Mr Stephen Perkins had signed a new contract as president of Flexonics, which employs 850 people, all of them in North America. Mr Perkins will now

13 per cent to £12.1m, with earnings per share up by 6.6 per cent to 6.5p (6.1p).

The group did not have a significant presence in the US flexible hose and expansion joint business, so Flexonics would be a good fit with its existing plants in Europe and the Far East.

Senior, which specialises in ductwork, heat treatment and tubes, is funding the acquisition by a £4.4m rights issue at 58p per share, which will raise £26.6m. Senior's shares closed 21/4p down at 69/4p.

The group, which has been sheltered from the downturn in the engineering sector by supplying ducting to big construction projects such as Sizewell power station, is also maintaining its record of resisting recession.

It yesterday forecast that pre-tax profits for the year to December 31 would increase by

oversees of all of Senior's flexible hose businesses worldwide. Mr McFarlane will take over as chairman from Professor Sir Roland Smith, who said last year that he would step down in May.

Mr McFarlane will be succeeded as group managing director by Mr John Bell, who has been chief executive of engineering products for several years.

Senior forecast that it would recommend a final dividend of 1.95p (1.78p), giving a total for the year of 3.15p (2.86p), an increase of 10 per cent.

The rights issue is underwritten by Schroders, with Hoare Govett and Albert E Sharp as brokers.

• COMMENT

The need to forecast profits for yesterday's cash call meant that Senior is one of the first engineering companies to report on calendar 1991, but it

is already a safe bet that few other will do as well in the forthcoming results season. Senior still gets high marks for labels and art, solid and respectable, which seems fair to a company which has doubled its share price in the last year. Although the market now feels gloom about engineering was overdone, the very elements about Senior which kept earnings up during recession may now prevent it from being seen as recovery stock. Construction services, which provides during big infrastructure projects, seems to have had a record year. The US acquisition looks shrewdly-judged, and positions the engineering products division to benefit from any upturn. Forecast profits of £22.5m next year put the shares on a multiple of about 10, which still seems undemanding for a company with no gearing and a solid track record.

Serco set to buy BT's Aeradio offshoot

By Hugo Dixon

SERCO, the fast-growing facilities management group, appears to be close to acquiring International Aeradio Limited (IAL), British Telecommunications' airport and hospital maintenance subsidiary.

Mr David Perkins, Serco's finance director, said yesterday the situation "still is an investigation at this stage and by no means final". He described suggestions that Serco would pay between £10m and £15m for IAL as a "market rumour".

Earlier this week BT said that nothing active was happening with IAL but the telecommunications group admitted that the subsidiary, acquired in 1986, did not fit its corporate strategy of running telecommunications networks.

IAL staff were originally told that a sale would be completed by the end of January. They now understand that if it could be finalised later this month.

Serco raised 29.7m in a rights issue last November. One of its stated reasons for the issue was "to develop through suitable acquisitions", specifically mentioning aviation services as a possibility.

BT bought IAL from STC, the electronics group, as part of its original post-privatisation strategy. It acquired many small, medium and large companies during this period before deciding to refocus on telecommunications services.

It is understood that BT was originally hoping to sell IAL for £30m but had to lower the price because bidders apart from Serco dropped out.

At one stage Thomson CSF, the French defence group, looked like the front runner.

IAL's turnover is thought to be about £50m following BT's decision to integrate some of its activities with its main business.

At its peak, IAL was thought to have had turnover of about £100m.

Touche Ross, Serco's auditors, have been questioning staff at IAL's headquarters in west London since last October as part of what appears to be a due diligence exercise. IAL has about 600 staff.

Depressed demand and lower margins behind tumble at P&P

By Michiyo Nakamoto

P&P, one of the largest distributors of personal computers in the UK, saw profits nosedive last year as the recession depressed customer demand and intense price-cutting in the industry affected margins.

Despite an increase in turnover to £221.3m (£223.5m) pre-tax profits in the year to November 30 1991 fell from £13.1m to £7.1m.

Mr David Southworth, managing director, said the group had been caught by a larger than expected fall in revenue from product sales at a time while it was still investing to build up higher margin computer services business.

The decline was signalled by a profits warning last October. The shares yesterday rose 5p to 44p.

An unchanged final dividend of 3p is declared; after the increased interim it raises the total to 4.35p (4.35p). Earnings fell to 0.9p (1.85p).

UK corporate sales dropped substantially during the year.

Customers cut back investment in computers because of the recession and intense price

competition between manufacturers, which led to the average price of PCs falling 40 to 50 per cent. Cuts of that magnitude led customers to put off investment decisions in expectation of further reductions.

Against this backdrop, P&P found itself with continuing high overheads as it built up its services side.

Net operating expenses surged to £21.9m (£27.9m), of which personnel costs, including redundancies, accounted for £8.5m and bad debt and stock provisions £3.1m.

The group was comfortable with its decision to invest in the computer services business from a strategic point of view.

Faced with a wide variety of choices in complicated and costly information technology systems, consumers were increasingly dependent on advice from third parties such as P&P. Its ability to provide that service had won it loyal customers.

But from a profits point of view, customers seeking advice were still unwilling to pay for that advice.

Mr Southworth expected the trend to increase and while P&P had to offer many services free in the past, "we're now in a scenario where nothing is free."

• COMMENT

The PC market will continue to be difficult and product margins are not likely to return to their former levels. The question is how long P&P will have to wait before generating the kind of returns it is looking for and whether it can keep from falling seriously into loss before that happens. The timing of a UK recovery is anyone's guess. That said, however, a recovery will come, if not this year then the next, and P&P is probably better placed than others to withstand prolonged turbulence thanks to the proceeds of its rights issue. Forecast pre-tax profits of £2.5m give a prospective multiple of 10, which is perhaps underlining given the comfort of nearly £10m net cash and the group's reputation for strength in its recovery potential.

Dawson Intl restructures for growth

By Daniel Green

DAWSON International, the UK's fourth biggest textiles company, is restructuring its businesses to prepare for further launches of its US-made goods into European and Japanese markets.

In a radical change for the group, primarily known for its Pringle and Ballantyne knitwear brands, a structure based on geographical division between the US and elsewhere is being replaced by exploitation of its brands.

"This will allow us to learn from best practice around the

company. Before, we were like little boxes," said Mr Ronald Miller, executive chairman. No job losses will be involved in the changes, he said. Earnings per share should be improved through greater motivation of staff.

"Some brands were small and we were spreading our resources too thinly," said Mr Miller.

The moves are accompanied by a board reshuffle that reduces the number of executive directors from six to three. Mr Nick Kuensberg, who

joined the company from Coats Viyella in September 1991, moves from chief executive UK to run the Premier Brands unit, covering yarns, fabrics and the woollen brands.

Mr Philip Kemp, formerly chief executive of UK consumer products, mostly sports clothing, Ms Ann Burrows, director, communications and marketing, Olympia and York Canary Wharf, joins as a non-executive director.

Dawson's products have historically divided by brand. US-made goods have been sold

almost entirely domestically. Many are sports clothes often using cotton or polyester fibres and are a far cry from Dawson's UK-manufactured woolens and cashmeres.

The US has become increasingly profitable for the company: some 60 per cent of Dawson's £25m annual profit last year came from the US.

The US is now well established in organisational structure and people. Philip Kemp is now able to spend more time in Europe and Japan," said Mr Miller.

Merrett falls 54% but holds dividend

By Richard Lapper

MERRITT Holdings, the Lloyd's underwriting agent and insurance services group, yesterday reported a 54 per cent fall to £3.2m in pre-tax profits for the year to September 30.

Earnings per share were 10.25p (20.28p) but the dividend is unchanged at 6.25p.

The result largely reflected the recent depression in the London insurance market.

where Merrett manages insurance syndicates at Lloyd's of London, and increased costs, especially in the development of its loss adjusting activities.

Total revenues rose to £23.2m (£22.3m), with income from insurance services increasing to £16.5m (£11.5m). UK loss adjusting activities expanded strongly despite better weather conditions which contributed to an increase in

the volume of claims handled in 1990.

Profit commissions paid by Names - the individuals whose capital backs the market's underwriting - fall to £3.1m (£5.34m), reflecting the downturn at Lloyd's in 1990.

The US is now well established in organisational structure and people. Philip Kemp is now able to spend more time in Europe and Japan," said Mr Miller.



TRANS-NATAL Coal Corporation Limited

(Incorporated in the Republic of South Africa Registration No. 63/0100006)

UNAUDITED INTERIM REPORT FOR THE HALF YEAR ENDED 31 DECEMBER 1991

INCOME STATEMENT

	Six months to 31.12.91	Six months to 30.06.91	Six months to 31.12.90	Twelve months to 30.06.91
(Rm)	(Rm)	(Rm)	(Rm)	(Rm)
Sales tonnage (millions)	13.3	13.4	14.1	27.5
Sales revenue	789.1	714.5	712.5	1,427.0
Operating income	108.4	75.0	105.4	180.4
Income before taxation	95.2	66.3	95.7	182.0
Attributable income	65.3	78.1	60.0	138.1
Earnings per capital unit (cents)	83.2	96.7	75.3	172.0
Dividends per share (cents)	25.0	53.0	22.0	75.0

BALANCE SHEET

	As at 31.12.91	As at 30.06.91	As at 31.12.90
(Rm)	(Rm)	(Rm)	(Rm)
Permanent capital holders' interest	924.6	869.1	863.9
Outside shareholders' interest	8.5	8.5	8.5
Group equity	933.1	877.6	872.4
Group loans	225.7	257.1	253.7
Capital employed	1,168.8	1,134.7	1,126.1
Net mining assets	586.1	911.5	890.5
Stocks and consumables	55.2	43.1	63.7
Investments and other assets	41.1	34.7	22.0
Net monetary assets	86.4	145.4	149.8
Employment of capital	1,168.8	1,134.7	1,126.1
Cash and liquid investments	246.3	307.0	283.3

Comments

1. Operating income rose by 45% to R108.4m for the period compared to the preceding six month period and by 3% compared to the corresponding period for 1990.

2. Export sales increased by a further 0.2M to 5.5M for the period under review, which indicates that the Group's planned export sales of 10.8M for the year are within reach. Sales to Eskom fell by almost 20% due mainly to the mothballing of Camden and Komati Power Stations. In contrast to the lower

sales to Eskom, inland sales improved by some 0.2Mt (7%) to 2.9Mt mainly due to increased sales to non-Eskom power stations.

Copies of the Interim Report may be obtained from the Office of the London Secretaries, 30 Elstree Place, London EC1V 6LA



Carrefour

SALES, TAXES INCLUDED AS OF JANUARY 31, 1992

	January 1992 (in FF million)	Jan. 31/91
GROUP SALES	10,284	48.4
FRANCE	7,330	57.4

As of January 26, 1992 Carrefour signed an agreement with the Caisse group which operates in France the supermarket chain in France (7,200 stores) and in eastern Paris

COMMODITIES AND AGRICULTURE

US company in Uzbek gold deal

By Kenneth Gooding, Mining Correspondent

NEWMONT MINING, North America's biggest gold producer, has signed a protocol of agreement to process ore stockpiled at Muruntau in newly-independent Uzbekistan, reported to be the world's biggest open pit gold mine.

Muruntau produces about 1.8m troy ounces of gold a year from reserves which will last until about 2,040. However, it has stockpiled low-grade material from which mining cannot extract enough gold.

Under the terms of the proposed joint venture with the Uzbek government, Newmont will build huge plastic pads on which this low-grade ore will be piled and the gold leached away with a cyanide-waster mixture.

Heat-treat technology revolutionised gold mining in North America and Newmont claims to be the world's largest user at its mines in the Carlin Trend in Nevada. They produced 1.55m ounces of gold last year.

Russian softwood output down sharply

By Frances Williams

RUSSIAN PRODUCTION of sawn softwoods (conifers) – in normal years more than half total European production may have fallen by 30 to 35 per cent in 1991 according to estimates published this week by the United Nations Economic Commission for Europe. Conditions are so uncertain that no reliable forecast can be made for 1992, the commission says.

Elsewhere in Europe, and in North America, the UN agency expects a modest recovery in sawn softwood production and consumption in 1992 after declines last year. These largely reflected the recession and in particular the dampening effect of high interest rates on housing construction.

For Europe (excluding Russia), consumption is forecast to rise by 1.3 per cent to 78.3m cubic metres, and production by 0.9 per cent to 65.3m cu m, following drops of 8 per cent and 7.4 per cent respectively in 1991.

In North America, much of last year's fall in sawn softwood production and consumption is likely to be recovered in 1992, the ECE says. It predicts production this year of 135.4m cu m, just 1 per cent below 1990 levels, and consumption of 130.2m cu m or 2 per cent less than in 1990.

Conditions in the softwood log market in Europe are returning to normal after the massive clearance of storm-damaged timber in 1990, the ECE notes. In the longer term, the agency expects that, with international help, eastern Europe's forest products industries and markets could recover within a few years.

The European and North American markets for hardwoods are predicted to follow a similar trend to that of softwoods. In Europe (excluding Russia), the ECE forecasts increases this year in sawn hardwood consumption and production of 2.1 per cent (to 21.6 cu m) and 3.1 per cent (to 17.1 cu m) after falls of 5.0 and 3.8 per cent respectively in 1991.

It notes that sawn hardwood of temperate species now has over 50 per cent of the market in Europe. European imports of tropical sawnwood, a target of environmentalists concerned about unsustainable logging in developing countries, are estimated to fall by over 17.6 per cent to 2.6m cu m between 1990 and 1992. For logs the drop in tropical hardwood imports in 1990-92 is expected to be 10.9 per cent to 3.2m cu m.

Looking at wood products, the commission expects a slight upturn in the market for wood-based panels but notes that recycled paper is competing successfully with virgin pulp in paper production.

Against that, new markets might be found for wood as a fuel source.

Australian production forecast to stabilise

By Emma Tagaza, Canberra

AUSTRALIAN GOLD production is forecast to stabilise at about 23 tonnes over the next five years, after reaching an estimated 23.5 tonnes in 1991-92, the Australian Bureau of Agricultural and Resource Economics said yesterday.

Production of 23.5 tonnes in 1991 was above levels forecast last year and was achieved in spite of the removal of a tax break for gold companies and low world prices.

Mr James Hill, Newmont's vice-president, corporate relations, said could be signed as early as next year, as Newmont moves to process 150,000t of stockpiled material over the next 20 years. This should extract between 180,000 and 360,000 ounces of gold a year, which would be sold for the equal benefit of the government and Newmont.

Mr Hill hoped this would lead to more contracts between Newmont (which has Sir James Goldsmith, the Anglo-American financier as its biggest shareholder) and Uzbekistan, the second-largest gold producer among the former Soviet republics. He hoped the Muruntau arrangement would attract the interest and support of western banks.

LOW INVESTMENT, falling incomes, job losses and uncertainty over political reforms have continued to batter the UK farm sector over the past 12 months since David Naish became president of the National Farmers' Union.

But he believes that the farmers have taken on board the need to change their attitudes and get a lot closer to the market. He will be urging his members to become more businesslike when he addresses his first annual general meeting as president on Tuesday next week.

"The willingness of farmers to accept new disciplines has been amazing," he said. This does not apply only to the marketing side of farming. "Four years ago you have seen farmers through their trade organisation offering an animal welfare policy, a pesticide residue policy, an environment policy? They recognise they've got to actually live with all the other organisations and people who care about what happens in the countryside."

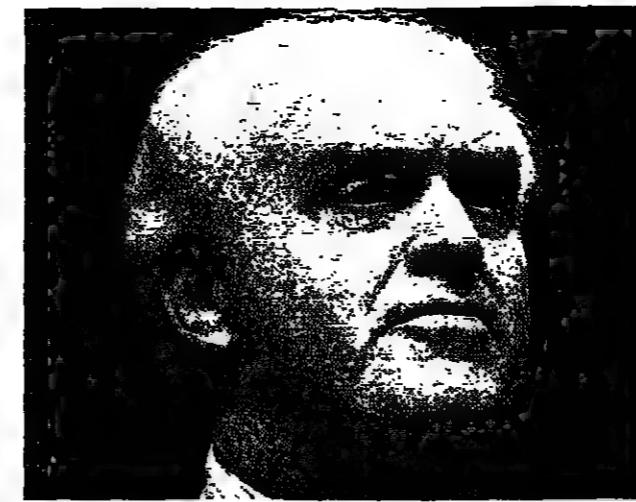
But the need for professionalism is clear if it is time to sell the crop remains uppermost in his mind. "I am extraordinarily keen that farmers don't believe that they can just re-spray themselves and be professional market men."

The Food from the Countryside scheme is a key part of the NFU's new policy. A help desk has been set up in each of the nine regional offices for people who are even thinking about simple collaborative ventures.

In April a series of workshops will start with speakers from successful collaborative ventures as well as food industry representatives and buyers who can explain what they are

NFU leader calls for market-friendly farming

David Naish believes UK growers accept the need for change, writes David Blackwell

Terry Andrews
David Naish: Faces his first annual meeting next Tuesday

looking for from the farmers.

All the other professional bodies needed to create a successful venture will be represented, including all five clearing banks, accountants and management consultancies.

The workshops will be followed up with a series of regional food fairs where the multiple retailers, manufacturers and caterers will be available to any group who are thinking of becoming what Mr Naish terms "reservoirs of British produce".

But he does not believe it is in the farmers' interests to form millions more ventures. Rather they should join existing organisations, not just to get more muscle against the supermarkets' buying power but in order to be "able to guarantee the level of supply that's required to get access to those multi-distributional warehouses or the manufacturer

with the continuity of quality of supply to keep the warehouses running".

Much criticism has been aimed at the supermarkets by the farming community. At the recent Oxford Farming Conference one of the speakers had to apologise after jokingly asking the difference between a supermarket buyer and a terrorist. Answer: you can negotiate with a terrorist. However, Mr Naish refuses to be critical of supermarket profits.

"I'm not going to snipe in

any way at retailer markets because they get those margins either because we're weak sellers or they're very strong buyers and I believe we are weak sellers and we've got to get over that."

He recognises that farmers have to get more from the market place, no question of that, and the way to get more from the market place is to grow

what your customers want, not what you want to grow. "Then you're in a position to ask a realistic price for it."

He is not above criticising the farmers themselves, and repeatedly stresses the need for discipline. There are a lot of examples of farmers, having said they were going to collaborate, trying to duck under the net and evade their responsibilities, he believes.

"The successful co-operatives have a very high degree of discipline at the moment and I believe that's the major route to success."

He quotes his own experience to illustrate the rapidly changing nature of UK farming. Six years ago he did not know where any of the potatoes grown on 140 acres on his farm went after harvest. "I now don't put a potato in the ground that has not got a market at the other end, providing it meets quality standards." He is similarly certain of markets for his peas, oilseed rape and lamb, "although I haven't done it properly yet with the care

and attention that I would like to."

He is proud of UK farmers' record in the past, when the need for production overrode every other issue, and points out that at the end of the 1970s government white papers were predicting food shortages now. Many of the cows that are still milking today were born then, he says.

Cultural differences in the UK's approach to agriculture have held back development of the co-operation from which continental European farmers have benefitted. But there are also fiscal differences throughout the EC, and Mr Naish knows that attaining an equitable trading environment

will be anything but easy.

He detects the uncertainty surrounding the two major issues facing European farmers – the General Agreement on Tariffs and Trade and reform of the Common Agricultural Policy. The NFU wants Gatt settled – but it does not want to see things settled in favour of the Americans. Mr Naish is strongly critical of Gatt director-general Mr Arthur Dunkel's proposals to break the Gatt deadlock, and believes proposed changes in tariffication or imports will lead to "extraordinarily competitive" prices for US wheat.

This might lead to some healthy consumer prices in the UK, he admits, but "frankly you see huge disruption both to agriculture and the countryside, which I believe is the adverse proportion to the goodness that will be gained from getting that Gatt settled."

He is resentful of any suggestion that the NFU is merely reacting to Brussels decisions and not putting forward policies of its own. He has forged strong links with Cops, the association of EC farming unions, which believes supply management is the right way forward for professional farmers on commercially viable holdings. However, Cops' proposals have been ignored by the politicians.

Meanwhile he is under no illusion of the task ahead for the UK's farmers. The industry has been stripped of its excesses and is still going downhill, weakening the base from which its business can be run. "Your readers generally will say that is what has been happening in industry – but we've been having it for 10 years."

Keeping a weather-eye on a troublesome 'child'

Barbara Durr looks at the crop problems posed by the unpredictable El Niño climate phenomenon

TO CALM anxious grain traders the Chicago Board of Trade will offer a seminar later this month on El Niño, the weather phenomenon that develops in the equatorial Pacific every three to five years and can cause global climate upsets. Grain traders are keen to know if they can expect this year's El Niño to disturb the US weather pattern sufficiently to make a dent in crop output.

Mr Vernon Kousky, a research meteorologist with the US weather service, now assesses the current El Niño as "moderate to strong". While individual weather events cannot always be directly attributed to El Niño, some signals are indicative of its strength. Warm water in the Pacific is pushing moisture into the south-western US, causing, for example, this winter's floods in Texas, according to Mr Art Douglas, chairman of the Creighton University's Atmospheric Sciences Department. Along to the Gulf of Mexico, from Texas to Florida, some areas have already

arrived from Arizona north to Idaho. While many of these conditions indicate that El Niño is occurring, they do not reveal its severity. The phenomenon generally peaks in the northern hemisphere's winter. This helps explain why Peruvian fishermen dubbed the phenomenon El Niño, which means Christ child in Spanish. It arrived about Christmas time.

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had 200 per cent to 1,000 per cent of their normal rainfall. Temperatures in that region are also beginning to dip below normal. At the same time the phenomenon is upsetting the Jet Stream, keeping extremely cold air far to the north and moderating temperatures in the Midwest.

The Midwest, America's most important grain area, is seeing temperatures four or five degrees Fahrenheit above normal, said Mr Jon Davis, the in-house meteorologist for Shearson Lehman's commodities trading arm. The weather service predicts that more of the same will occur in those regions until spring and that the usually wet north-west is likely to dry out, as is the Ohio valley.

But what concerns the grain trade more is what, if anything, will happen during the critical planting and growing season for American crops from June to August.

Unfortunately, weather forecasting is not a precise science. Mr Kousky

says that El Niño, usually a 12 to 18 month event, has another six to 12 months to run. But he points out that there is no consistent relationship between El Niño and the weather pattern beyond the winter-to-spring turn in the Midwest.

Crop Cast, a Maryland-based weather forecasting service that is used by many US commodity trading houses, says that while El Niño has already affected South American soybeans, South African maize and Australian wheat, it is hoping to be able to predict potentially damaging crop effects in the US by looking at the coincidence of the El Niño with two other climatological events, last year's eruption of Mount Pinatubo in the Philippines and the combination of lunar and solar cycles.

These additional factors along with El Niño probably mean that a more extreme weather pattern bleeds over into summer, according to Mr Kevin Marcus, director of Crop Cast services. He says the likelihood of extreme, hot and dry weather is 400 per cent, but gives only one in three chance that this will have a significant impact on crops.

The hot, dry weather would have to occur in July or early August to reduce the maize and soybean crops significantly, that is by more than 10 per cent. But Mr Marcus is uncertain about how the three phenomena will interact since there are established patterns. He is still waiting for more data on the severity of this year's El Niño.

The phenomenon has prompted commodities markets to gyrate in the past. In 1973-74 the El Niño destroyed the Peruvian fishmeal catch, which then accounted for some 45 per cent of the world trade in protein feed. In 1982-83 it caused a drought in Africa, which helped to send cocoa prices up by nearly 70 per cent over a period of about a year.

MARKET REPORT

New York platinum futures were strongly ahead at midday after news that South Africa's Impala Platinum appears to have recently bought metal on world markets to help meet supply needs. In London, platinum prices advanced, but met stiff resistance around \$365 a troy ounce. On the LME the zinc market lost its recent backwardation, cash metal closing \$2.50 a tonne below three-month metal. Dealers said the firmer tone might be due to the apparent easing of tightness on February and the possible return of consumer interest to the market. London cocoa prices again touched fresh five-month lows.

"We have seen persistent selling

from a number of trade quarters," said one dealer. The threat of Ivory Coast sales still hangs over the market, which was under further pressure from a weaker dollar against sterling. New York March arabicas moved above 70 cents a lb on short covering by midday after hitting a low of 68.70 cents in late trade on Wednesday, the cheapest level for a nearby contract since October 1989.

Chartists said 68.30 remains a critical support level; a move below there would put the market at 17-year lows. London's freight futures were again in retreat following a 21 point fall in the Baltic Freight Index to 1,372.

Compiled from Reuters

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai Sبد 515.45-5.65 -0.05

Brent Blend (dashed) \$51.50-5.60 -0.25

Brent Stand (Mar) \$51.45-5.55 -0.25

WTI (1pm est) \$19.90-0.55 -0.05

On prediction

(NYMEX prompt delivery per barrel FOB) + or -

Premium/Dissolve \$21.20-12.12 +8

Gulf Oil \$17.4-17.15 -2

Heavy Fuel Oil \$52.50-52.68 -0.25

Gasoline \$1.90-1.88 -0.25

Petroleum Argus Estimates

Other + or -

Gold (per troy oz) \$355.40 +1.55

Silver (per troy oz) \$21.5c +4.5

Platinum (per troy oz) \$365.25 +5.75

Palladium (per troy oz) \$38.00 -0.05

Copper (US Producer) 102.5c +0.75

Lead (US Producer) 37.0c -0.75

tin (US Importer) 14.5c -0.25

Zinc (US Prime Western) 65c

Cattle (live weight) 108.30p +0.25

Sheep (live weight) 100.25p +0.53

Pig (live weight) 88.50p -0.13

London daily sugar (raw) \$189.1y +2.8

London daily sugar (white) \$189.0y +1.9

Tea (Ceylon) 100g \$1.10y +0.10

Barley (US) 100kg \$12.20y +0.20

Maize (US No. 3 yellow) \$149.5z -0.5

Wheat (US Dark Northern) Unz.

Rubber (Mar) 50.25p

ing
ackwell

Further setback on higher turnover

By Terry Byland, UK Stock Market Editor

NERVOUSNESS on both the political and economic fronts continued to bear down on the London stock market yesterday, and the fourth negative session this week set the stage for the close today of the equity trading account.

A sharp increase in trading volume was largely confined to a switching operation affecting several leading stocks in the FTSE 100 list, and traders maintained that the institutions were still backing away across the wider range of UK equities.

Once again, the New York market played an ambivalent role in the London equity sector. Traders remained cautious over the near-term outlook for the Dow, but UK stocks closed above the day's lows as Wall Street edged higher in early trading, after losing 15.21

points. The report has been prepared, but not yet published, by Barclays de Zoete Wedd, the UK investment bank, which rejected the initial market comments as "totally incorrect" and stressed that it had not changed investment recommendations on the stocks concerned.

With trends in the London money markets now no longer indicating an early reduction in domestic base rates, equities opened the session without support, and were soon down by more than 11 points on the Footsie scale.

Rumours of further pending political scandals were largely discounted, however, and in the absence of significant selling, share prices rallied and moved briefly into positive territory.

The London market closed with a fall of 12.8 on the FTSE Index for a final reading of 2,534.2, with the investment mood subdued at the close of trading.

A temporary scare at the beginning of the session appeared to reflect a mistaken reading of a report on the potential implications for several Footsie stocks of the proposed changes in accounting

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Oils to telecoms switch

Shares in BT and BP, the UK's second and third biggest companies as measured by market capitalisation, moved in opposite directions as dealers reported a switch out of the UK oil group and into the telecoms giant.

The Seagull ticker confirmed extraordinarily heavy turnover in the two companies and provided evidence of two exceptionally large individual trades in the stocks. The first was a line of 6.7m BP at 270p, and the second a block of 9m BT at 337p.

Speculation in the market suggested that County NatWest had executed the deal on behalf of a big institutional client; County would not comment on the switch story. The big switch, it was said, was part of a general re-shaping of the investment portfolio of one of the UK's most powerful institutions.

By the close of trading BT "old" shares were 3% ahead at 334.4p, after 337p, on heavy turnover of 5m shares, while the "new" edged up 1% to 124p, after 125.4p, with 14m traded. Also driving BT stock higher was the recent Warburg Securities "buy" recommendation and hints that one of the analysts most bearish of BT in recent months had lifted his "sell" stance on the stock.

BP shares, weakened over recent weeks by worries about the dividend cover, weak oil prices and hints of a boardroom rift, slipped to 273p, before stabilising and closing a net 2% up at 276p, turnover in BP totalled 18m shares.

C & W weaker

Telecoms group Cable & Wireless (C & W) delivered one of the poorest individual performances among the Footsie stocks after Barclays de Zoete Wedd, the investment bank, chopped its profits forecast for the company. C & W shares closed 1.5% lower at 85p, with 4.5m traded.

C & W was also included by BZW in a list of leading UK companies which may be affected by proposals put forward by the Accounting Standards Board, although BZW was at pains to point out that this had nothing to do with its profit downgrades.

BZW revised its forecast of profits for the year ended March 1992 from 272m to

Account Dealing Dates		
Term Dealings:	Jan 27	Feb 10
Options Dealings:	Feb 10	Feb 24
Last Dealings:	Feb 20	Mar 5
For 1st:	Feb 21	Mar 6
Arranged Date:	Feb 17	Mar 11
Next Date:	Mar 2	Mar 15

News-dealing may take place from 1.30 hrs on business days earlier.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar climbs in quiet trade

THE dollar recovered some of the ground it lost overnight as traders moved to cover their short positions in advance of today's employment figures.

After opening weaker in London at DM1.5748, compared with a close of DM1.5880, the dollar recovered to close at DM1.5795. That trend was repeated in New York, where the dollar opened at DM1.5768/73, compared with a close of DM1.5830/10. By mid-day, it had firmsed to DM1.5791/98.

The weaker opening levels were attributed to bearish statements made by Bank of Japan governor, Mr. Yasushi Mieno, on the US economy.

He warned that recovery in the US might be further away than many anticipated and might not even begin in the second half.

To compound his statements, Mr. Helmut Schlesinger, Bundesbank president, reiterated the need for tight monetary policy in Germany in a newspaper interview.

Mr. Schlesinger's comments only highlighted the interest rate differential between the US and Germany, which until this week had appeared to be narrowing.

The exceptionally wide range of forecasts for the US employment figures continued to confuse the market, and created a sense of uncertainty as

E IN NEW YORK

Feb 6	Last	Previous
E spot	1.6100-1.6200	1.6175-1.6200
1 month	1.6050-1.6250	1.6125-1.6250
3 months	1.6000-1.6200	1.6075-1.6200
12 months	1.5950-1.6000	1.6025-1.6050

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Feb 6	Prev
92.2	91.5
15.00	91.5
11.00	91.5
2.00	91.5
2.00	91.5
2.00	91.5
2.00	91.5

CURRENCY MOVEMENTS

Feb 6	Bank of England Index	Morayton	Gursey	Chase %
Sterling	91.2	-0.1	-0.1	-0.1
U.S. Dollar	102.8	-0.3	-0.3	-0.3
Australian Dollar	102.8	-0.3	-0.3	-0.3
New Zealand	101.4	-0.3	-0.3	-0.3
French Franc	110.3	-0.4	-0.4	-0.4
DM	110.1	-0.4	-0.4	-0.4
Swiss Franc	110.0	-0.4	-0.4	-0.4
Canadian Dollar	109.0	-0.4	-0.4	-0.4
British Pound	91.5	-0.4	-0.4	-0.4
Irish	107.00	-0.70	-0.70	-0.70
Portugal	107.00	-0.70	-0.70	-0.70
Spain	107.00	-0.70	-0.70	-0.70
Belgium	107.00	-0.70	-0.70	-0.70
Netherlands	107.00	-0.70	-0.70	-0.70
Denmark	107.00	-0.70	-0.70	-0.70
Switzerland	107.00	-0.70	-0.70	-0.70
United Kingdom	107.00	-0.70	-0.70	-0.70
France	97.950	-0.70	-0.70	-0.70
Germany	97.950	-0.70	-0.70	-0.70
Austria	107.00	-0.70	-0.70	-0.70
Sweden	107.00	-0.70	-0.70	-0.70
Portugal	107.00	-0.70	-0.70	-0.70
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France	97.950	-0.70	-0.70	-0.70
Germany	97.950	-0.70	-0.70	-0.70
Austria	107.00	-0.70	-0.70	-0.70
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

AMERICA

Retailers post gains as Dow trades in mid range

Wall Street

The secondary market continued to rally yesterday morning, but primary stocks dithered in a narrowly mixed range in the absence of any significant economic news, writes Karen Zapor in New York.

At 1.30 pm, the Dow Jones Industrial Average was 4.22 lower at 3,252.61 in moderate volume. Big board advancing issues led declines by a ratio of nine to seven. The Nasdaq composite, however, was 2.12 higher at 639.09 at mid-session, adding to its record closes on Wednesday and Tuesday. On Wednesday, the Dow closed at 3,257.80, down 15.21.

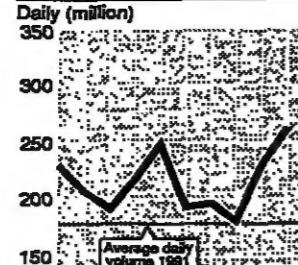
Among featured issues, Owens-Corning surged \$3 to \$34 after the newly-appointed chairman of the fibreglass group said that the company had taken a non-cash charge of \$800m against fourth quarter earnings to cover future asbestos claims.

Mariott, the US hotel chain, added \$4 to \$18.45 after turning in fourth quarter earnings of 25 cents a share compared with 25 cents a share in the previous year.

Strong chain store sales figures for January helped a number of retailers post gains yesterday morning. Wal-Mart added \$4 to \$55.55. Sears by \$11 to \$49.45, JC Penney by \$11 to \$59.55 and May Department Stores by \$4 to \$57.55.

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NYSE volume



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FINANCIAL TIMES

Friday February 7 1992

Reforms help Bombay climb to new peak

The market has welcomed the repeal of a ban on foreign companies, says R.C. Murthy

After a brief pause earlier this week, the Bombay bourse has continued the extraordinary bull run which started in January, and yesterday achieved its second record high in less than a week.

Speculative buying had pushed share prices to a 1992 peak last Friday, prompting the stock exchange authorities to intervene on Monday, with a package of measures to cool the overheated equity market.

Its most recent surge, last week, was fuelled by two important events. The Reserve Bank of India, the central bank, lifted a 10-year ban on foreign companies opening branches in India, which will allow them to compete with domestic companies. This will enable, for instance, Coca-Cola, which had been ordered out, to return to India and sell its branded soft drinks. Analysts say that the lifting of the ban is expected to allow foreign companies already listed on the BSE to increase their earnings and could encourage more foreign companies to seek a listing.

This optimism was reflected in a rise in share values of foreign companies. Nestle has

risen to Rs275 from Rs220 in a fortnight. Ponds India, a Unilever affiliate, to Rs60 from Rs30 and Mico, a Bosch affiliate, to Rs250 from Rs1,900.

Also, New Delhi ended the uncertainty of the past three years by giving statutory backing to the Securities and Exchange Board of India to regulate the capital markets.

The optimism of traders has also been supported by buying in ACC, India's largest cement group, and Apollo Tyres by a fast-growing portfolio manager,

Growthmore's Apollo share purchases raised eyebrows in the market, since the Indian automobile industry is in recession. But Mr Mehta has his own logic: Apollo also caters to the replacement tyre market.

The present boom is not based on fundamentals, analysts say. It hangs precariously on hopes of rich rewards five years hence when the restructuring of Indian economy should be set on an export-led growth path.

The traders are bullish and many new capital issues are expected to flood the market this month, offering pre-emptive bids. But the finance minister Mr Manmohan Singh has warned that he is likely to unveil a harsh budget on Feb-

ruary 29.

The government is committed to the International Monetary Fund to cut the fiscal deficit to 5 per cent of GDP next year from 6.5 per cent this year as part of the stabilisation programme. If Mr Singh prefers a heavy dose of taxes to a cut in capital expenditure, traders' hopes for a soft budget will be disappointed.

ASIA PACIFIC

Nikkei rebounds on improved sentiment

TORONTO traded cautiously in mid-session awaiting the announcement of the Bank of Canada's key rate. The TSE 300 composite index rose 7.4 to 3,613.2.

Mitsui Corp topped the most active list, rising 25 cents or 20 per cent to C\$1.49 in volume of 1.56m shares.

Stocks. Electric furnace steelmakers advanced with Tokyo Steel Mg up Y50 to Y2,640 and

Tokyo Tekko rising Y20 to Y1,590. Machineries were also favoured with Rheon Automatic Machinery up Y110 to Y1,540.

Heavy electricals fell sharply on downward revisions of earnings expectations by leading Japanese brokerages. Projections that the recovery of the semiconductor market may be delayed also prompted selling.

Hirochi fell to Y203 and Kyocera lost Y90 to Y430.

Short-term trading lifted biotechnology related stocks. Meiji MILK Products rose Y22 to Y90 and Okamoto Industries, the prophylactic maker, advanced Y14 to Y933.

In Osaka, the OSE average gained 16.55 to 22,104.92, helped by arbitrage-related buying after a rise in futures prices. The index opened at the day's low of 21,750.05 and rose to the day's high of 22,284.00 in the morning session, but later eased back towards the close.

Volume was steady at 20m shares. Advances led declines by 629 to 347, with 156 issues remaining unchanged.

The Topix index of all first section stocks rose 5.20 to 1,631.25 and in London, the FTSE/Nikkei 50 index rose 1.20 to 1,207.20.

ZURICH rose on marginally lower than expected domestic inflation figures for 1991, the all-share SPI index ending 3.0 higher at 1,181.1. The inflation news helped bonds and bank shares in early trade.

CS Holdings' bears, up SF140 to SF144.95, topped the active list. However, Gotthard Bank certificates lost SF15 to SF355 on better 1991 profits, an unchanged dividend and a 1-for-10 rights issue.

TRADERS was flat, the general index ending down 0.81 to 356.61. The banking sector was weak on profit-taking while, in utilities, Endesa shed another Pt40 to Pt170.

MILAN saw interest in banks and insurers. The Comit index rose 0.88 to 561.59 in turnover estimated at close to Wednesday's L490m.

General rose L290 to L31.190 while its subsidiary Aleanta added L120 to L12.770. Ambroveneto also continued in strength, adding L15 to L4,400 on speculation that Crédit Agricole de France or Alleanza were interested in taking a stake in the bank.

Dealers reported foreign buying in the utility Italgas, which rose L50 to L53.84 with a heavy 1.6m shares traded.

Fiat rose L2 to L1,135 but slipped to L1,050 after hours.

STOCKHOLM's rally ended with the Affärsvärlden General index 9.5 lower at 968.8, on interest rate worries and Ericsson's announcement of 800 job cuts in the Stockholm area.

VOLUME from SKS75m to SKs120m. Ericsson was the most active stock, its B shares slipping SK4 to SK10.

OSLO fell in dull trading, the all-share index dropping 4.38 to 438.09. Hafslund, the health-care group, saw its A shares lose Nkr2 to Nkr26 in spite of record profits, an increased dividend and plans to spin-off its shipping operations into an independent company.

Investors sought cyclical

stocks. They were not willing to go ahead with the reconstruction arrangements unless Mr Walker and Mr Hemingway were removed.

In the summer of 1990, 47 banks were owed about £250m. Brent Walker was not in a position to service the interest without an injection of money or a sale of assets.

In September 1990, 210m worth of bonds were offered to shareholders to provide the necessary funds to enable the company to survive.

It became apparent that Brent Walker's problems would not be solved by the bond issue alone and that bank facilities would have to be renegotiated.

Mr Walker entered into negotiations.

The banks were not prepared to go ahead with the proposals unless 90 per cent of the bondholders agreed to support them.

Undertakings by 90 per cent of the bondholders had now been obtained.

Lord Kindersley emphasised that the terms of the restructuring proposals must either be approved in their entirety or fail in their entirety or that the bondholders would then have no prospect of recovering anything.

Opposing or in any way obstructing the reconstruction proposals would be so pointlessly harmful that, whatever motive inspired it, it would amount to the wilful dissipation of assets which the court had jurisdiction, consistently, to prevent.

There was no reason to doubt Lord Kindersley's judgment that if the vote were not in favour of restructuring, it would be the end of the company and that the shareholders and bondholders would then have no prospect of recovering anything.

That was supported by SCB's affidavit, where it was also said that if the restructuring proposals were not approved, Brent Walker would run out of money before any other proposals could be prepared, because the enlarged facility was repayable on January 9.

The banks believed that if the preference shares carried votes on certain resolutions at the extraordinary general meeting equal to one-fifteenth of the votes on the ordinary shares.

The voters capable of being exercised at the extraordinary general meeting in respect of those shares amounted to between 5 per cent and 10 per cent of the votes capable of being cast at the extraordinary general meeting.

The articles of association required that any shares holding be voted in favour of his removal.

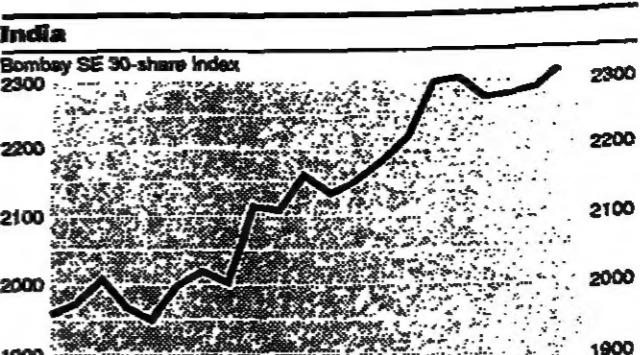
That percentage might be critical.

On the present application, SCB and TSB sought injunctions requiring the defendants to vote in favour of, or restraining them from voting against, resolutions to be proposed at short of the 75 per cent majority.

The effect of the resolution if passed would be first, to confirm a proposal for reconstructing Brent Walker and its indebtedness; and second, to remove Mr Walker and a colleague, Mr Hemingway, from their offices as non-executive

directors.

The banks proposed the reconstruction. Brent Walker's liabilities to the banks exceeded its likely realisable



Growthmore Finances Services, the BSE recently asked the youthful Mr Harshad Mehta, who heads Growthmore, to warn him why he was buying shares in these two companies.

He replied that all of the purchases, which began a year ago when ACC was quoted at Rs600 and Apollo Tyres at Rs70, have been for investment purposes only, and that Growthmore has no take-over ambitions. Yesterday, Apollo Tyres and ACC closed at Rs252.50 and Rs4,525 respectively.

KUALA LUMPUR rose on bargain hunting and index-linked buying. The composite index put on 5.17 to 5,161.81 in volume of 26.8m shares. Keish Cement was actively traded, rising 7 cents to RM2.77. Motor stocks also firms after the government said it would raise the tax on four-wheel drive vehicles.

SINGAPORE was quiet as profit-taking pulled the Straits Times Industrial index down 4.68 to 1,530.65 in turnover of 36.08m.

BANGKOK was active in property after Wednesday's new issue of Bangkok Land shares: it rose Bt16 to Bt16.00 in turnover of Bt1.75bn.

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JAKARTA fell in active trading.

The composite index gained 0.33 to 590.54 in turnover of Wm300m. The manufacturing sector was broadly down: Lucky fell Wm400 to Wm38,500.

FT LAW REPORTS

Mareva principles apply to shares

STANDARD CHARTERED BANK AND ANOTHER v WALKER AND ANOTHER Chancery Division: Ms Justice Viner-Jones: December 18 1992

THE COURT has power in an extreme case to restrain a defendant shareholder from wilfully dissipating a company's assets or destroying security given by the company to creditors, by exercising his voting rights in such a way as to lead inevitably to its collapse.

Mr Justice Viner-Jones held when granting an interlocutory application by Standard Chartered Bank and TSB plc, plaintiffs in separate actions against both defendants, Mr George Walker and Birdcage Walk Ltd, shareholders in Brent Walker Ltd, for injunctions restraining them from exercising their voting rights other than in favour of the reconstruction of Brent Walker.

HIS LORDSHIP said that an extraordinary general meeting of Brent Walker was due to take place at 10am the following day.

Mr Walker and Birdcage Walk, a Hong Kong company, were beneficial owners of substantial blocks of ordinary and preference shares in Brent Walker.

He remained a director.

The preference shares carried votes on certain resolutions at the extraordinary general meeting equal to one-fifteenth of the votes on the ordinary shares.

The voter capable of being exercised at the extraordinary general meeting in respect of those shares amounted to between 5 per cent and 10 per cent of the votes capable of being cast at the extraordinary general meeting.

The articles of association